



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
AUGUST 3, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. ROLL CALL** Bryn Dodd
- III. INVOCATION** Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE** Bryn Dodd
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Mary Lou Anderson (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. August 2021 Associates of the Month**..... Russell Tippin
 - Nurse
 - Clinical
 - Non-Clinical
 - B. Unit HCHAPS High Performer(s)**..... Christin Timmons
 - ER
 - WSMP – Cardiology
 - Dr. Kubacak
 - Dr. Martinez
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**Bryn Dodd (p.4-29)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, July 8, 2021**
 - B. Consider Approval of Joint Conference Committee, July 27, 2021**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2021**
- X. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.30-110)
 - 1. Quarterly Investment Report – Quarter 3, FY 2021

2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended June 30, 2021
4. Consent Agenda
 - a. Consider Approval of the Culligan Water Contract Renewal
 - b. Consider Approval of the Trane Contract Renewal
 - c. Consider Approval of Cornerstone Landscape Contract Renewal
5. Capital Expenditure Requests
 - a. Consider Approval of CER for Aesculap Casper Head and Neck Rest
 - b. Consider Approval of CER for Zeiss Kinevo 900 Microscope (Robotic Visualization System)
 - c. Consider Approval of CER for Medtronic Trimline ACDF Self Retaining Retractor Set
 - d. Consider Approval of CER for Medtronic METRx II System and METRx Quadrant
 - e. Consider Approval of CER for Stryker Stretchers
 - f. Consider Approval of CER for Hobart Dishwasher Replacement
 - g. Consider Approval of CER for XFERALL mobile application

XI. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

..... Russell Tippin (p.111-118)

- A. Resolution for MetLife**
- B. COVID-19 Update**
- C. Review of Certified Property Valuations**
- D. CMS Visit Update**
- E. Ad hoc Report(s)**

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code. (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCHS Lease Agreements**
- B. Consider Approval of MCH ProCare Provider Agreements**
- C. Chief Executive Officer Annual Evaluation**

XV. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JULY 8, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
David Dunn
Kathy Rhodes
- MEMBERS ABSENT:** Richard Herrera
Don Hallmark
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
David Chancellor, Vice President of Human Resources
Chaplain Doug Herget
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO
- OTHERS PRESENT:** Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Wallace Dunn presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. Dr. Gary Ventolini with TTUHSC

Russell Tippin, CEO presented Dr. Ventolini with an appreciation plaque from the ECHD Board of Directors recognizing his years of partnership with MCH.

B. July 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Michella Barnes, Operating Room CST
- Non-Clinical – Mary McEwin, Operating Room Divisional Secretary
- Nurse – Blas Dominguez, Operating Room Coordinator

C. Unit HCAHPS High Performers

Christin Timmons, Chief Nursing and Experience Officer introduced the Unit HCAHPS High Performer(s)

- CCU - 100th percentile
- 6 West – 100th percentile

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, June 3, 2021

B. Consider Approval of Joint Conference Committee, June 29, 2021

C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2021

D. Consider Approval of Annual ECHD Board Committee Appointments by Board President

David Dunn moved and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

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IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended May 31, 2021

2. Consent Agenda
 - a. Consider Approval of Lockton Agreement Renewal
3. Capital Expenditure Request(s)
 - a. Consider Approval of CER for Replacement of Blood Culture Analyzer
 - b. Consider Approval of CER for Lab Upgrade of Hematology Analyzers and Equipment
 - c. Consider Approval of CER for Siemens Symbia Intevo Excel
 - d. Consider Approval of CER for American Well Telehealth Platform
 - e. Consider Approval of CER for Psych-Telehealth Platform
 - f. Consider Approval of CER for Meditronic Temporary Pacemaker
 - g. Consider Approval of CER for Treatment Recliners for Infusion Services Out-Patient Clinic

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin, President/CEO provided a report on Medical Center Hospital and the response to the COVID-19 virus.

There has been an uptick in the numbers of COVID patients in the last couple of days.

This report was for information only. No action was taken.

B. Consider Request to Sell Property for Less than Market Value: 218 Park

David Dunn moved and Wallace Dunn seconded the motion to approve the sale of 218 Park for less than market value as presented. The motion carried.

C. Observation Unit Update

Russell Tippin reported that Dr. Singh is launching the program and there is a PowerPoint presentation in the packet.

This report was for information only. No action was taken.

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D. HealthSure Annual Insurance Report of Condition

The annual Insurance Report of Condition from HealthSure was provided.

This report was for information only. No action was taken.

E. Consider Moving the September 7th, 2021 Finance Committee and Regular Board Meetings to Thursday, September 9th, 2021.

David Dunn moved and Wallace Dunn seconded the motion to move the September meeting to Thursday, September 9th, 2021. The motion carried.

F. Set Date for Budget Workshop

Russell Tippin suggested setting the Budget Meeting on September 9th, 2021 before the Finance Committee Meeting and Bryn Dodd, ECHD President suggested starting the meeting at 3:30 p.m.

Kathy Rhodes moved and Wallace Dunn seconded the motion to set the Budget Meeting on Thursday, September 9th, 2021 at 3:30 p.m. The motion carried.

G. CMS Update

Russell Tippin, CEO reported that MCH has an official visit from CMS on June 8, 2021. We were informed that CDC is still in full COVID-19 protocol. MCH modified its policy for mask wearing and once again limited visitation. CMS removed the Immediate Jeopardy designation prior to their departure.

This report was for information only. No action was taken.

H. Ad-hoc Reports

The Regional Services Report was provided.

The Town Hall Meetings went extremely well, there were 9 meetings over the 3-day period and they were well attended.

These reports were for information only. No action was taken.

XII. REVIEW AND RATIFY JUNE 8, 2021 MCHS UNIVERSAL MASK POLICY

Pursuant to Article X, Section 10.01 of the MCHS Bylaws, Christin Timmons, CNO requested the Board to ratify the June 8, 2021 MCHS Universal Mask Policy put into place by the CEO.

Wallace Dunn moved and Kathy Rhodes seconded the motion to ratify the June 8, 2021 MCHS Universal Mask Policy as presented. The motion carried.

XIII. REVIEW AND RATIFY JULY 2, 2021 MCHS VISITATION POLICY

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Pursuant to Article X, Section 10.01 of the MCHS Bylaws, Christin Timmons, CNO requested the Board to ratify the July 2, 2021 MCHS Visitation Policy put into place by the CEO.

Wallace Dunn moved and David Dunn seconded the motion to ratify the July 2, 2021 MCHS Visitation Policy as presented. The motion carried.

XIV. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code.; (3) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Bryn Dodd, Mary Lou Anderson, David Dunn, and Wallace Dunn, and Russell Tippin, Steve Steen, Christin Timmons, Michaela Johnson and Kerstin Connolly.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding MCHS Lease Agreements during Executive Session then was excused.

Adiel Alvarado, President for MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer, Steve Steen, Chief Legal Counsel and Christin Timmons, Chief Nursing Officer led the board in discussions about the visit and subsequent letter received from CMS during Executive Session.

Russell Tippin, President and Chief Executive Officer and Steve Steen, Chief Legal Counsel, led the Board of Directors in discussions during Executive Session about the agreement with Odessa College.

Russell Tippin, President and Chief Executive Officer reported to the board regarding various employment matters.

Executive Session began at 6:03 pm.
Executive Session ended at 7:40 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Bryn Dodd presented the following amendments:

- Dr. O.T. Garza. This amendment added a Locum follow-up Stipend.

Bryn Dodd presented the following renewal agreements:

- Dr. Getnet Aberra. This is a 3-year renewal for Hospitalist.
- Dr. Meredith Hulsey. This is a 3-year renewal for Pathology.
- Dr. Varuna Nargunan – This is a 3-year renewal for Endocrinology.

- Dr. Timothy Townsend. – This is a 3-year renewal for Radiology.

Bryn Dodd presented the following new agreement:

- Lee Ann Garza, N.P. This is a 3 year agreement for Orthopedics.

Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCHS Lease Agreement

Bryn Dodd presented the following MCHS Lease Agreement:

- Dr. Kadir. This is 3-year Lease Agreement.

Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the MCHS Lease Agreement as presented. The motion carried.

C. Response to CMS

The Board on its own Motion hereby appoints an Executive Policy Committee as a Standing Committee of the Board under Article VI, § 6.01 or a Special Committee authorized under Article VI, § 6.07. The Board further moves:

The Executive Policy Committee shall meet regularly, and no less than quarterly, and be chaired by a member of this Board. The President of the Board hereby appoints Bryn Dodd as Chair of this Committee and Mary Lou Anderson and Kathy Rhodes as the other two board members pursuant to this same motion.

The Executive Policy Committee shall be comprised of 3 board members, Chief Executive Officer, 4 representatives from the hospital executive staff (COO, CFO, CMO, CNO), the Compliance Officer and the Chief Legal Counsel.

The Executive Policy Committee shall perform governance and oversight functions regarding system-wide policies of the Hospital, as well as the processes and procedures for implementing system-wide policies at the Hospital, and the appropriate delegation of any authority to specific departments to implement procedures as necessary. The Executive Policy Committee shall report regularly to the board, and no less than twice a year.

David Dunn moved, and Mary Lou Anderson seconded the motion to create the Executive Policy Committee in response to CMS as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 7:49 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Joyce Alase, MD	Hospitalist	Hospitalist	ProCare	08/03/2021- 08/02/2022
*Putta Bangalore Annaiah, MD	Anesthesia	Anesthesiologist	ProCare	08/03/2021- 08/02/2022
Obinna Ukabam, MD	Medicine	Gastroenterology		08/03/2021- 08/02/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Leeann Garza, NP	Surgery	AHP	Surgery	ProCare	Dr. Babel	08/03/2021- 08/02/2023

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Rami Bonam, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	09/1/2021-08/31/2022
Atul Poudel, MD	Pediatrics	Yes	Associate	Pediatrics	ProCare	None	09/1/2021-08/31/2022
Hector Garcia Marrero, MD	Pediatrics	Yes	Associate	Pediatrics		None	10/1/2021-09/30/2022
Stephanie Villarreal, MD	Pediatrics	Yes	Associate	Pediatrics	TTUHSC	None	10/1/2021-09/30/2022
Daniel Eurman, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/1/2021-08/31/2023
Ragha Gandra, MD	Medicine	Yes	Affiliate	Internal Medicine		None	09/1/2021-08/31/2023
Alfonso Gonzalez, MD	Family Medicine	No	Active to Affiliate	Family Medicine		None	09/1/2021-08/31/2023
Douglas Hughes, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/1/2021-08/31/2023
Jonathan Nelson, MD	Surgery	Yes	Active	Urology	West Texas Urology	None	09/1/2021-08/31/2023
Michael Shelton, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	09/1/2021-08/31/2023
Steve Siegler, MD	Family Medicine	No	Courtesy to Affiliate	Family Medicine		None	09/1/2021-08/31/2023
Karen Simmons, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/1/2021-08/31/2023
Terri Snow, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/1/2021-08/31/2023
Peter Verhey, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/1/2021-08/31/2023
Mohammed Aljarwi, MD	Pediatrics	Yes	Courtesy	Pediatrics	Covenant	None	10/1/2021-09/30/2023
Rebecca Mantch, DO	Pathology	Yes	Associate to Active	Pathology	ProCare	None	10/1/2021-09/30/2023
Claudia Molina, MD	Pathology	Yes	Associate to Active	Pathology	ProCare	None	10/1/2021-09/30/2023
Donald Davenport, DO	Surgery	Yes	Active	General Surgery		None	11/1/2021-10/31/2023
Tara Deaver, DPM	Surgery	Yes	Active	Podiatry	TTIUHSC	None	11/1/2021-10/31/2023



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Alicia Fletcher, NP	Medicine	AHP	Endocrinology		Dr. Spellman	None	10/1/2021-09/30/2023
Amelia Govert, PA	Emergency Medicine	AHP	Emergency Medicine	BEPO	Dr. Diaz	None	10/1/2021-09/30/2023
Hannah Roeder, PA	Surgery	AHP	Trauma Surgery	Envision	Dr. Grove, Dr. York, Dr. Shaw, Dr. Peterson, and Dr. Wiltse	None	10/1/2021-09/30/2023

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Emily Combs, NP	Cardiology	ADD: Exercise Stress ECG Testing
*Marshall Early, DO	Surgery	ADD: Moderate Sedation

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Edak Akan, NP	AHP	Family Medicine	07/23/2020	Resignation
Christopher Courtney, CRNA	AHP	Anesthesia	08/05/2021	Lapse in Privileges
Kyle Dunaway, CRNA	AHP	Anesthesia	04/19/2021	Resignation
Jacquelyn Glenn, MD	Associate	Surgery	07/06/2021	Resignation
Donna Johnson, NP	AHP	Surgery	05/25/2021	Resignation
Scott Julian, MD	Affiliate	OB/GYN	10/31/2020	Resignation
Swapna Kolli, MD	Medicine	Medicine	07/01/2021	Resignation
Donald Loveman, MD	Active	Internal Medicine	06/30/2021	Resignation
Mary Nguyen, DDS	Associate	Pediatric Dentistry	07/14/2021	Resignation
Hashmi Rafeek, MD	Active	Medicine	06/30/2021	Resignation
Robin Renee Sanford, SFA	AHP	Surgery	05/25/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Alfonso Gonzalez, MD	Family Medicine	Active to Affiliate
Rebecca Mantch, DO	Pathology	Associate to Active
Claudia Molina, MD	Pathology	Associate to Active
Steve Siegler, MD	Family Medicine	Courtesy to Affiliate
Michael Frank, CRNA	Anesthesiology	Extended I-FPPE Six months
Michael Munson, CRNA	Anesthesiology	Extended I-FPPE Six months
Joshua Levinger, MD	Surgery	Removal of I-FPPE
Abbie Schuster, MD	Surgery	Extended I-FPPE Six months
Jessica Belmarez, MD	Radiology	Removal of I-FPPE
Emily Coombs, FNP	Cardiology	Extended I-FPPE Six months
Vijay Eranki, MD	Medicine	Removal of I-FPPE

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- CER – Aesculap Caspar Head and Neck Rest
- CER – Zeiss Kinevo 900 Microscope (Robotic Visualization System)
- CER – Medtronic Trimline ACDF Self Retaining Retractor Set
- CER – Medtronic METRx II System and METRx Quadrant
- CER – Stryker Stretcher

Statement of Pertinent Facts:

The Medical Executive Committee and Joint Conference recommends approval of the following:

- CER – Aesculap Caspar Head and Neck Rest
- CER – Zeiss Kinevo 900 Microscope (Robotic Visualization System)
- CER – Medtronic Trimline ACDF Self Retaining Retractor Set
- CER – Medtronic METRx II System and METRx Quadrant
- CER – Stryker Stretcher

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the CER(s) Aesculap Caspar Head and Neck Rest, Zeiss Kinevo 900 Microscope (Robotic Visualization System), Medtronic Trimline ACDF Self Retaining Retractor Set, Medtronic METRx II System and METRx Quadrant, and Stryker Stretcher..

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM



August 3, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff Bylaws / Policies/ Privilege Criteria

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Updated Delineation of Privileges – Advance Registered Nurse Practitioner

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order:

Accept the recommendation of the Medical Executive Committee to approve the changes to the above privileges.

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
August 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 419,850	\$ 494,405	-15.1%	\$ 429,820	-2.3%	\$ 4,654,427	\$ 4,581,419	1.6%	\$ 4,420,010	5.3%
TOTAL PATIENT REVENUE	\$ 419,850	\$ 494,405	-15.1%	\$ 429,820	-2.3%	\$ 4,654,427	\$ 4,581,419	1.6%	\$ 4,420,010	5.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 255,916	\$ 169,987	50.6%	\$ 166,996	53.2%	\$ 2,514,472	\$ 1,575,180	59.6%	\$ 1,342,382	87.3%
Self Pay Adjustments	7,477	47,887	-84.4%	61,051	-87.8%	658,917	443,724	48.5%	340,894	93.3%
Bad Debts	23,042	79,180	-70.9%	30,452	-24.3%	194,014	733,715	-73.6%	1,150,878	-83.1%
TOTAL REVENUE DEDUCTIONS	\$ 286,435	\$ 297,054	-3.6%	\$ 258,499	10.8%	\$ 3,367,403	\$ 2,752,619	22.3%	\$ 2,834,154	18.8%
	68.22%	60.08%		60.14%		72.35%	60.08%		64.12%	
NET PATIENT REVENUE	\$ 133,415	\$ 197,351	-32.4%	\$ 171,321	-22.1%	\$ 1,287,024	\$ 1,828,800	-29.6%	\$ 1,585,856	-18.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 139,617	\$ 26,697	423.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	42.9%	\$ 253,574	35.4%
TOTAL OTHER REVENUE	\$ 139,617	\$ 26,697	423.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	42.9%	\$ 253,574	35.4%
NET OPERATING REVENUE	\$ 273,032	\$ 224,048	21.9%	\$ 211,324	29.2%	\$ 1,630,448	\$ 2,069,073	-21.2%	\$ 1,839,430	-11.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 107,349	\$ 105,063	2.2%	\$ 87,166	23.2%	\$ 848,114	\$ 973,597	-12.9%	\$ 881,108	-3.7%
Benefits	46,403	26,367	76.0%	27,223	70.5%	241,321	245,042	-1.5%	231,787	4.1%
Physician Services	117,270	151,471	-22.6%	125,809	-6.8%	1,225,513	1,363,239	-10.1%	1,118,287	9.6%
Cost of Drugs Sold	12,446	8,610	44.6%	5,178	140.3%	81,668	79,781	2.4%	70,463	15.9%
Supplies	17,446	5,845	198.5%	2,128	720.0%	122,912	53,781	128.5%	47,134	160.8%
Utilities	5,265	5,939	-11.3%	6,394	-17.7%	50,822	53,451	-4.9%	51,182	-0.7%
Repairs and Maintenance	1,370	1,192	14.9%	1,184	15.7%	9,059	10,728	-15.6%	6,622	36.8%
Leases and Rentals	485	370	31.0%	495	-2.2%	4,476	3,330	34.4%	4,284	4.5%
Other Expense	4,106	1,025	300.6%	1,025	300.6%	35,911	12,118	196.3%	12,117	196.4%
TOTAL OPERATING EXPENSES	\$ 312,141	\$ 305,882	2.0%	\$ 256,602	21.6%	\$ 2,619,797	\$ 2,795,067	-6.3%	\$ 2,422,983	8.1%
Depreciation/Amortization	\$ 32,004	\$ 33,130	-3.4%	\$ 33,944	-5.7%	\$ 297,683	\$ 298,799	-0.4%	\$ 308,839	-3.6%
TOTAL OPERATING COSTS	\$ 344,145	\$ 339,012	1.5%	\$ 290,547	18.4%	\$ 2,917,480	\$ 3,093,866	-5.7%	\$ 2,731,823	6.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (71,113)	\$ (114,964)	-38.1%	\$ (79,223)	-10.2%	\$ (1,287,032)	\$ (1,024,793)	25.6%	\$ (892,393)	44.2%
Operating Margin	-26.05%	-51.31%	-49.2%	-37.49%	-30.5%	-78.94%	-49.53%	59.4%	-48.51%	62.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,473	1,418	3.9%	1,340	9.9%	13,734	13,140	4.5%	12,643	8.6%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,473	1,418	3.9%	1,340	9.9%	13,734	13,140	4.5%	12,643	8.6%
Average Revenue per Office Visit	285.03	348.66	-18.3%	320.76	-11.1%	338.90	348.66	-2.8%	349.60	-3.1%
Hospital FTE's (Salaries and Wages)	20.4	27.8	-26.4%	21.9	-6.5%	20.6	27.5	-25.0%	24.3	-15.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 321,510	\$ 341,033	-5.7%	\$ 246,520	30.4%	\$ 4,158,517	\$ 3,160,862	31.6%	\$ 2,773,580	49.9%
TOTAL PATIENT REVENUE	\$ 321,510	\$ 341,033	-5.7%	\$ 246,520	30.4%	\$ 4,158,517	\$ 3,160,862	31.6%	\$ 2,773,580	49.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 205,146	\$ 114,008	79.9%	\$ 97,181	111.1%	\$ 2,245,294	\$ 1,056,687	112.5%	\$ 808,892	177.6%
Self Pay Adjustments	6,543	30,402	-78.5%	38,205	-82.9%	589,335	281,782	109.1%	183,158	221.8%
Bad Debts	20,504	53,475	-61.7%	14,741	39.1%	237,651	495,633	-52.1%	682,699	-65.2%
TOTAL REVENUE DEDUCTIONS	\$ 232,193	\$ 197,885	17.3%	\$ 150,127	54.7%	\$ 3,072,280	\$ 1,834,102	67.5%	\$ 1,674,749	83.4%
	72.2%	58.0%		60.9%		73.9%	58.0%		60.4%	
NET PATIENT REVENUE	\$ 89,317	\$ 143,148	-37.6%	\$ 96,393	-7.3%	\$ 1,086,236	\$ 1,326,760	-18.1%	\$ 1,098,830	-1.1%
OTHER REVENUE										
FHC Other Revenue	\$ 139,617	\$ 26,697	0.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	0.0%	\$ 253,574	35.4%
TOTAL OTHER REVENUE	\$ 139,617	\$ 26,697	423.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	42.9%	\$ 253,574	35.4%
NET OPERATING REVENUE	\$ 228,934	\$ 169,845	34.8%	\$ 136,396	67.8%	\$ 1,429,660	\$ 1,567,033	-8.8%	\$ 1,352,404	5.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 102,018	\$ 75,812	34.6%	\$ 62,082	64.3%	\$ 786,843	\$ 702,666	12.0%	\$ 619,676	27.0%
Benefits	44,099	19,026	131.8%	19,389	127.4%	223,887	176,852	26.6%	163,014	37.3%
Physician Services	83,710	104,171	-19.6%	84,700	-1.2%	1,033,619	937,539	10.2%	684,781	50.9%
Cost of Drugs Sold	6,955	6,094	14.1%	10	71376.0%	62,210	56,480	10.1%	44,732	39.1%
Supplies	17,282	4,456	287.8%	1,383	1149.7%	120,001	41,020	192.5%	37,862	216.9%
Utilities	2,755	3,021	-8.8%	3,428	-19.6%	25,721	27,189	-5.4%	25,339	1.5%
Repairs and Maintenance	1,370	1,073	27.7%	1,184	15.7%	9,059	9,657	-6.2%	6,559	38.1%
Leases and Rentals	485	370	31.0%	495	-2.2%	4,476	3,330	34.4%	4,284	4.5%
Other Expense	4,106	1,025	300.6%	1,025	300.6%	35,911	12,118	196.3%	12,117	196.4%
TOTAL OPERATING EXPENSES	\$ 262,780	\$ 215,048	22.2%	\$ 173,695	51.3%	\$ 2,301,728	\$ 1,966,851	17.0%	\$ 1,598,364	44.0%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 34,890	\$ 34,883	0.0%	\$ 42,125	-17.2%
TOTAL OPERATING COSTS	\$ 266,587	\$ 218,854	21.8%	\$ 178,315	49.5%	\$ 2,336,617	\$ 2,001,734	16.7%	\$ 1,640,489	42.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (37,653)	\$ (49,009)	23.2%	\$ (41,919)	10.2%	\$ (906,957)	\$ (434,701)	-108.6%	\$ (288,085)	214.8%
Operating Margin	-16.45%	-28.86%	-43.0%	-30.73%	-46.5%	-63.44%	-27.74%	128.7%	-21.30%	197.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,111	987	12.6%	780	42.4%	12,131	9,148	32.6%	8,014	51.4%
Average Revenue per Office Visit	289.39	345.52	-16.2%	316.05	-8.4%	342.80	345.52	-0.8%	346.09	-1.0%
Hospital FTE's (Salaries and Wages)	16.9	19.7	-14.2%	15.2	11.4%	18.2	19.5	-6.9%	16.4	11.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 98,340	\$ 153,372	-35.9%	\$ 183,300	-46.4%	\$ 495,910	\$ 1,420,557	-65.1%	\$ 1,646,431	-69.9%
TOTAL PATIENT REVENUE	\$ 98,340	\$ 153,372	-35.9%	\$ 183,300	-46.4%	\$ 495,910	\$ 1,420,557	-65.1%	\$ 1,646,431	-69.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 50,770	\$ 55,979	-9.3%	\$ 69,815	-27.3%	\$ 269,178	\$ 518,493	-48.1%	\$ 533,491	-49.5%
Self Pay Adjustments	934	17,485	-94.7%	22,846	-95.9%	69,582	161,942	-57.0%	157,736	-55.9%
Bad Debts	2,538	25,705	-90.1%	15,711	-83.8%	(43,637)	238,082	-118.3%	468,178	-109.3%
TOTAL REVENUE DEDUCTIONS	\$ 54,242	\$ 99,169	-45.3%	\$ 108,372	-49.9%	\$ 295,123	\$ 918,517	-67.9%	\$ 1,159,405	-74.5%
	55.16%	64.66%		59.12%		59.51%	64.66%		70.42%	
NET PATIENT REVENUE	\$ 44,098	\$ 54,203	-18.6%	\$ 74,928	-41.1%	\$ 200,788	\$ 502,040	-60.0%	\$ 487,025	-58.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 44,098	\$ 54,203	-18.6%	\$ 74,928	-41.1%	\$ 200,788	\$ 502,040	-60.0%	\$ 487,025	-58.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 5,331	\$ 29,251	-81.8%	\$ 25,085	-78.7%	\$ 61,271	\$ 270,931	-77.4%	\$ 261,432	-76.6%
Benefits	2,304	7,341	-68.6%	7,834	-70.6%	17,434	68,190	-74.4%	68,773	-74.6%
Physician Services	33,560	47,300	-29.0%	41,109	-18.4%	191,894	425,700	-54.9%	433,505	-55.7%
Cost of Drugs Sold	5,491	2,516	118.3%	5,169	6.2%	19,458	23,301	-16.5%	25,731	-24.4%
Supplies	164	1,389	-88.2%	745	-78.0%	2,911	12,761	-77.2%	9,272	-68.6%
Utilities	2,510	2,918	-14.0%	2,966	-15.4%	25,101	26,262	-4.4%	25,843	-2.9%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	1,071	-100.0%	63	-100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 49,361	\$ 90,834	-45.7%	\$ 82,907	-40.5%	\$ 318,069	\$ 828,216	-61.6%	\$ 824,619	-61.4%
Depreciation/Amortization	\$ 28,197	\$ 29,324	-3.8%	\$ 29,324	-3.8%	\$ 262,793	\$ 263,916	-0.4%	\$ 266,714	-1.5%
TOTAL OPERATING COSTS	\$ 77,558	\$ 120,158	-35.5%	\$ 112,232	-30.9%	\$ 580,863	\$ 1,092,132	-46.8%	\$ 1,091,333	-46.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (33,460)	\$ (65,955)	-49.3%	\$ (37,304)	-10.3%	\$ (380,075)	\$ (590,092)	-35.6%	\$ (604,308)	-37.1%
Operating Margin	-75.88%	-121.68%	-37.6%	-49.79%	52.4%	-189.29%	-117.54%	61.0%	-124.08%	52.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	362	431	-16.0%	560	-35.4%	1,603	3,992	-59.8%	4,629	-65.4%
Total Visits	362	431	-16.0%	560	-35.4%	1,603	3,992	-59.8%		0.0%
Average Revenue per Office Visit	271.66	355.85	-23.7%	327.32	-17.0%	309.36	355.85	-13.1%	355.68	-13.0%
Hospital FTE's (Salaries and Wages)	3.6	8.1	-56.0%	6.7	-47.0%	2.5	8.0	-69.2%	7.9	-68.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JUNE 2021**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 28,483	\$ 34,778	\$ 63,261	15.1%	\$ 624,519	\$ 140,768	\$ 765,287	16.4%
Medicaid	181,551	24,635	206,187	49.1%	1,808,836	128,845	1,937,682	41.6%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	52,294	24,153	76,447	18.2%	605,952	118,513	724,465	15.6%
Self Pay	45,041	14,268	59,309	14.1%	972,116	100,749	1,072,866	23.1%
Other	14,141	505	14,646	3.5%	147,094	7,034	154,128	3.3%
Total	\$ 321,510	\$ 98,340	\$ 419,850	100.0%	\$ 4,158,517	\$ 495,910	\$ 4,654,427	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 46,969	\$ 22,804	\$ 69,773	26.2%	\$ 238,186	\$ 51,740	\$ 289,927	19.7%
Medicaid	97,321	13,793	111,115	41.7%	642,045	47,669	689,714	46.8%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	42,832	19,450	62,282	23.4%	201,105	71,929	273,034	18.5%
Self Pay	14,443	5,380	19,823	7.4%	163,690	29,594	193,284	13.1%
Other	3,690	-	3,690	1.4%	25,980	3,375	29,355	2.0%
Total	\$ 205,256	\$ 61,427	\$ 266,683	100.0%	\$ 1,271,006	\$ 204,308	\$ 1,475,313	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 28,483	8.9%	\$ 40,049	16.2%	\$ 624,519	15.0%	\$ 494,562	17.8%
Medicaid	181,551	56.4%	91,051	37.0%	1,808,836	43.5%	1,063,794	38.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	52,294	16.3%	42,280	17.2%	605,952	14.6%	468,798	16.9%
Self Pay	45,041	14.0%	75,508	30.6%	972,116	23.4%	743,042	26.8%
Other	14,141	4.4%	(2,368)	-1.0%	147,094	3.5%	3,384	0.1%
TOTAL	\$ 321,510	100.0%	\$ 246,520	100.0%	\$ 4,158,517	100.0%	\$ 2,773,580	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 46,969	22.9%	\$ 20,642	27.5%	\$ 238,186	18.7%	\$ 398,409	37.5%
Medicaid	97,321	47.4%	24,685	33.0%	642,045	50.6%	361,188	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	42,832	20.9%	14,025	18.7%	201,105	15.8%	131,566	12.4%
Self Pay	14,443	7.0%	14,359	19.1%	163,690	12.9%	166,427	15.6%
Other	3,690	1.8%	1,280	1.7%	25,980	2.0%	6,074	0.6%
TOTAL	\$ 205,256	100.0%	\$ 74,991	100.0%	\$ 1,271,006	100.0%	\$ 1,063,664	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2021**

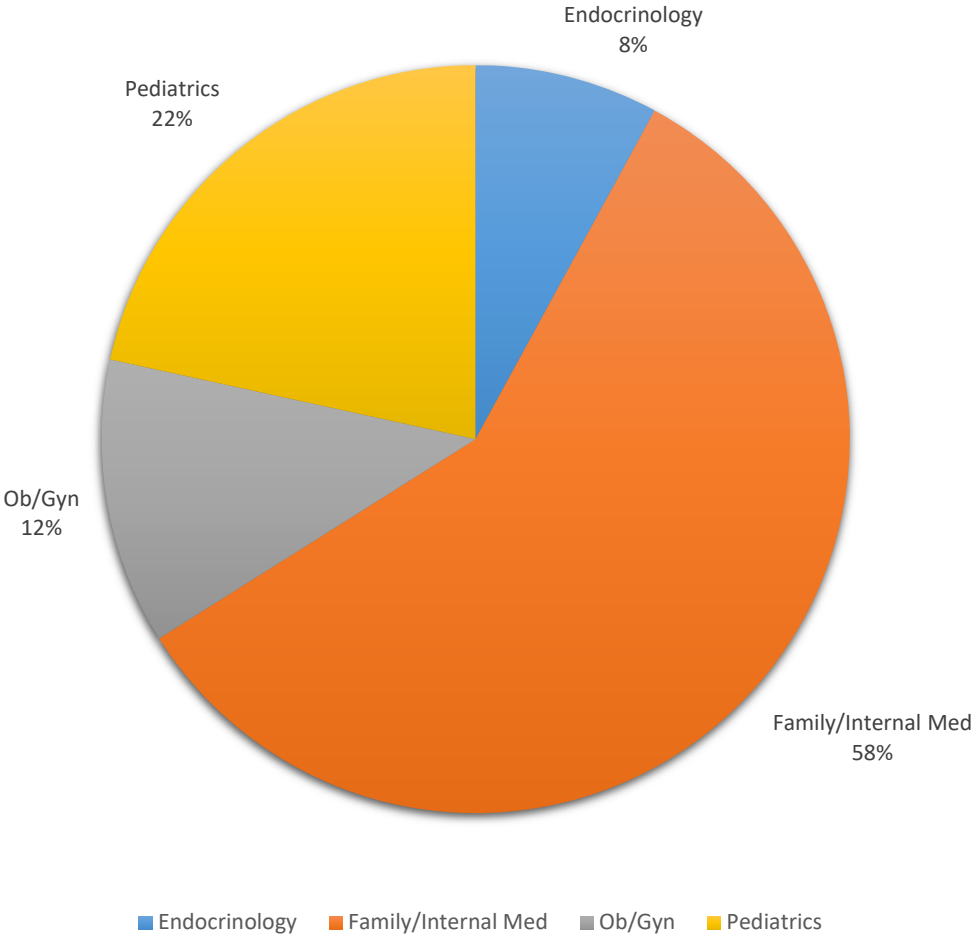
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,778	35.3%	\$ 45,081	24.6%	\$ 140,768	28.4%	\$ 391,448	23.8%
Medicaid	24,635	25.1%	\$ 48,425	26.4%	128,845	26.1%	427,811	26.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	24,153	24.6%	\$ 36,465	19.9%	118,513	23.9%	341,901	20.8%
Self Pay	14,268	14.5%	\$ 53,638	29.3%	100,749	20.2%	482,498	29.3%
Other	505	0.5%	\$ (310)	-0.2%	7,034	1.4%	2,773	0.2%
TOTAL	\$ 98,340	100.0%	\$ 183,300	100.0%	\$ 495,910	100.0%	\$ 1,646,431	100.0%

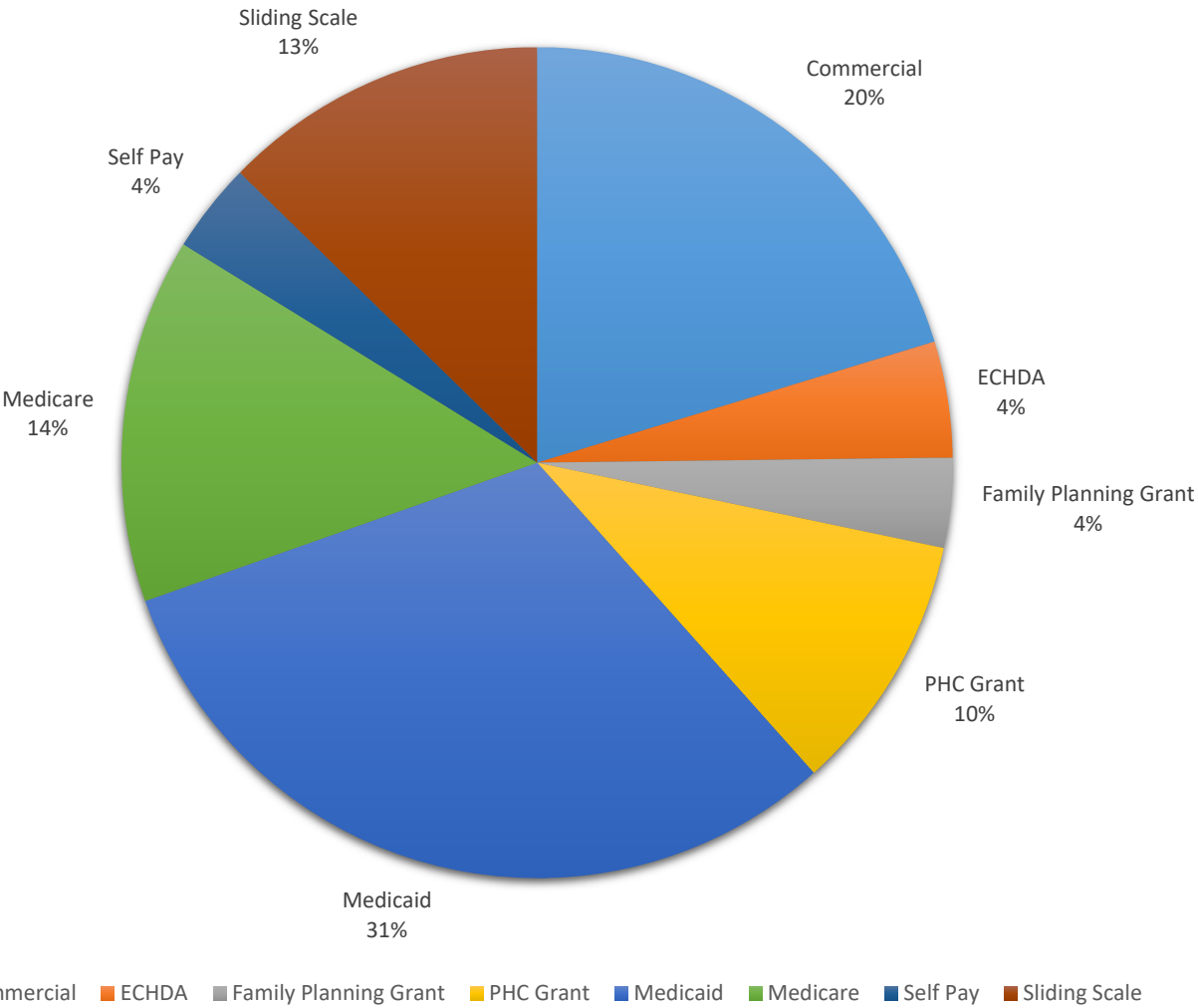
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 22,804	37.0%	\$ 12,404	27.3%	\$ 51,740	25.3%	\$ 115,381	26.4%
Medicaid	13,793	22.5%	13,612	30.0%	47,669	23.3%	134,846	30.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	19,450	31.7%	9,070	20.0%	71,929	35.2%	97,611	22.4%
Self Pay	5,380	8.8%	10,248	22.6%	29,594	14.5%	86,702	19.9%
Other	-	0.0%	33	0.1%	3,375	1.7%	1,747	0.4%
TOTAL	\$ 61,427	100.0%	\$ 45,367	100.0%	\$ 204,309	100.0%	\$ 436,287	100.0%

FHC June Visits By Service



FHC June Visits by Financial Class



FHC Executive Director's Report-August 2021

- **Staffing Update:** The Family Health Clinic has the following active open positions: 2 Medical Assistants, 2 LVN, 1 Eligibility Coordinator, and 1 Clinic Supervisor
- **Telehealth Update:** For the month of June, telehealth visits accounted for 3% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** The Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments for emergent visits; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; Patient screening processes at both FHC locations. Patients and employees are required to wear masks.
- **Change in Scope Update-JBS Healthy Kids Clinic:** Procure Pediatrics officially transitioned over to the FHC Healthy Kids Clinic on Monday July 26th. The current FHC pediatric department at Clements will fully transition to the JBS location in mid-August.
- **Community Events:** The Family Health Clinic participated in the MCH Farmers Market on Saturday July 24th.
- **2021 American Rescue Plan Funding for FQHC Look A Likes:** The Family Health Clinic received notification for the 2021 American Rescue Plan Funding for FQHC Look A Likes in the amount of \$2,116,625. This funding enables FQHC LALs (Family Health Clinic) to receive one-time funding to respond to and mitigate the spread of COVID 19, and to enhance and maintain current health care services and workforce. The two-year award amount is for \$2,116,625 and covers the period of 7/1/21-6/30/23.



Investor Statement

March 31, 2021 - June 30, 2021

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown, Jarrod Patterson
Momentum Independent Network
Managed Accounts

ECTOR COUNTY HOSPITAL DISTRICT
June 30, 2021

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
SHORT-TERM INVESTMENTS	\$ 71,887,561.00	0.0557%	\$ 71,840,781.00	\$ -46,780.00
Total	\$ 71,887,561.00	0.0557%	\$ 71,840,781.00	\$ -46,780.00

	6/30/2021	6/30/2020
3 MONTH TREASURY BILL	0.05%	0.16%
5 YEAR TREASURY BILL	0.87%	0.29%
10 YEAR TREASURY NOTE	1.45%	0.66%
30 YEAR TREASURY NOTE	2.06%	1.41%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Jun 30, 2021

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM	Yield ³	S&P Rate
26761549		\$ 3,099,309	\$ 3,105,524	\$ -9,211	-0.30 %	4.32 %						
US Treasury Bill 11/04/21 9127964W6	1,500,000	1,499,299	1,499,730	431	0.03	2.09	0.35	Nov 4, 2021	\$ 99.98	0.05 %	—	NR
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,010	1,590,368	-9,642	-0.60	2.21	2.94	Jun 15, 2024	99.40	0.25	—	NR
Cash		15,426	15,426			0.02				—	—	NR
38285456		23,196,714	23,236,148	-18,658	-0.08	32.34						
US Treasury Bill 12/30/21 912796A90	20,000,000	19,996,931	19,994,400	-2,531	-0.01	27.83	0.50	Dec 30, 2021	99.97	0.02	—	NR
US Treasury Bill 11/04/21 9127964W6	500,000	499,773	499,910	137	0.03	0.70	0.35	Nov 4, 2021	99.98	0.05	—	NR
US Treasury 0.250 06/15/24 91282CCG4	2,700,000	2,700,010	2,683,746	-16,264	-0.60	3.74	2.94	Jun 15, 2024	99.40	0.25	—	NR
Cash		58,092	58,092			0.08				—	—	NR
26761610		2,199,736	2,283,387	-9,476	-0.43	3.18						
US Treasury Bill 11/04/21 9127964W6	600,000	599,726	599,892	166	0.03	0.84	0.35	Nov 4, 2021	99.98	0.05	—	NR
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,010	1,590,368	-9,642	-0.60	2.21	2.94	Jun 15, 2024	99.40	0.25	—	NR
Cash		93,127	93,127			0.13				—	—	NR
26761530		5,347,378	5,403,667	1,475	0.03	7.52						
US Treasury Bill 12/02/21 9127965G0	4,600,000	4,597,723	4,598,988	1,265	0.03	6.40	0.42	Dec 2, 2021	99.98	0.05	—	NR
US Treasury Bill 11/04/21 9127964W6	750,000	749,655	749,865	210	0.03	1.04	0.35	Nov 4, 2021	99.98	0.05	—	NR
Cash		54,814	54,814			0.08				—	—	NR
26761506		26,988,593	34,808,012	1,487	0.01	48.45						
US Treasury Bill 12/02/21 9127965G0	3,000,000	2,998,519	2,999,340	821	0.03	4.17	0.42	Dec 2, 2021	99.98	0.05	—	NR
US Treasury Bill 11/04/21 9127964W6	5,000,000	4,997,641	4,999,100	1,459	0.03	6.96	0.35	Nov 4, 2021	99.98	0.05	—	NR
US Treasury Bill 04/21/22 912796G45	19,000,000	18,992,433	18,991,640	-793	0.00	26.44	0.81	Apr 21, 2022	99.96	0.04	—	NR
Cash		7,817,932	7,817,932			10.88				—	—	NR
38285461		2,999,593	3,004,043	-12,397	-0.41	4.18						
US Treasury Bill 11/04/21 9127964W6	900,000	899,584	899,838	254	0.03	1.25	0.35	Nov 4, 2021	99.98	0.05	—	NR
US Treasury 0.250 06/15/24 91282CCG4	2,100,000	2,100,010	2,087,358	-12,652	-0.60	2.91	2.94	Jun 15, 2024	99.40	0.25	—	NR
Cash		16,847	16,847			0.02				—	—	NR
Total		71,887,561	71,840,781	-46,780	-0.07							

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

4 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jun 30, 2021

Overview ^{1 2}

Total Number of Issues	14
Face Value	63,850,000
Market Value	\$ 63,784,543
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Moody's Rating ³	#Aaa

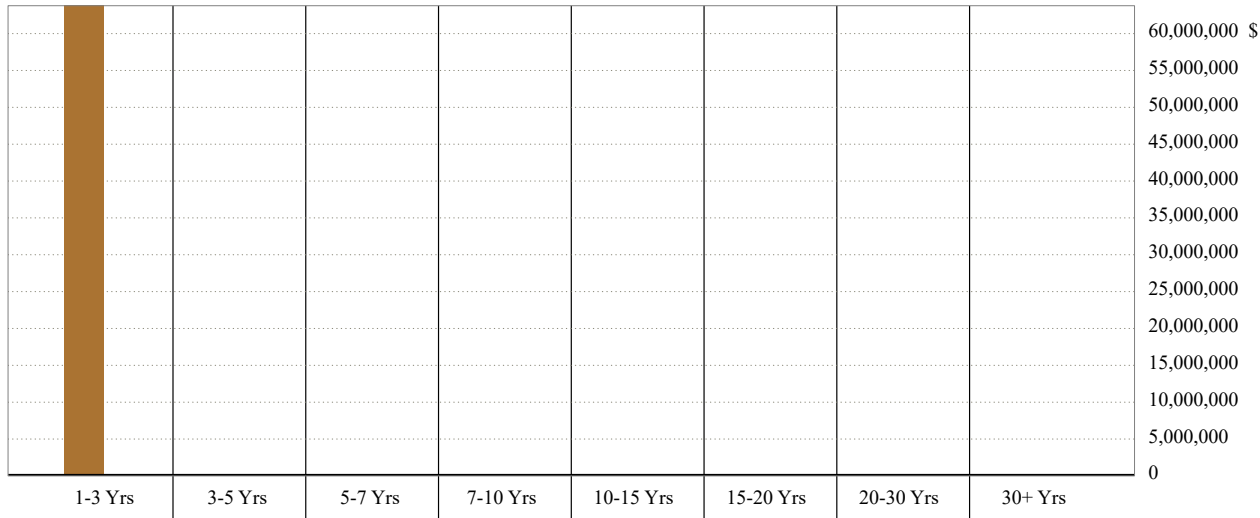
Statistics ^{1 2}

Average Bond Yield ⁴	0.03 %
Average Yield to Maturity ⁵	0.10 %
Average Yield to Worst ⁶	0.10 %
Average Coupon	0.03 %
Average Modified Duration (Years) ⁷	0.86
Average Effective Duration (Years) ⁸	0.86
Average Duration to Worst ⁹	0.86
Average Convexity (par) ¹⁰	0.02

Bond Analysis As of Jun 30, 2021

Bond Maturity vs. Call Date Distribution

Maturity | Call Date



Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 63,784,543	100.00 %	—	—

Bond Distribution by S&P Rating ^{111 12}



Bond Distribution by Type ¹¹³



Bond Analysis As of Jun 30, 2021

Bond Distribution by Moody Rating ^{14 12}



Bond Coupon Concentration ¹⁵



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- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data are weighted and calculated based on the criteria of 50% of holdings in total maturing bond market value available. If less than 50%, the data are shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 An indication of the interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the Instrument taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield to Worst is a measurement of a bonds yield at the yield to worst date for earliest redemption date assuming the worst case scenario for the asset without actually defaulting. It is calculated with the Current or Best Bid Yield or Primary Active Yield field and is averaged with the corresponding weights of the constituent bonds.
- 7 Average Modified duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective duration is a simulated measure of duration which measures change in price given change in rates. It is calculated with using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bond.
- 11 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 12 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 13 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 14 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.
- 15 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

June 30, 2021

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

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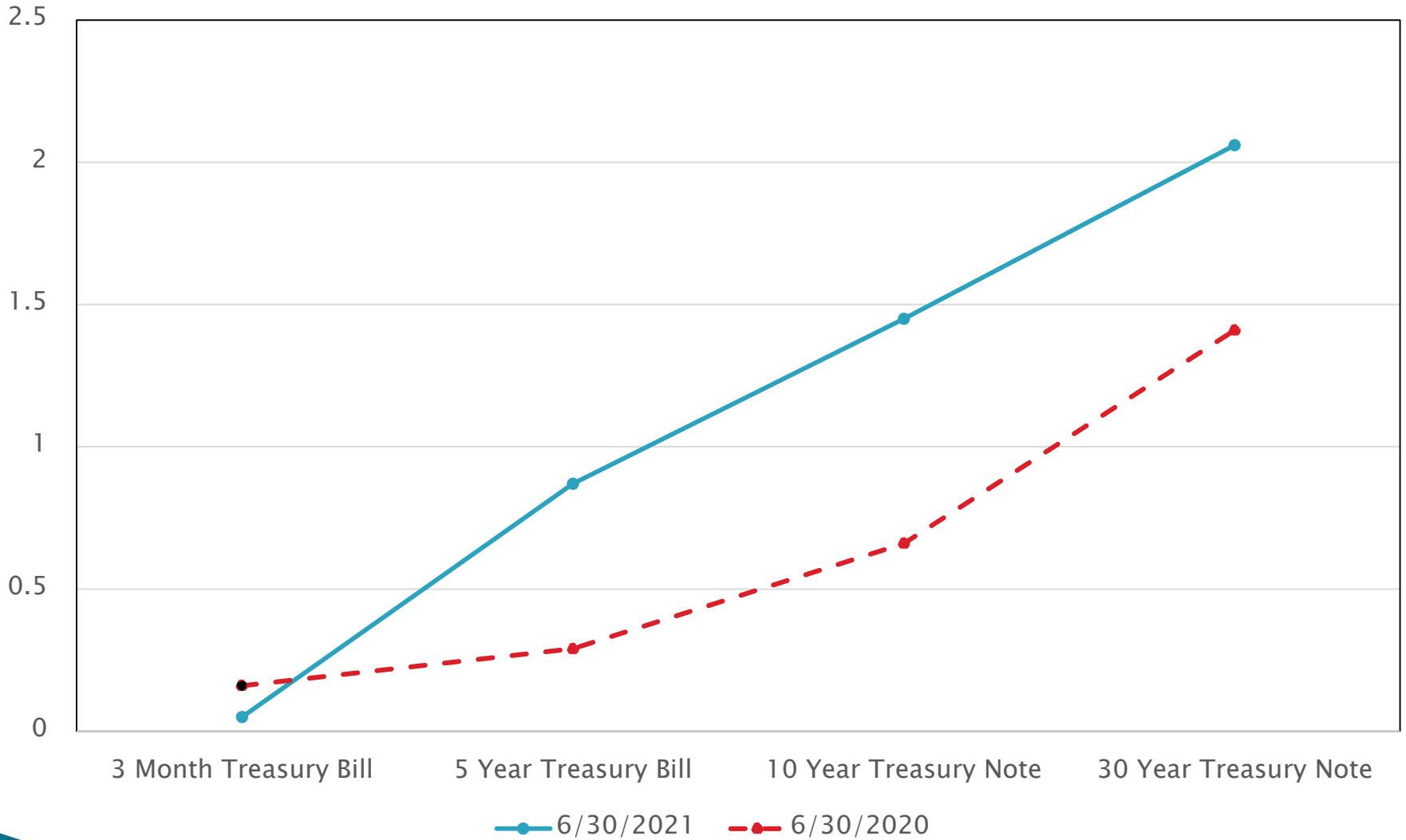
ECTOR COUNTY HOSPITAL DISTRICT
June 30, 2021

Yield Summary

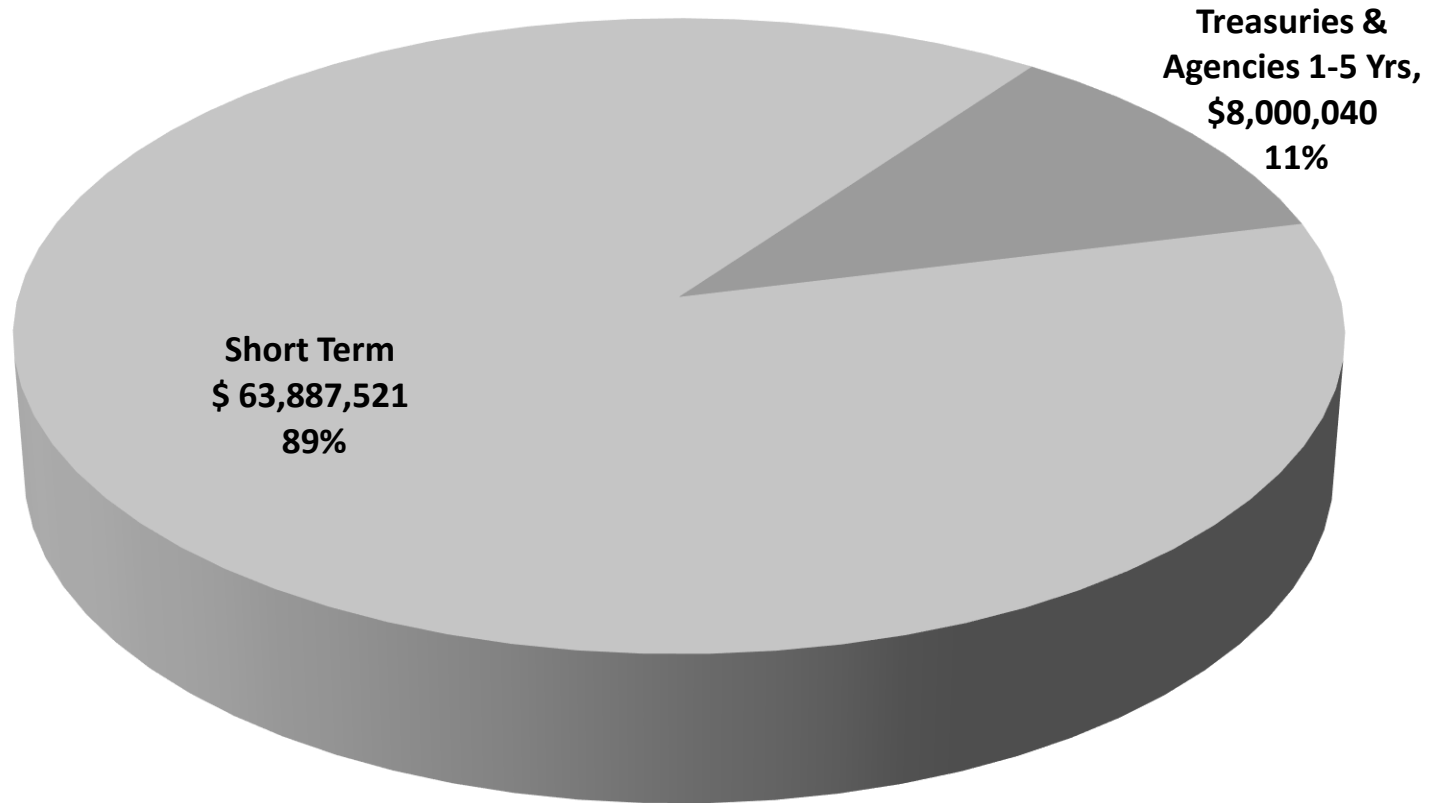
Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
SHORT-TERM INVESTMENTS	\$ 71,887,561.00	0.0557%	\$ 71,840,781.00	\$ -46,780.00
Total	\$ 71,887,561.00	0.0557%	\$ 71,840,781.00	\$ -46,780.00

	6/30/2021	6/30/2020
3 MONTH TREASURY BILL	0.05%	0.16%
5 YEAR TREASURY BILL	0.87%	0.29%
10 YEAR TREASURY NOTE	1.45%	0.66%
30 YEAR TREASURY NOTE	2.06%	1.41%

Yield Curve



Asset Distribution by Book Value



**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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It is important to review and save all source documents provided by a product sponsor or brokerage firm which may contain notices, disclosures and other information important to you and may also serve as a reference. All prices and values reflected in this report are captured from the current MIN statements.

The information contained herein is obtained from sources believed to be reliable, but its accuracy or completeness is not guaranteed. This information should not be construed as an offer to sell or a solicitation of an offer to buy any security. Principal amounts and estimated distributions may change at any time and are not guaranteed and used only for discussion.

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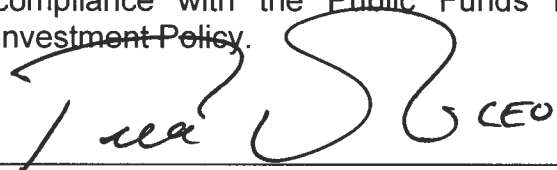


MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report – Third Quarter 2021**
DATE: July 28, 2021

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2021 will be presented at the Finance Committee meeting August 3, 2021. This report was prepared in order to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the third quarter of fiscal 2021 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of June 30, 2021 the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,083	1,072	1.0%	985	9.9%	8,974	9,929	-9.6%	9,576	-6.3%
Neonatal ICU (NICU)	23	28	-17.9%	29	-20.7%	202	262	-22.9%	257	-21.4%
Total Admissions	1,106	1,100	0.5%	1,014	9.1%	9,176	10,191	-10.0%	9,833	-6.7%
Patient Days										
Adult & Pediatric	4,256	3,894	9.3%	3,637	17.0%	37,814	36,086	4.8%	34,640	9.2%
ICU	403	355	13.5%	516	-21.9%	3,984	3,287	21.2%	3,627	9.8%
CCU	339	361	-6.1%	158	114.6%	3,498	3,348	4.5%	2,693	29.9%
NICU	259	484	-46.5%	455	-43.1%	2,723	4,489	-39.3%	4,507	-39.6%
Total Patient Days	5,257	5,094	3.2%	4,766	10.3%	48,019	47,210	1.7%	45,467	5.6%
Observation (Obs) Days	796	750	6.1%	632	26.0%	4,745	6,951	-31.7%	6,564	-27.7%
Nursery Days	261	301	-13.3%	283	-7.8%	2,366	2,792	-15.3%	2,702	-12.4%
Total Occupied Beds / Bassinets	6,314	6,145	2.8%	5,681	11.1%	55,130	56,953	-3.2%	54,733	0.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.61	4.30	7.3%	4.38	5.4%	5.05	4.30	17.3%	4.28	18.0%
NICU	11.26	17.29	-34.9%	15.69	-28.2%	13.48	17.13	-21.3%	17.54	-23.1%
Total ALOS	4.75	4.63	2.6%	4.70	1.1%	5.23	4.63	13.0%	4.62	13.2%
Acute / Adult & Pediatric w/o OB	5.27			5.38	-2.2%	5.91			5.19	13.9%
Average Daily Census	175.2	169.8	3.2%	158.9	10.3%	175.9	172.9	1.7%	165.9	6.0%
Hospital Case Mix Index (CMI)	1.6140	1.5944	1.2%	1.5604	3.4%	1.7390	1.5944	9.1%	1.5705	10.7%
Medicare										
Admissions	404	384	5.2%	343	17.8%	3,300	3,560	-7.3%	3,443	-4.2%
Patient Days	2,000	1,845	8.4%	1,782	12.2%	19,269	17,098	12.3%	16,413	17.4%
Average Length of Stay	4.95	4.80	3.0%	5.20	-4.7%	5.84	4.80	21.6%	4.77	22.5%
Case Mix Index	1.7796			1.8507	-3.8%	2.0287			1.8234	11.3%
Medicaid										
Admissions	137	138	-0.7%	131	4.6%	1,162	1,275	-8.9%	1,235	-5.9%
Patient Days	623	689	-9.6%	600	3.8%	5,337	6,388	-16.5%	6,102	-12.5%
Average Length of Stay	4.55	4.99	-8.9%	4.58	-0.7%	4.59	5.01	-8.3%	4.94	-7.0%
Case Mix Index	1.0819			1.1343	-4.6%	1.1875			1.1477	3.5%
Commercial										
Admissions	308	298	3.4%	264	16.7%	2,473	2,758	-10.3%	2,672	-7.4%
Patient Days	1,290	1,308	-1.4%	1,100	17.3%	11,699	12,122	-3.5%	11,578	1.0%
Average Length of Stay	4.19	4.39	-4.6%	4.17	0.5%	4.73	4.40	7.6%	4.33	9.2%
Case Mix Index	1.6701			1.3800	21.0%	1.6900			1.4542	16.2%
Self Pay										
Admissions	224	255	-12.2%	256	-12.5%	1,996	2,359	-15.4%	2,246	-11.1%
Patient Days	1,193	1,172	1.8%	1,164	2.5%	10,366	10,860	-4.5%	10,154	2.1%
Average Length of Stay	5.33	4.60	15.9%	4.55	17.1%	5.19	4.60	12.8%	4.52	14.9%
Case Mix Index	1.5434			1.5073	2.4%	1.5729			1.4655	7.3%
All Other										
Admissions	33	26	26.9%	20	65.0%	245	239	2.5%	237	3.4%
Patient Days	151	132	14.4%	120	25.8%	1,348	1,226	10.0%	1,220	10.5%
Average Length of Stay	4.58	5.08	-9.9%	6.00	-23.7%	5.50	5.13	7.3%	5.15	6.9%
Case Mix Index	1.7082			1.5240	12.1%	1.9847			1.9350	2.6%
Radiology										
InPatient	4,086	3,937	3.8%	3,736	9.4%	36,224	36,487	-0.7%	35,612	1.7%
OutPatient	7,646	6,978	9.6%	6,482	18.0%	62,616	64,668	-3.2%	64,296	-2.6%
Cath Lab										
InPatient	771	432	78.5%	473	63.0%	4,972	4,005	24.1%	4,252	16.9%
OutPatient	586	554	5.8%	834	-29.7%	5,457	5,135	6.3%	5,031	8.5%
Laboratory										
InPatient	70,553	56,010	26.0%	64,078	10.1%	666,947	519,020	28.5%	590,783	12.9%
OutPatient	53,607	56,493	-5.1%	56,589	-5.3%	485,083	523,470	-7.3%	512,080	-5.3%
Other										
Deliveries	167	178	-6.2%	182	-8.2%	1,426	1,649	-13.5%	1,613	-11.6%
Surgical Cases										
InPatient	273	259	5.4%	251	8.8%	2,015	2,400	-16.0%	2,227	-9.5%
OutPatient	577	501	15.2%	498	15.9%	4,198	4,643	-9.6%	4,022	4.4%
Total Surgical Cases	850	760	11.8%	749	13.5%	6,213	7,043	-11.8%	6,249	-0.6%
GI Procedures (Endo)										
InPatient	165	143	15.4%	96	71.9%	1,019	1,325	-23.1%	1,229	-17.1%
OutPatient	80	230	-65.2%	194	-58.8%	1,068	2,131	-49.9%	1,897	-43.7%
Total GI Procedures	245	373	-34.3%	290	-15.5%	2,087	3,456	-39.6%	3,126	-33.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,027	3,600	11.9%	3,162	27.4%	30,185	31,850	-5.2%	35,925	-16.0%
Observation Days	796	750	6.1%	632	26.0%	4,745	6,951	-31.7%	6,564	-27.7%
Other O/P Occasions of Service	18,690	17,678	5.7%	17,994	3.9%	156,365	163,808	-4.5%	160,654	-2.7%
Total O/P Occasions of Svc.	23,513	22,028	6.7%	21,788	7.9%	191,295	202,609	-5.6%	203,143	-5.8%
Hospital Operations										
Manhours Paid	257,017	263,134	-2.3%	241,781	6.3%	2,294,203	2,374,636	-3.4%	2,398,654	-4.4%
FTE's	1,499.3	1,534.9	-2.3%	1,410.4	6.3%	1,470.6	1,522.2	-3.4%	1,532.0	-4.0%
Adjusted Patient Days	9,715	9,434	3.0%	9,013	7.8%	84,716	86,787	-2.4%	84,450	0.3%
Hours / Adjusted Patient Day	26.45	27.89	-5.2%	26.83	-1.4%	27.08	27.36	-1.0%	28.40	-4.7%
Occupancy - Actual Beds	50.2%	48.7%	3.2%	44.6%	12.5%	50.4%	49.6%	1.7%	47.5%	6.0%
FTE's / Adjusted Occupied Bed	4.6	4.9	-5.2%	4.7	-1.4%	4.7	4.8	-1.0%	5.0	-4.7%
InPatient Rehab Unit										
Admissions	-	31	-100.0%	34	-100.0%	56	283	-80.2%	316	-82.3%
Patient Days	-	406	-100.0%	511	-100.0%	880	3,762	-76.6%	4,213	-79.1%
Average Length of Stay	0.0	13.1	-100.0%	15.0	-100.0%	15.7	13.3	18.2%	13.3	17.9%
Manhours Paid	-	7,945	-100.0%	4,400	-100.0%	17,073	72,284	-76.4%	52,429	-67.4%
FTE's	0.0	46.3	-100.0%	25.7	-100.0%	10.9	46.3	-76.4%	33.5	-67.3%
Center for Primary Care - Clements										
Total Medical Visits	1,111	987	12.6%	780	42.4%	12,131	9,148	32.6%	8,014	51.4%
Manhours Paid	2,896	3,375	-14.2%	2,599	11.4%	28,353	30,457	-6.9%	25,640	10.6%
FTE's	16.9	19.7	-14.2%	15.2	11.4%	18.2	19.5	-6.9%	16.4	11.0%
Center for Primary Care - West University										
Total Medical Visits	362	431	-16.0%	560	-35.4%	1,603	3,992	-59.8%	4,629	-65.4%
Manhours Paid	610	1,385	-56.0%	1,150	-47.0%	3,845	12,496	-69.2%	12,383	-68.9%
FTE's	3.6	8.1	-56.0%	6.7	-47.0%	2.5	8.0	-69.2%	7.9	-68.8%
Total ECHD Operations										
Total Admissions	1,106	1,131	-2.2%	1,048	5.5%	9,232	10,474	-11.9%	10,149	-9.0%
Total Patient Days	5,257	5,500	-4.4%	5,277	-0.4%	48,899	50,972	-4.1%	49,680	-1.6%
Total Patient and Obs Days	6,053	6,250	-3.2%	5,909	2.4%	53,644	57,923	-7.4%	56,244	-4.6%
Total FTE's	1,519.7	1,609.1	-5.6%	1,457.9	4.2%	1,502.2	1,596.1	-5.9%	1,589.7	-5.5%
FTE's / Adjusted Occupied Bed	4.7	4.7	-1.0%	4.4	7.1%	4.8	4.7	1.4%	4.7	0.7%
Total Adjusted Patient Days	9,715	10,186	-4.6%	9,979	-2.6%	86,247	92,962	-7.2%	92,290	-6.5%
Hours / Adjusted Patient Day	26.82	27.08	-1.0%	25.04	7.1%	27.17	26.78	1.4%	26.97	0.7%
Outpatient Factor	1.8481	1.8520	-0.2%	1.8911	-2.3%	1.7641	1.8546	-4.9%	1.8577	-5.0%
Blended O/P Factor	2.0593	2.0764	-0.8%	2.1782	-5.5%	1.9877	2.0676	-3.9%	2.0785	-4.4%
Total Adjusted Admissions	2,044	2,095	-2.4%	1,982	3.1%	16,342	19,255	-15.1%	18,854	-13.3%
Hours / Adjusted Admission	127.46	131.69	-3.2%	126.11	1.1%	143.40	129.31	10.9%	132.02	8.6%
FTE's - Hospital Contract	43.9	35.9	22.5%	8.3	431.4%	35.6	36.5	-2.6%	31.9	11.6%
FTE's - Mgmt Services	63.5	50.4	26.0%	44.5	42.9%	52.2	50.4	3.7%	55.5	-5.9%
Total FTE's (including Contract)	1,627.1	1,695.3	-4.0%	1,510.6	7.7%	1,590.0	1,683.0	-5.5%	1,677.1	-5.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.0	5.0	0.6%	4.5	10.6%	5.0	4.9	1.8%	5.0	1.1%
ProCare FTEs	215.0	239.7	-10.3%	189.7	13.3%	208.1	237.9	-12.5%	202.2	2.9%
Total System FTEs	1,842.2	1,935.0	-4.8%	1,700.3	8.3%	1,798.1	1,920.9	-6.4%	1,879.2	-4.3%
Urgent Care Visits										
JBS Clinic	1,193	779	53.1%	623	91.5%	6,065	7,221	-16.0%	7,831	-22.6%
West University	849	437	94.3%	324	162.0%	7,338	4,049	81.2%	4,890	50.1%
42nd Street	589	467	26.1%	1,398	-57.9%	9,212	4,327	112.9%	7,273	26.7%
Total Urgent Care Visits	2,631	1,683	56.3%	2,345	12.2%	22,615	15,597	45.0%	19,994	13.1%
Wal-Mart Clinic Visits										
East Clinic	210	347	-39.5%	-	0.0%	1,544	3,842	-59.8%	2,480	-37.7%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	2,381	-100.0%
Total Wal-Mart Visits	210	347	-39.5%	-	0.0%	1,544	3,842	-59.8%	4,861	-68.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2021**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 55,365,521	\$ 4,550	\$ 55,370,071
Investments	63,808,164	-	63,808,164
Patient Accounts Receivable - Gross	209,004,299	27,302,594	236,306,893
Less: 3rd Party Allowances	(128,185,619)	(4,406,144)	(132,591,763)
Bad Debt Allowance	(55,235,350)	(15,456,738)	(70,692,088)
Net Patient Accounts Receivable	25,583,329	7,439,712	33,023,041
Taxes Receivable	7,194,457	-	7,194,457
Accounts Receivable - Other	17,170,685	385,413	17,556,098
Inventories	7,667,037	394,531	8,061,568
Prepaid Expenses	3,771,954	94,019	3,865,972
Total Current Assets	180,561,148	8,318,224	188,879,372
CAPITAL ASSETS:			
Property and Equipment	488,506,331	467,364	488,973,695
Construction in Progress	2,413,566	-	2,413,566
	490,919,897	467,364	491,387,261
Less: Accumulated Depreciation and Amortization	(319,699,888)	(347,165)	(320,047,053)
Total Capital Assets	171,220,010	120,199	171,340,209
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,321,851	-	6,321,851
Restricted TPC, LLC	1,169,753	-	1,169,753
Restricted MCH West Texas Services	2,309,551	-	2,309,551
Pension, Deferred Outflows of Resources	22,562,713	-	22,562,713
Assets whose use is Limited	-	84,246	84,246
Tobacco Settlement Funds	-	-	-
TOTAL ASSETS	\$ 384,149,921	\$ 8,522,669	\$ 392,672,590
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,361,110	\$ -	\$ 2,361,110
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	17,666,164	1,043,955	18,710,118
A/R Credit Balances	2,324,175	-	2,324,175
Accrued Interest	409,957	-	409,957
Accrued Salaries and Wages	5,175,326	6,002,225	11,177,551
Accrued Compensated Absences	4,313,989	-	4,313,989
Due to Third Party Payors	1,880,653	-	1,880,653
Deferred Revenue	5,844,617	1,509,320	7,353,937
Total Current Liabilities	42,951,084	8,555,499	51,506,583
ACCRUED POST RETIREMENT BENEFITS	80,223,203	-	80,223,203
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	92,204,872	-	92,204,872
Total Liabilities	217,067,579	8,555,499	225,623,079
FUND BALANCE	167,082,342	(32,831)	167,049,511
TOTAL LIABILITIES AND FUND BALANCE	\$ 384,149,921	\$ 8,522,669	\$ 392,672,590

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2021**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 55,370,071	\$ 83,911,677	\$ 4,650	\$ (28,546,256)
Investments	63,808,164	37,790,083	-	26,018,081
Patient Accounts Receivable - Gross	236,306,893	229,405,154	28,260,062	(21,358,323)
Less: 3rd Party Allowances	(132,591,763)	(130,246,448)	(6,079,147)	3,733,832
Bad Debt Allowance	<u>(70,692,088)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>19,416,503</u>
Net Patient Accounts Receivable	33,023,041	25,017,086	6,213,943	1,792,012
Taxes Receivable	7,194,457	6,690,004	-	504,453
Accounts Receivable - Other	17,556,098	7,612,645	1,703,368	8,240,084
Inventories	8,061,568	7,585,878	398,279	77,410
Prepaid Expenses	<u>3,865,972</u>	<u>2,891,777</u>	<u>202,921</u>	<u>771,274</u>
Total Current Assets	<u>188,879,372</u>	<u>171,499,152</u>	<u>8,523,161</u>	<u>8,857,059</u>
CAPITAL ASSETS:				
Property and Equipment	488,973,695	480,276,838	467,364	8,229,493
Construction in Progress	<u>2,413,566</u>	<u>4,122,443</u>	<u>-</u>	<u>(1,708,876)</u>
	491,387,261	484,399,281	467,364	6,520,617
Less: Accumulated Depreciation and Amortization	<u>(320,047,053)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(11,813,848)</u>
Total Capital Assets	<u>171,340,209</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(5,293,232)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,321,851	6,375,569	-	(53,718)
Restricted TPC, LLC	1,169,753	593,971	-	575,782
Restricted MCH West Texas Services	2,309,551	2,255,728	-	53,823
Pension, Deferred Outflows of Resources	22,562,713	6,438,549	-	16,124,164
Assets whose use is Limited	<u>84,246</u>	<u>-</u>	<u>69,426</u>	<u>14,820</u>
TOTAL ASSETS	<u>\$ 392,672,590</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,617</u>	<u>\$ 17,912,871</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,361,110	\$ 2,035,380	\$ -	\$ 325,731
Self-Insurance Liability - Current Portion	2,975,092	2,975,092	-	-
Accounts Payable	18,710,118	24,244,787	3,024,149	(8,558,817)
A/R Credit Balances	2,324,175	4,064,002	-	(1,739,826)
Accrued Interest	409,957	32,015	-	377,942
Accrued Salaries and Wages	11,177,551	3,550,931	4,346,323	3,280,298
Accrued Compensated Absences	4,313,989	4,182,624	-	131,365
Due to Third Party Payors	1,880,653	1,880,653	-	-
Deferred Revenue	<u>7,353,937</u>	<u>1,970,161</u>	<u>1,390,977</u>	<u>3,992,799</u>
Total Current Liabilities	<u>51,506,583</u>	<u>44,935,644</u>	<u>8,761,448</u>	<u>(2,190,509)</u>
ACCRUED POST RETIREMENT BENEFITS	80,223,203	57,229,923	-	22,993,281
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	1,688,420	-	-
LONG-TERM DEBT - Less Current Maturities	92,204,872	91,045,386	-	1,159,486
Total Liabilities	<u>225,623,079</u>	<u>194,899,372</u>	<u>8,761,448</u>	<u>21,962,258</u>
FUND BALANCE	<u>167,049,511</u>	<u>171,131,729</u>	<u>(32,831)</u>	<u>(4,049,387)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 392,672,590</u>	<u>\$ 366,031,101</u>	<u>\$ 8,728,618</u>	<u>\$ 17,912,871</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 53,853,054	\$ 51,345,890	4.9%	\$ 47,029,473	14.5%	\$ 481,142,500	\$ 465,652,302	3.3%	\$ 441,208,527	9.1%
Outpatient Revenue	57,046,620	54,484,216	4.7%	55,411,426	3.0%	475,210,484	497,152,857	-4.4%	475,850,183	-0.1%
TOTAL PATIENT REVENUE	\$ 110,899,675	\$ 105,830,106	4.8%	\$ 102,440,899	8.3%	\$ 956,352,983	\$ 962,805,159	-0.7%	\$ 917,058,710	4.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 69,034,744	\$ 60,638,408	13.8%	\$ 66,451,954	3.9%	\$ 585,959,052	\$ 558,429,308	4.9%	\$ 541,737,663	8.2%
Policy Adjustments	293,415	1,318,915	-77.8%	1,938,485	-84.9%	21,585,134	11,865,244	81.9%	12,194,298	77.0%
Uninsured Discount	10,996,568	13,274,116	-17.2%	9,585,755	14.7%	84,927,389	122,292,984	-30.6%	116,920,291	-27.4%
Indigent	2,150,913	1,322,821	62.6%	608,328	253.6%	16,096,951	12,201,984	31.9%	11,090,295	45.1%
Provision for Bad Debts	6,374,759	7,871,866	-19.0%	3,815,313	67.1%	51,062,875	63,201,078	-19.2%	53,249,494	-4.1%
TOTAL REVENUE DEDUCTIONS	\$ 88,850,400	\$ 84,426,126	5.2%	\$ 82,399,835	7.8%	\$ 759,631,401	\$ 767,990,598	-1.1%	\$ 735,192,042	3.3%
	80.12%	79.78%		80.44%		79.43%	79.77%		80.17%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,813,563	\$ 1,752,244	3.5%	\$ 2,154,375	-15.8%	\$ 16,384,764	15,770,196	3.9%	\$ 18,836,749	-13.0%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	4,924,557	4,924,557	0.0%	4,315,131	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,360,736	\$ 2,299,417	2.7%	\$ 2,633,834	-10.4%	\$ 21,309,321	\$ 20,694,753	3.0%	\$ 23,151,880	-8.0%
NET PATIENT REVENUE	\$ 24,410,010	\$ 23,703,397	3.0%	\$ 22,674,898	7.7%	\$ 218,030,904	\$ 215,509,314	1.2%	\$ 205,018,548	6.3%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,510,628	\$ 4,923,045	11.9%	\$ 3,892,718	41.6%	\$ 47,287,567	\$ 47,410,732	-0.3%	\$ 45,291,769	4.4%
Other Revenue	898,120	907,409	-1.0%	1,001,375	-10.3%	8,144,398	7,513,836	8.4%	7,485,639	8.8%
TOTAL OTHER REVENUE	\$ 6,408,748	\$ 5,830,454	9.9%	\$ 4,894,093	30.9%	\$ 55,431,965	\$ 54,924,568	0.9%	\$ 52,777,408	5.0%
NET OPERATING REVENUE	\$ 30,818,758	\$ 29,533,851	4.4%	\$ 27,568,990	11.8%	\$ 273,462,869	\$ 270,433,882	1.1%	\$ 257,795,957	6.1%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,841,644	\$ 12,851,343	-0.1%	\$ 11,815,776	8.7%	\$ 114,800,883	\$ 116,780,360	-1.7%	\$ 116,492,277	-1.5%
Benefits	4,189,942	2,606,125	60.8%	2,811,404	49.0%	26,353,795	23,752,764	11.0%	25,235,801	4.4%
Temporary Labor	1,051,945	647,564	62.4%	274,084	283.8%	7,742,749	6,004,964	28.9%	7,991,873	-3.1%
Physician Fees	1,493,133	1,203,854	24.0%	1,313,352	13.7%	12,647,157	11,742,969	7.7%	13,374,429	-5.4%
Texas Tech Support	869,237	820,236	6.0%	1,049,921	-17.2%	7,735,186	7,382,124	4.8%	9,157,322	-15.5%
Purchased Services	4,015,823	3,793,923	5.8%	3,801,386	5.6%	35,435,103	34,117,472	3.9%	42,542,364	-16.7%
Supplies	4,989,046	4,826,417	3.4%	4,426,215	12.7%	44,584,683	44,593,225	0.0%	41,172,318	8.3%
Utilities	317,919	332,021	-4.2%	253,917	25.2%	2,839,413	2,988,189	-5.0%	2,902,624	-2.2%
Repairs and Maintenance	883,536	734,156	20.3%	401,748	119.9%	6,826,223	6,620,106	3.1%	5,996,897	13.8%
Leases and Rent	112,867	158,744	-28.9%	161,407	-30.1%	1,473,417	1,428,696	3.1%	1,345,124	9.5%
Insurance	148,157	155,616	-4.8%	141,917	4.4%	1,296,201	1,398,746	-7.3%	1,325,705	-2.2%
Interest Expense	107,793	150,449	-28.4%	245,598	-56.1%	967,694	1,354,041	-28.5%	2,232,487	-56.7%
ECHDA	139,980	317,389	-55.9%	193,005	-27.5%	1,972,647	2,856,501	-30.9%	2,731,032	-27.8%
Other Expense	175,529	107,918	62.6%	94,796	85.2%	1,257,112	1,773,325	-29.1%	1,254,118	0.2%
TOTAL OPERATING EXPENSES	\$ 31,336,549	\$ 28,705,755	9.2%	\$ 26,984,526	16.1%	\$ 265,932,263	\$ 262,793,482	1.2%	\$ 273,754,371	-2.9%
Depreciation/Amortization	\$ 1,620,446	\$ 1,601,666	1.2%	\$ 1,534,532	5.6%	\$ 14,279,985	\$ 14,291,635	-0.1%	\$ 13,856,404	3.1%
(Gain) Loss on Sale of Assets	14,473	-	0.0%	773	1771.6%	8,173	-	0.0%	7,782	5.0%
TOTAL OPERATING COSTS	\$ 32,971,469	\$ 30,307,421	8.8%	\$ 28,519,831	15.6%	\$ 280,220,421	\$ 277,085,117	1.1%	\$ 287,618,557	-2.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,152,711)	\$ (773,570)	-178.3%	\$ (950,841)	-126.4%	\$ (6,757,552)	\$ (6,651,235)	1.6%	\$ (29,822,600)	-77.3%
Operating Margin	-6.99%	-2.62%	166.7%	-3.45%	102.5%	-2.47%	-2.46%	0.5%	-11.57%	-78.6%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 8,269	\$ 33,519	-75.3%	\$ 20,340	-59.3%	\$ 40,926	\$ 301,671	-86.4%	\$ 577,222	-92.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,171,633	1,206,091	-2.9%	1,274,529	-8.1%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	103,000	21,084	388.5%	-	-	141,275	189,756	-25.5%	253,000	-44.2%
COVID-19 Stimulus	-	-	0.0%	18,514,919	-100.0%	-	-	0.0%	23,869,749	-100.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	79,530	-100.0%	-	-	0.0%	713,184	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,041,442)	\$ (718,967)	-183.9%	\$ 17,663,948	111.6%	\$ (5,403,718)	\$ (4,953,717)	-9.1%	\$ (3,134,915)	-72.4%
Unrealized Gain/(Loss) on Investments	\$ (56,733)	\$ 14,285	0.0%	\$ 10,249	-653.6%	\$ (72,951)	\$ 128,565	0.0%	\$ 124,522	-158.6%
Investment in Subsidiaries	1,383,018	1,613	85642.0%	819,878	68.7%	1,427,282	767,105	86.1%	782,163	82.5%
CHANGE IN NET POSITION	\$ (715,157)	\$ (703,069)	-1.7%	\$ 18,494,075	103.9%	\$ (4,049,387)	\$ (4,058,047)	0.2%	\$ (2,228,230)	-81.7%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 53,853,054	\$ 51,345,890	4.9%	\$ 47,029,473	14.5%	\$ 481,142,500	\$ 465,652,302	3.3%	\$ 441,208,527	9.1%
Outpatient Revenue	45,671,317	44,031,160	3.7%	41,908,262	9.0%	367,634,600	397,957,646	-7.6%	378,416,221	-2.8%
TOTAL PATIENT REVENUE	\$ 99,524,372	\$ 95,377,050	4.3%	\$ 88,937,734	11.9%	\$ 848,777,100	\$ 863,609,948	-1.7%	\$ 819,624,748	3.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 63,453,991	\$ 56,149,395	13.0%	\$ 60,000,594	5.8%	\$ 534,546,967	\$ 518,179,783	3.2%	\$ 498,825,114	7.2%
Policy Adjustments	(378,855)	134,186	-382.3%	49,168	-870.5%	11,209,319	1,238,149	805.3%	1,252,637	794.9%
Uninsured Discount	10,480,340	12,560,117	-16.6%	8,702,366	20.4%	78,574,266	115,888,749	-32.2%	110,406,469	-28.8%
Indigent Care	2,132,378	1,298,153	64.3%	585,291	264.3%	15,933,456	11,979,972	33.0%	10,833,067	47.1%
Provision for Bad Debts	4,660,824	6,833,965	-31.8%	2,959,605	57.5%	42,458,112	53,894,925	-21.2%	44,521,260	-4.6%
TOTAL REVENUE DEDUCTIONS	\$ 80,348,677	\$ 76,975,816	4.4%	\$ 72,297,025	11.1%	\$ 682,722,120	\$ 701,181,578	-2.6%	\$ 665,838,547	2.5%
	80.73%	80.71%		81.29%		80.44%	81.19%		81.24%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,813,563	\$ 1,752,244	3.5%	\$ 2,154,375	-15.8%	\$ 16,384,764	\$ 15,770,196	3.9%	\$ 18,836,749	-13.0%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	4,924,557	4,924,557	0.0%	4,315,131	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,360,736	\$ 2,299,417	2.7%	\$ 2,633,834	-10.4%	\$ 21,309,321	\$ 20,694,753	3.0%	\$ 23,151,880	-8.0%
NET PATIENT REVENUE	\$ 21,536,430	\$ 20,700,651	4.0%	\$ 19,274,544	11.7%	\$ 187,364,302	\$ 183,123,123	2.3%	\$ 176,938,081	5.9%
OTHER REVENUE										
Tax Revenue	\$ 5,510,628	\$ 4,923,045	11.9%	\$ 3,892,718	41.6%	\$ 47,287,567	\$ 47,410,732	-0.3%	\$ 45,291,769	4.4%
Other Revenue	763,757	702,281	8.8%	808,257	-5.5%	6,276,068	5,496,448	14.2%	5,612,087	11.8%
TOTAL OTHER REVENUE	\$ 6,274,385	\$ 5,625,326	11.5%	\$ 4,700,974	33.5%	\$ 53,563,635	\$ 52,907,180	1.2%	\$ 50,903,856	5.2%
NET OPERATING REVENUE	\$ 27,810,815	\$ 26,325,977	5.6%	\$ 23,975,518	16.0%	\$ 240,927,937	\$ 236,030,303	2.1%	\$ 227,841,937	5.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,788,872	\$ 8,836,081	-0.5%	\$ 7,985,521	10.1%	\$ 79,560,877	\$ 80,464,279	-1.1%	\$ 83,001,840	-4.1%
Benefits	3,799,150	2,217,504	71.3%	2,494,012	52.3%	22,638,088	20,251,777	11.8%	21,834,735	3.7%
Temporary Labor	824,993	431,897	91.0%	104,378	690.4%	5,776,957	4,063,961	42.2%	3,979,975	45.2%
Physician Fees	1,286,277	1,058,713	21.5%	1,217,413	5.7%	11,533,414	10,436,700	10.5%	11,818,948	-2.4%
Texas Tech Support	869,237	820,236	6.0%	1,049,921	-17.2%	7,735,186	7,382,124	4.8%	9,157,322	-15.5%
Purchased Services	4,035,410	3,794,445	6.4%	3,677,337	9.7%	35,703,653	34,172,519	4.5%	41,242,558	-13.4%
Supplies	4,890,855	4,691,234	4.3%	4,318,669	13.2%	43,521,372	43,297,543	0.5%	40,037,894	8.7%
Utilities	316,890	331,206	-4.3%	252,296	25.6%	2,833,438	2,980,854	-4.9%	2,881,643	-1.7%
Repairs and Maintenance	883,369	733,989	20.4%	401,748	119.9%	6,825,347	6,612,953	3.2%	5,995,483	13.8%
Leases and Rentals	(56,214)	(7,258)	674.5%	(8,294)	577.7%	(20,440)	(65,322)	-68.7%	(164,454)	-87.6%
Insurance	97,850	109,297	-10.5%	92,603	5.7%	848,386	983,673	-13.8%	891,563	-4.8%
Interest Expense	107,793	150,449	-28.4%	245,598	-56.1%	967,694	1,354,041	-28.5%	2,232,487	-56.7%
ECHDA	139,980	317,389	-55.9%	193,005	-27.5%	1,972,647	2,856,501	-30.9%	2,731,032	-27.8%
Other Expense	108,342	45,711	137.0%	31,923	239.4%	733,838	1,126,365	-34.8%	754,236	-2.7%
TOTAL OPERATING EXPENSES	\$ 26,092,804	\$ 23,530,893	10.9%	\$ 22,056,131	18.3%	\$ 220,630,457	\$ 215,917,968	2.2%	\$ 226,395,263	-2.5%
Depreciation/Amortization	\$ 1,613,924	\$ 1,594,181	1.2%	\$ 1,526,238	5.7%	\$ 14,218,765	\$ 14,224,270	0.0%	\$ 13,722,170	3.6%
(Gain)/Loss on Disposal of Assets	14,473	-	0.0%	773	1771.6%	8,173	-	100.0%	1,650	395.4%
TOTAL OPERATING COSTS	\$ 27,721,201	\$ 25,125,074	10.3%	\$ 23,583,142	17.5%	\$ 234,857,396	\$ 230,142,238	2.0%	\$ 240,119,083	-2.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 89,614	\$ 1,200,903	-92.5%	\$ 392,375	77.2%	\$ 6,070,541	\$ 5,888,065	3.1%	\$ (12,277,146)	-149.4%
Operating Margin	0.32%	4.56%	-92.9%	1.64%	-80.3%	2.52%	2.49%	1.0%	-5.39%	-146.8%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 8,269	\$ 33,519	-75.3%	\$ 20,340	-59.3%	\$ 40,926	\$ 301,671	-86.4%	\$ 577,222	-92.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,171,633	1,206,091	-2.9%	1,274,529	-8.1%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	103,000	21,084	388.5%	-	0.0%	141,275	189,756	-25.5%	253,000	-44.2%
COVID-19 Stimulus	-	-	0.0%	17,916,442	-100.0%	-	-	-	22,711,430	-100.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	79,530	-100.0%	-	-	-	713,184	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 200,882	\$ 1,255,506	-84.0%	\$ 18,408,688	-98.9%	\$ 7,424,376	\$ 7,585,583	-2.1%	\$ 13,252,219	-44.0%
Procure Capital Contribution	(2,242,324)	(1,974,473)	13.6%	(744,740)	201.1%	(12,828,094)	(12,539,300)	2.3%	(16,387,134)	-21.7%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,041,442)	\$ (718,967)	-183.9%	\$ 17,663,948	111.6%	\$ (5,403,718)	\$ (4,953,717)	-9.1%	\$ (3,134,915)	-72.4%
Unrealized Gain/(Loss) on Investments	\$ (56,733)	\$ 14,285	-497.1%	\$ 10,249	-653.6%	\$ (72,951)	\$ 128,565	-156.7%	\$ 124,522	-158.6%
Investment in Subsidiaries	1,383,018	1,613	85642.0%	819,878	68.7%	1,427,282	767,105	86.1%	782,163	82.5%
CHANGE IN NET POSITION	\$ (715,157)	\$ (703,069)	-1.7%	\$ 18,494,075	103.9%	\$ (4,049,387)	\$ (4,058,047)	0.2%	\$ (2,228,230)	-81.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,375,303	\$ 10,453,056	8.8%	\$ 13,503,164	-15.8%	\$ 107,575,883	\$ 99,195,211	8.4%	\$ 97,433,962	10.4%
TOTAL PATIENT REVENUE	\$ 11,375,303	\$ 10,453,056	8.8%	\$ 13,503,164	-15.8%	\$ 107,575,883	\$ 99,195,211	8.4%	\$ 97,433,962	10.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,580,753	\$ 4,489,013	24.3%	\$ 6,451,360	-13.5%	\$ 51,412,086	\$ 40,249,525	27.7%	\$ 42,912,549	19.8%
Policy Adjustments	672,271	1,184,729	-43.3%	1,889,317	-64.4%	10,375,814	10,627,095	-2.4%	10,941,661	-5.2%
Uninsured Discount	516,228	713,999	-27.7%	883,388	-41.6%	6,353,123	6,404,235	-0.8%	6,513,823	-2.5%
Indigent	18,536	24,668	-24.9%	23,037	-19.5%	163,495	222,012	-26.4%	257,228	-36.4%
Provision for Bad Debts	1,713,936	1,037,901	65.1%	855,708	100.3%	8,604,763	9,306,153	-7.5%	8,728,234	-1.4%
TOTAL REVENUE DEDUCTIONS	\$ 8,501,723	\$ 7,450,310	14.1%	\$ 10,102,810	-15.8%	\$ 76,909,281	\$ 66,809,020	15.1%	\$ 69,353,494	10.9%
	74.74%	71.27%		74.82%		71.49%	67.35%		71.18%	
NET PATIENT REVENUE	\$ 2,873,580	\$ 3,002,746	-4.3%	\$ 3,400,354	-15.5%	\$ 30,666,602	\$ 32,386,191	-5.3%	\$ 28,080,468	9.2%
						28.5%				
OTHER REVENUE										
Other Income	\$ 134,363	\$ 205,128	-34.5%	\$ 193,119	-30.4%	\$ 1,868,330	\$ 2,017,388	-7.4%	\$ 1,873,552	-0.3%
TOTAL OTHER REVENUE	\$ 134,363	\$ 205,128	-34.5%	\$ 193,119	-30.4%	\$ 1,868,330	\$ 2,017,388	-7.4%	\$ 1,873,552	-0.3%
NET OPERATING REVENUE	\$ 3,007,943	\$ 3,207,874	-6.2%	\$ 3,593,473	-16.3%	\$ 32,534,932	\$ 34,403,579	-5.4%	\$ 29,954,020	8.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,052,772	\$ 4,015,262	0.9%	\$ 3,830,255	5.8%	\$ 35,240,007	\$ 36,316,081	-3.0%	\$ 33,490,437	5.2%
Benefits	390,792	388,621	0.6%	317,392	23.1%	3,715,707	3,500,987	6.1%	3,401,066	9.3%
Temporary Labor	226,952	215,667	5.2%	169,706	33.7%	1,965,792	1,941,003	1.3%	4,011,898	-51.0%
Physician Fees	206,856	145,141	42.5%	95,939	115.6%	1,113,743	1,306,269	-14.7%	1,555,481	-28.4%
Purchased Services	(19,587)	(522)	3652.4%	124,049	-115.8%	(268,550)	(55,047)	387.9%	1,299,806	-120.7%
Supplies	98,191	135,183	-27.4%	107,546	-8.7%	1,063,310	1,295,682	-17.9%	1,134,424	-6.3%
Utilities	1,029	815	26.2%	1,621	-36.5%	5,975	7,335	-18.5%	20,980	-71.5%
Repairs and Maintenance	166	167	-0.3%	-	0.0%	876	7,153	-87.8%	1,413	-38.0%
Leases and Rentals	169,081	166,002	1.9%	169,701	-0.4%	1,493,857	1,494,018	0.0%	1,509,579	-1.0%
Insurance	50,307	46,319	8.6%	49,313	2.0%	447,815	415,073	7.9%	434,142	3.1%
Other Expense	67,187	62,207	8.0%	62,873	6.9%	523,274	646,960	-19.1%	499,882	4.7%
TOTAL OPERATING EXPENSES	\$ 5,243,745	\$ 5,174,862	1.3%	\$ 4,928,395	6.4%	\$ 45,301,806	\$ 46,875,514	-3.4%	\$ 47,359,108	-4.3%
Depreciation/Amortization	\$ 6,522	\$ 7,485	-12.9%	\$ 8,294	-21.4%	\$ 61,220	\$ 67,365	-9.1%	\$ 134,234	-54.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	6,132	0.0%
TOTAL OPERATING COSTS	\$ 5,250,267	\$ 5,182,347	1.3%	\$ 4,936,689	6.4%	\$ 45,363,026	\$ 46,942,879	-3.4%	\$ 47,499,474	-4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,242,324)	\$ (1,974,473)	-13.6%	\$ (1,343,217)	66.9%	\$ (12,828,094)	\$ (12,539,300)	-2.3%	\$ (17,545,454)	26.9%
Operating Margin	-74.55%	-61.55%	21.1%	-37.38%	99.4%	-39.43%	-36.45%	8.2%	-58.57%	-32.7%
COVID-19 Stimulus	\$ -	\$ -		\$ 598,477	0.0%	\$ -	\$ -	0.0%	\$ 1,158,320	0.0%
MCH Contribution	\$ 2,242,324	\$ 1,974,473	13.6%	\$ 744,740	201.1%	\$ 12,828,094	\$ 12,539,300	2.3%	\$ 16,387,134	-21.7%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,341	8,857	5.46%	8,638	8.14%	75,690	86,086	-12.08%	79,793	-5.14%
Total Hospital Visits	5,863	4,811	21.87%	4,462	31.40%	48,408	46,049	5.12%	45,408	6.61%
Total Procedures	12,902	11,170	15.51%	11,754	9.77%	106,789	106,582	0.19%	97,524	9.50%
Total Surgeries	629	822	-23.48%	824	-23.67%	6,307	7,877	-19.93%	6,942	-9.15%
Total Provider FTE's	92.8	95.0	-2.22%	93.9	-1.12%	91.8	94.6	-2.96%	84.0	9.37%
Total Staff FTE's	109.8	131.6	-16.55%	84.2	30.40%	103.9	130.2	-20.21%	105.9	-1.89%
Total Administrative FTE's	12.4	13.2	-6.06%	11.6	6.70%	12.3	13.0	-5.34%	12.3	0.38%
Total FTE's	215.0	239.7	-10.30%	189.7	13.35%	208.1	237.9	-12.53%	202.2	2.93%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 321,510	\$ 341,033	-5.7%	\$ 246,520	30.4%	\$ 4,158,517	\$ 3,160,862	31.6%	\$ 2,773,580	49.9%
TOTAL PATIENT REVENUE	\$ 321,510	\$ 341,033	-5.7%	\$ 246,520	30.4%	\$ 4,158,517	\$ 3,160,862	31.6%	\$ 2,773,580	49.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 205,146	\$ 114,008	79.9%	\$ 97,181	111.1%	\$ 2,245,294	\$ 1,056,687	112.5%	\$ 808,892	177.6%
Self Pay Adjustments	6,543	30,402	-78.5%	38,205	-82.9%	589,335	281,782	109.1%	183,158	221.8%
Bad Debts	20,504	53,475	-61.7%	14,741	39.1%	237,651	495,633	-52.1%	682,699	-65.2%
TOTAL REVENUE DEDUCTIONS	\$ 232,193	\$ 197,885	17.3%	\$ 150,127	54.7%	\$ 3,072,280	\$ 1,834,102	67.5%	\$ 1,674,749	83.4%
	72.2%	58.0%		60.9%		73.9%	58.0%		60.4%	
NET PATIENT REVENUE	\$ 89,317	\$ 143,148	-37.6%	\$ 96,393	-7.3%	\$ 1,086,236	\$ 1,326,760	-18.1%	\$ 1,098,830	-1.1%
OTHER REVENUE										
FHC Other Revenue	\$ 139,617	\$ 26,697	0.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	0.0%	\$ 253,574	35.4%
TOTAL OTHER REVENUE	\$ 139,617	\$ 26,697	423.0%	\$ 40,003	249.0%	\$ 343,424	\$ 240,273	42.9%	\$ 253,574	35.4%
NET OPERATING REVENUE	\$ 228,934	\$ 169,845	34.8%	\$ 136,396	67.8%	\$ 1,429,660	\$ 1,567,033	-8.8%	\$ 1,352,404	5.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 102,018	\$ 75,812	34.6%	\$ 62,082	64.3%	\$ 786,843	\$ 702,666	12.0%	\$ 619,676	27.0%
Benefits	44,099	19,026	131.8%	19,389	127.4%	223,887	176,852	26.6%	163,014	37.3%
Physician Services	83,710	104,171	-19.6%	84,700	-1.2%	1,033,619	937,539	10.2%	684,781	50.9%
Cost of Drugs Sold	6,955	6,094	14.1%	10	71376.0%	62,210	56,480	10.1%	44,732	39.1%
Supplies	17,282	4,456	287.8%	1,383	1149.7%	120,001	41,020	192.5%	37,862	216.9%
Utilities	2,755	3,021	-8.8%	3,428	-19.6%	25,721	27,189	-5.4%	25,339	1.5%
Repairs and Maintenance	1,370	1,073	27.7%	1,184	15.7%	9,059	9,657	-6.2%	6,559	38.1%
Leases and Rentals	485	370	31.0%	495	-2.2%	4,476	3,330	34.4%	4,284	4.5%
Other Expense	4,106	1,025	300.6%	1,025	300.6%	35,911	12,118	196.3%	12,117	196.4%
TOTAL OPERATING EXPENSES	\$ 262,780	\$ 215,048	22.2%	\$ 173,695	51.3%	\$ 2,301,728	\$ 1,966,851	17.0%	\$ 1,598,364	44.0%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 34,890	\$ 34,883	0.0%	\$ 42,125	-17.2%
TOTAL OPERATING COSTS	\$ 266,587	\$ 218,854	21.8%	\$ 178,315	49.5%	\$ 2,336,617	\$ 2,001,734	16.7%	\$ 1,640,489	42.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (37,653)	\$ (49,009)	23.2%	\$ (41,919)	10.2%	\$ (906,957)	\$ (434,701)	-108.6%	\$ (288,085)	214.8%
Operating Margin	-16.45%	-28.86%	-43.0%	-30.73%	-46.5%	-63.44%	-27.74%	128.7%	-21.30%	197.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,111	987	12.6%	780	42.4%	12,131	9,148	32.6%	8,014	51.4%
Average Revenue per Office Visit	289.39	345.52	-16.2%	316.05	-8.4%	342.80	345.52	-0.8%	346.09	-1.0%
Hospital FTE's (Salaries and Wages)	16.9	19.7	-14.2%	15.2	11.4%	18.2	19.5	-6.9%	16.4	11.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 98,340	\$ 153,372	-35.9%	\$ 183,300	-46.4%	\$ 495,910	\$ 1,420,557	-65.1%	\$ 1,646,431	-69.9%
TOTAL PATIENT REVENUE	\$ 98,340	\$ 153,372	-35.9%	\$ 183,300	-46.4%	\$ 495,910	\$ 1,420,557	-65.1%	\$ 1,646,431	-69.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 50,770	\$ 55,979	-9.3%	\$ 69,815	-27.3%	\$ 269,178	\$ 518,493	-48.1%	\$ 533,491	-49.5%
Self Pay Adjustments	934	17,485	-94.7%	22,846	-95.9%	69,582	161,942	-57.0%	157,736	-55.9%
Bad Debts	2,538	25,705	-90.1%	15,711	-83.8%	(43,637)	238,082	-118.3%	468,178	-109.3%
TOTAL REVENUE DEDUCTIONS	\$ 54,242	\$ 99,169	-45.3%	\$ 108,372	-49.9%	\$ 295,123	\$ 918,517	-67.9%	\$ 1,159,405	-74.5%
	55.16%	64.66%		59.12%		59.51%	64.66%		70.42%	
NET PATIENT REVENUE	\$ 44,098	\$ 54,203	-18.6%	\$ 74,928	-41.1%	\$ 200,788	\$ 502,040	-60.0%	\$ 487,025	-58.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 44,098	\$ 54,203	-18.6%	\$ 74,928	-41.1%	\$ 200,788	\$ 502,040	-60.0%	\$ 487,025	-58.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 5,331	\$ 29,251	-81.8%	\$ 25,085	-78.7%	\$ 61,271	\$ 270,931	-77.4%	\$ 261,432	-76.6%
Benefits	2,304	7,341	-68.6%	7,834	-70.6%	17,434	68,190	-74.4%	68,773	-74.6%
Physician Services	33,560	47,300	-29.0%	41,109	-18.4%	191,894	425,700	-54.9%	433,505	-55.7%
Cost of Drugs Sold	5,491	2,516	118.3%	5,169	6.2%	19,458	23,301	-16.5%	25,731	-24.4%
Supplies	164	1,389	-88.2%	745	-78.0%	2,911	12,761	-77.2%	9,272	-68.6%
Utilities	2,510	2,918	-14.0%	2,966	-15.4%	25,101	26,262	-4.4%	25,843	-2.9%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	1,071	-100.0%	63	-100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 49,361	\$ 90,834	-45.7%	\$ 82,907	-40.5%	\$ 318,069	\$ 828,216	-61.6%	\$ 824,619	-61.4%
Depreciation/Amortization	\$ 28,197	\$ 29,324	-3.8%	\$ 29,324	-3.8%	\$ 262,793	\$ 263,916	-0.4%	\$ 266,714	-1.5%
TOTAL OPERATING COSTS	\$ 77,558	\$ 120,158	-35.5%	\$ 112,232	-30.9%	\$ 580,863	\$ 1,092,132	-46.8%	\$ 1,091,333	-46.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (33,460)	\$ (65,955)	-49.3%	\$ (37,304)	-10.3%	\$ (380,075)	\$ (590,092)	-35.6%	\$ (604,308)	-37.1%
Operating Margin	-75.88%	-121.68%	-37.6%	-49.79%	52.4%	-189.29%	-117.54%	61.0%	-124.08%	52.6%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	362	431	-16.0%	560	-35.4%	1,603	3,992	-59.8%	4,629	-65.4%
Total Visits	362	431	-16.0%	560	-35.4%	1,603	3,992	-59.8%		0.0%
Average Revenue per Office Visit	271.66	355.85	-23.7%	327.32	-17.0%	309.36	355.85	-13.1%	355.68	-13.0%
Hospital FTE's (Salaries and Wages)	3.6	8.1	-56.0%	6.7	-47.0%	2.5	8.0	-69.2%	7.9	-68.8%

**ECTOR COUNTY HOSPITAL DISTRICT
JUNE 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 38,514,810	38.8%	\$ 36,516,854	41.0%	\$ 335,461,400	39.6%	\$ 310,582,756	37.9%
Medicaid	12,388,096	12.4%	8,651,496	9.7%	101,750,901	12.0%	97,704,761	11.9%
Commercial	29,076,657	29.2%	22,639,615	25.5%	244,636,388	28.8%	238,587,088	29.1%
Self Pay	14,052,390	14.1%	17,695,170	19.9%	102,873,678	12.1%	146,637,616	17.9%
Other	5,492,419	5.5%	3,434,599	3.9%	64,054,733	7.5%	26,112,527	3.2%
TOTAL	\$ 99,524,372	100.0%	\$ 88,937,734	100.0%	\$ 848,777,100	100.0%	\$ 819,624,748	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,777,382	39.6%	\$ 6,188,469	38.7%	\$ 64,055,090	39.6%	\$ 61,961,205	38.5%
Medicaid	2,494,734	12.7%	2,210,667	13.9%	18,531,908	11.4%	20,840,711	13.0%
Commercial	7,135,910	36.4%	5,803,371	36.4%	59,075,269	36.5%	60,062,555	37.4%
Self Pay	1,064,802	5.4%	997,940	6.3%	9,388,355	5.8%	10,509,777	6.5%
Other	1,148,673	5.9%	750,703	4.7%	10,932,798	6.7%	7,317,395	4.6%
TOTAL	\$ 19,621,501	100.0%	\$ 15,951,150	100.0%	\$ 161,983,420	100.0%	\$ 160,691,643	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 28,483	8.9%	\$ 40,049	16.2%	\$ 624,519	15.0%	\$ 494,562	17.8%
Medicaid	181,551	56.4%	91,051	37.0%	1,808,836	43.5%	1,063,794	38.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	52,294	16.3%	42,280	17.2%	605,952	14.6%	468,798	16.9%
Self Pay	45,041	14.0%	75,508	30.6%	972,116	23.4%	743,042	26.8%
Other	14,141	4.4%	(2,368)	-1.0%	147,094	3.5%	3,384	0.1%
TOTAL	\$ 321,510	100.0%	\$ 246,520	100.0%	\$ 4,158,517	100.0%	\$ 2,773,580	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 46,969	22.9%	\$ 20,642	27.5%	\$ 238,186	18.7%	\$ 398,409	37.5%
Medicaid	97,321	47.4%	24,685	33.0%	642,045	50.6%	361,188	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	42,832	20.9%	14,025	18.7%	201,105	15.8%	131,566	12.4%
Self Pay	14,443	7.0%	14,359	19.1%	163,690	12.9%	166,427	15.6%
Other	3,690	1.8%	1,280	1.7%	25,980	2.0%	6,074	0.6%
TOTAL	\$ 205,256	100.0%	\$ 74,991	100.0%	\$ 1,271,006	100.0%	\$ 1,063,664	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,778	35.3%	\$ 45,081	24.6%	\$ 140,768	28.4%	\$ 391,448	23.8%
Medicaid	24,635	25.1%	\$ 48,425	26.4%	128,845	26.1%	427,811	26.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	24,153	24.6%	\$ 36,465	19.9%	118,513	23.9%	341,901	20.8%
Self Pay	14,268	14.5%	\$ 53,638	29.3%	100,749	20.2%	482,498	29.3%
Other	505	0.5%	\$ (310)	-0.2%	7,034	1.4%	2,773	0.2%
TOTAL	\$ 98,340	100.0%	\$ 183,300	100.0%	\$ 495,910	100.0%	\$ 1,646,431	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 22,804	37.0%	\$ 12,404	27.3%	\$ 51,740	25.3%	\$ 115,381	26.4%
Medicaid	13,793	22.5%	13,612	30.0%	47,669	23.3%	134,846	30.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	19,450	31.7%	9,070	20.0%	71,929	35.2%	97,611	22.4%
Self Pay	5,380	8.8%	10,248	22.6%	29,594	14.5%	86,702	19.9%
Other	-	0.0%	33	0.1%	3,375	1.7%	1,747	0.4%
TOTAL	\$ 61,427	100.0%	\$ 45,367	100.0%	\$ 204,309	100.0%	\$ 436,287	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JUNE 2021**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 14,940,726	\$ -	\$ 14,940,726
Mission Fitness	388,899	-	388,899
Petty Cash	8,700	-	8,700
Dispro	-	54,814	54,814
General Liability	-	16,847	16,847
Professional Liability	-	15,426	15,426
Funded Worker's Compensation	-	93,127	93,127
Funded Depreciation	-	7,817,931	7,817,931
Designated Funds	-	58,092	58,092
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 15,338,325	\$ 8,056,237	\$ 23,394,562

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	27,000,000	27,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	23,200,000	23,223,622
Allowance for Change in Market Values	-	(65,457)	(65,457)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 63,784,543	\$ 63,808,164
Total Unrestricted Cash and Investments			\$ 87,202,727

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,321,851	6,321,851
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	1,169,753	-	1,169,753
Restricted MCH West Texas Services-Equity Stake	2,309,551	-	2,309,551
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 35,455,159	\$ 6,321,851	\$ 41,777,010

Total Cash & Investments **\$ 128,979,737**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JUNE 2021**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (4,049,387)	-	\$ (4,049,387)
Noncash Expenses:			
Depreciation and Amortization	11,798,017	15,832	11,813,848
Unrealized Gain/Loss on Investments	(72,951)	-	(72,951)
Accretion (Bonds)	(314,214)	-	(314,214)
Changes in Assets and Liabilities			
Patient Receivables, Net	(566,243)	(1,225,769)	(1,792,012)
Taxes Receivable/Deferred	3,370,003	118,343	3,488,346
Inventories, Prepaids and Other	(10,519,374)	1,430,606	(9,088,769)
Accounts Payable	(8,318,449)	(1,980,194)	(10,298,643)
Accrued Expenses	2,133,703	1,641,083	3,774,785
Due to Third Party Payors	-	-	-
Accrued Post Retirement Benefit Costs	<u>6,869,117</u>	<u>-</u>	<u>6,869,117</u>
Net Cash Provided by Operating Activities	<u>\$ 330,220</u>	<u>(100)</u>	<u>\$ 330,120</u>
Cash Flows from Investing Activities:			
Investments	\$ (25,945,130)	-	\$ (25,945,130)
Acquisition of Property and Equipment	<u>(6,520,617)</u>	<u>-</u>	<u>(6,520,617)</u>
Net Cash used by Investing Activities	<u>\$ (32,465,747)</u>	<u>-</u>	<u>\$ (32,465,747)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ 325,731	-	\$ 325,731
Intercompany Activities	-	-	-
Net Repayment of Long-term Debt/Bond Issuance	<u>1,473,700</u>	<u>-</u>	<u>1,473,700</u>
Net Cash used by Financing Activities	<u>1,799,431</u>	<u>-</u>	<u>1,799,431</u>
Net Increase (Decrease) in Cash	(30,336,095)	(100)	(30,336,195)
Beginning Cash & Cash Equivalents @ 9/30/2020	<u>95,507,668</u>	<u>4,650</u>	<u>95,512,318</u>
Ending Cash & Cash Equivalents @ 6/30/2021	<u>\$ 65,171,572</u>	<u>\$ 4,550</u>	<u>\$ 65,176,122</u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 23,394,562	4,550	\$ 23,399,112
Restricted Assets	<u>41,777,010</u>	<u>-</u>	<u>41,777,010</u>
Ending Cash & Cash Equivalents @ 6/30/2021	<u>\$ 65,171,572</u>	<u>4,550</u>	<u>\$ 65,176,122</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
JANUARY	7,131,638	2,025,971	5,105,667	4,845,249	2,286,389
FEBRUARY	4,756,484	2,025,971	2,730,513	6,455,075	(1,698,591)
MARCH	2,415,426	2,025,971	389,455	1,361,450	1,053,976
APRIL	464,788	2,025,971	(1,561,183)	271,564	193,224
MAY	239,559	2,025,971	(1,786,412)	254,701	(15,143)
JUNE	322,185	2,025,971	(1,703,786)	177,064	145,121
TOTAL	<u>\$ 23,497,750</u>	<u>\$ 18,233,739</u>	<u>\$ 5,264,011</u>	<u>\$ 18,173,985</u>	<u>\$ 5,323,765</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
JANUARY	2,796,371	3,139,626	(343,255)	3,763,912	(967,541)
FEBRUARY	4,354,021	3,453,266	900,755	3,771,703	582,318
MARCH	2,721,819	3,081,486	(359,667)	3,855,612	(1,133,793)
APRIL	2,650,606	3,148,751	(498,145)	4,710,736	(2,060,131)
MAY	3,668,808	3,500,841	167,967	4,055,799	(386,991)
JUNE	3,276,521	2,897,074	379,447	2,958,862	317,659
SUB TOTAL	<u>28,351,750</u>	<u>29,176,993</u>	<u>(825,243)</u>	<u>35,715,533</u>	<u>(7,363,783)</u>
ACCRUAL	702,078	-	702,078	-	702,078
TOTAL	<u>\$ 29,053,828</u>	<u>\$ 29,176,993</u>	<u>\$ (123,165)</u>	<u>\$ 35,715,533</u>	<u>\$ (6,661,705)</u>
TAX REVENUE	<u><u>\$ 52,551,579</u></u>	<u><u>\$ 47,410,732</u></u>	<u><u>\$ 5,140,847</u></u>	<u><u>\$ 53,889,519</u></u>	<u><u>\$ (1,337,940)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	(1,065,780)	3,331,602		2,265,823
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (2,380,809)	\$ 7,442,355		\$ 5,061,546
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	(2,752,574)	8,549,558		5,796,984
3rd Qtr	(199,682)	455,686		256,004
4th Qtr	-	-		-
UC TOTAL	\$ (2,968,355)	\$ 9,043,620		\$ 6,075,265
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(826,293)	2,354,855		1,528,562
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (826,293)	\$ 2,354,855		\$ 1,528,562
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(236,659)	739,789		503,131
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (236,659)	\$ 739,789		\$ 503,131
CHIRP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	(2,667,259)	-		(2,667,259)
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,667,259)	\$ -		\$ (2,667,259)
MCH Cash Activity	\$ (10,995,939)	\$ 19,580,619		\$ 8,584,680
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (10,995,939)	\$ 19,580,619	\$ -	\$ 8,584,680

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 9,219,726
Uncompensated Care Accrual	9,714,681
URIP	(2,812,146)
GME	262,503
CHIRP	-
Regional UPL Benefit	-
Medicaid Supplemental Payments	16,384,764
DSRIP Accrual	4,924,557
Total Adjustments	\$ 21,309,321

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JUNE 30, 2021**

<u>ITEM</u>	CIP BALANCE AS OF 5/31/2021	JUNE "+" ADDITIONS	JUNE "- " ADDITIONS	JUNE TRANSFERS	CIP BALANCE AS OF 6/30/2021	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
IREGIONAL LAB	18,888	-	-	-	18,888	-	18,888	150,000	131,112
SUB-TOTAL	\$ 18,888	\$ -	\$ -	\$ -	\$ 18,888	\$ -	\$ 18,888	\$ 150,000	\$ 131,112
<i>MINOR BUILDING IMPROVEMENT</i>									
IREFRACTORY BOILER UPGRADE	20,765	-	-	-	20,765	-	20,765	30,000	9,235
IER TUBE STATION	97,555	-	-	-	97,555	-	97,555	48,000	(49,555)
ITENNENT IMPROVEMENT - 750 W 5TH	50,950	-	-	-	50,950	-	50,950	25,000	(25,950)
ITUBE SYSTEM UPGRADE	1,473	-	-	-	1,473	-	1,473	10,000	8,527
I3W OBS UNIT	8,607	-	-	-	8,607	-	8,607	49,000	40,393
IBADGE ACCESS UPGRADE	19,875	1,355	-	-	21,230	-	21,230	45,000	23,770
SUB-TOTAL	\$ 199,224	\$ 1,355	\$ -	\$ -	\$ 200,579	\$ -	\$ 200,579	\$ 207,000	\$ 6,421
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,061,840	\$ 968,620	\$ (836,361)	\$ -	\$ 2,194,099	\$ -	\$ 2,194,099	\$ 2,750,000	\$ 555,901
SUB-TOTAL	\$ 2,061,840	\$ 968,620	\$ (836,361)	\$ -	\$ 2,194,099	\$ -	\$ 2,194,099	\$ 2,750,000	\$ 555,901
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,279,953	\$ 969,975	\$ (836,361)	\$ -	\$ 2,413,566	\$ -	\$ 2,413,566	\$ 3,107,000	\$ 693,434

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JUNE 2021

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
JUNE 2021**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	108,169	(59,669)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	RENTAL PROPERTY REPAIRS - CASA ORT	8200	25,000	-	55,004	(30,004)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infuser	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
Jan-21	Uroskop Omnia Max	6620	-	-	378,591	(378,591)
Jan-21	4 Replacement Tele	6140	-	-	10,350	(10,350)
Jan-21	Cisco ASR	9100	-	-	30,356	(30,356)
Jan-21	Outdoor Eyeball Dome and LCD Monitor	8420	-	-	3,853	(3,853)
Jan-21	Prime Big Wheel Stretcher	8390	-	-	13,774	(13,774)
Jan-21	Prime Big Wheel Stretcher	7310	-	-	21,273	(21,273)
Jan-21	Telemedicine Cart	9100	-	-	38,860	(38,860)
Jan-21	Motorized Stock Cart	7330	-	-	4,203	(4,203)
Jan-21	Barcode Scanners	9100	-	-	14,175	(14,175)
Jan-21	Blanket Warming Cabinet	6870	-	-	3,197	(3,197)
Feb-21	ER Triage Renovation	6850	75,000	-	139,926	(64,926)
Feb-21	Central Station Monitor	6550	-	-	41,470	(41,470)
Feb-21	Cardiac Monitor	6850	-	-	35,033	(35,033)
Feb-21	Pyxis Anesthesia System	7330	-	-	374,463	(374,463)
Feb-21	Versapulse Powersuite 60W	6620	-	-	87,900	(87,900)
Feb-21	Matrix T5X-08 Treadmill	6350	-	-	4,060	(4,060)
Feb-21	Falcon IT Mount for Anesthesia	6700	-	-	3,187	(3,187)
Feb-21	Ford Ecosport 2020	7090	-	-	19,471	(19,471)
Feb-21	BK5000 Ultrasound System	6620	-	-	145,777	(145,777)
Feb-21	Microscope	7050	-	-	9,114	(9,114)
Mar-21	Securview DX 600	7240	-	-	26,130	(26,130)
Mar-21	Nexus Software	8200	-	-	151,090	(151,090)
Mar-21	Perseus A500 Anesthesia Machine	6700	-	-	98,622	(98,622)
Mar-21	Software for Perseus A500	6700	-	-	1,825	(1,825)
Mar-21	Protector Echo Filtered Fume Hood	7040	-	-	9,273	(9,273)
Mar-21	Giraffe Resuscitation System	6550	-	-	6,176	(6,176)
Apr-21	Panda Ires Bedded Warmer	6700	-	-	15,268	(15,268)
Apr-21	Dual Tier Cart and Holder	7240	-	-	9,067	(9,067)
Apr-21	(50) iPod Touch	9100	-	-	9,930	(9,930)
Apr-21	Stand on Scale	6190	-	-	3,070	(3,070)
Apr-21	Urine Analyzer Aution Eleven	7050	-	-	4,500	(4,500)
Apr-21	Transport Monitors	6850	-	-	14,942	(14,942)
Apr-21	Bilicocoon Bag System	6550	-	-	14,985	(14,985)
Apr-21	16 Bedside Monitors	6130	-	-	188,362	(188,362)
Apr-21	Cardiac Ablation Maestro 400 POD	7220	-	-	6,000	(6,000)
Apr-21	Zebra Blood Bank Printer	7100	-	-	2,215	(2,215)
May-21	CT Scan Renovation	7230	175,000	-	186,163	(11,163)
May-21	Pharmacy Pyxis Renovation	7330	15,000	-	22,667	(7,667)
May-21	Generator G11	6620	-	-	7,878	(7,878)
May-21	Water Booster Pump System	8200	-	-	27,800	(27,800)
May-21	Ice Maker Cube Style	8020	-	-	10,756	(10,756)
May-21	MyoMaps	7210	-	-	10,000	(10,000)
May-21	S3 PX4-3005 Stryker Beds	7460	-	-	1,745,812	(1,745,812)
May-21	Ford EcoSport 2021	7090	-	-	22,767	(22,767)
May-21	Under Counter Refrigerator	8380	-	-	2,473	(2,473)
May-21	Wireless Packs for Monitors	6200	-	-	3,098	(3,098)
May-21	Refrigerator	7050	-	-	4,725	(4,725)
May-21	Vacuum Curettage System	6700	-	-	6,395	(6,395)
May-21	Blood Pressure Machine w/Temp	6200	-	-	11,182	(11,182)
Jun-21	MRI Chair	7210	-	-	3,132	(3,132)
Jun-21	Transport Chair	6850	-	-	5,569	(5,569)
Jun-21	Mobile Dart Evolution MX8	7260	-	-	254,900	(254,900)
Jun-21	Software House C-Cure9000 - Badge System	8410	-	-	448,850	(448,850)
Jun-21	Giraffe Omnibed Care Station	6550	-	-	54,008	(54,008)
Jun-21	Complete CuddleCot System	6700	-	-	7,028	(7,028)
			\$ 938,500	\$ -	\$ 6,363,597	\$ (5,425,097)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JUNE 2021**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 4,158,180	\$ -	\$ -	\$ 4,158,180
AR UNCOMPENSATED CARE	3,639,416	-	-	3,639,416
AR DSRIP	4,708,000	1,436,786	-	3,271,214
AR NURSING HOME UPL	2,677,259	-	-	2,677,259
AR UHRIP	638,855	1,601,876	-	(963,021)
AR GME	(240,628)	-	-	(240,628)
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	497,599	358,963	-	138,636
AR ACCRUED INTEREST	7,350	99,784	-	(92,433)
AR OTHER:	(870,006)	1,770,860	1,703,368	(4,344,234)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(870,006)	1,770,860	1,703,368	(4,344,234)
AR DUE FROM THIRD PARTY PAYOR	<u>2,552,857</u>	<u>2,371,598</u>	<u>-</u>	<u>181,258</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 17,556,098</u>	<u>\$ 7,612,645</u>	<u>\$ 1,703,368</u>	<u>\$ 8,240,084</u>

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JUNE 2021

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Intensive Care Unit (CCU) 4	6.6	6.0	10.7%	-	0.0%	7.5	6.1	22.6%	1.6	378.1%
Cardiopulmonary	13.9	2.4	490.5%	1.3	955.1%	6.5	2.4	170.0%	2.3	180.1%
Intensive Care Unit (ICU) 2	3.8	6.0	-36.7%	-	0.0%	3.2	6.1	-48.2%	0.1	5068.8%
5 Central	3.3	2.0	66.6%	1.8	85.5%	2.4	2.0	17.2%	2.4	-1.9%
Operating Room	1.8	2.0	-7.2%	-	0.0%	2.1	2.0	1.7%	1.9	10.0%
8 Central	0.7	1.0	-31.2%	1.1	-37.6%	1.5	1.0	46.6%	1.2	18.9%
9 Central	2.0	2.7	-28.7%	0.2	813.2%	1.3	2.8	-51.7%	3.1	-55.9%
7 Central	2.5	4.7	-46.1%	-	0.0%	1.3	4.8	-73.5%	1.3	0.8%
4 Central	1.6	1.6	-1.8%	-	0.0%	1.3	1.6	-22.2%	1.1	17.2%
Labor & Delivery	-	0.9	-100.0%	-	0.0%	1.2	0.9	36.9%	1.3	-4.7%
Imaging - Diagnostics	1.2	1.0	20.1%	-	0.0%	1.0	1.0	-2.8%	1.4	-27.7%
6 Central	1.3	1.5	-10.5%	0.8	68.4%	0.9	1.5	-39.6%	1.9	-52.9%
2 Central	-	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
NURSING ORIENTATION	0.2	-	0.0%	-	0.0%	0.3	-	0.0%	0.2	31.9%
Disaster & Emergency Operations	-	-	0.0%	-	0.0%	0.2	-	0.0%	0.1	143.4%
Cath Lab	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
6 West	0.3	0.3	12.9%	-	0.0%	0.2	0.3	-42.8%	0.2	-18.5%
3 West Observation	0.4	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Human Resources	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Emergency Department	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	0.1	-76.9%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	2.8%
3 West - Observation	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	1.4	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Imaging - Nuclear Medicine	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Laboratory - Chemistry	-	3.3	-100.0%	-	0.0%	-	3.3	-100.0%	0.5	-100.0%
Imaging - Ultrasound	-	0.6	-100.0%	-	0.0%	-	0.6	-100.0%	0.3	-100.0%
PM&R - Speech	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
PM&R - Physical	-	-	0.0%	-	0.0%	-	-	0.0%	1.9	-100.0%
Medical Staff	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
SUBTOTAL	40.1	35.9	11.8%	5.2	669.9%	31.8	36.5	-12.8%	25.8	23.4%
TRANSITION LABOR										
Laboratory - Chemistry	3.8	-	0.0%	3.1	25.0%	3.7	-	0.0%	3.0	22.9%
Intensive Care Unit (CCU) 4	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
Inpatient Rehab - Therapy	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
7 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
PM&R - Occupational	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
Intensive Care Unit (ICU) 2	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
9 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.8	-	0.0%	3.1	25.0%	3.7	-	0.0%	6.1	-38.7%
GRAND TOTAL	43.9	35.9	22.5%	8.3	431.4%	35.6	36.5	-2.6%	31.9	11.6%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JUNE 2021**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
RT TEMPORARY LABOR	\$ 271,345	\$ 12,801	\$ 258,544	2019.7%	\$ 30,035	803.4%	\$ 1,078,510	\$ 118,628	\$ 959,882	809.2%	\$ 349,497	208.6%
ICU4 TEMPORARY LABOR	149,989	79,574	70,415	88.5%	-	100.0%	1,500,544	738,208	762,336	103.3%	191,250	684.6%
8C TEMPORARY LABOR	15,198	-	15,198	100.0%	14,259	6.6%	229,797	61,321	168,476	274.7%	144,635	58.9%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	140,407.90	-	140,408	100.0%	-	100.0%
5C TEMPORARY LABOR	64,919	26,091	38,828	148.8%	23,563	175.5%	350,269	241,550	108,719	45.0%	284,669	23.0%
L & D TEMPORARY LABOR	-	13,916	(13,916)	-100.0%	-	100.0%	182,042	128,915	53,127	41.2%	183,505	-0.8%
Temp Labor - Productive Salaries	3,417.63	-	3,418	100.0%	-	100.0%	52,935.18	-	52,935	100.0%	32,743	61.7%
6C TEMPORARY LABOR	19,482.30	20,588	(1,106)	-5.4%	10,353	88.2%	131,315.05	190,675	(59,360)	-31.1%	237,227	-44.6%
IMCU9 TEMPORARY LABOR	36,439	39,317	(2,878)	-7.3%	(1,188)	-3166.9%	208,107	363,966	(155,859)	-42.8%	387,565	-46.3%
7C TEMPORARY LABOR	47,926	64,100	(16,174)	-25.2%	-	100.0%	202,840	593,476	(390,636)	-65.8%	153,645	32.0%
ALL OTHER	166,158	175,510	(9,352)	-5.3%	(465)	-35842.8%	1,403,793	1,627,222	(223,429)	-13.7%	1,507,352	-6.9%
TOTAL TEMPORARY LABOR	\$ 774,874	\$ 431,897	\$ 342,977	79.4%	\$ 76,558	912.1%	\$ 5,480,559	\$ 4,063,961	\$ 1,416,598	34.9%	\$ 3,472,088	57.8%
CHEM TRANSITION LABOR	\$ 50,118.89	\$ -	\$ 50,119	100.0%	\$ 27,820	80.2%	\$ 296,398	\$ -	\$ 296,398	100.0%	\$ 225,270	31.6%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	282,617	-100.0%
TOTAL TRANSITION LABOR	\$ 50,119	\$ -	\$ 50,119	0%	\$ 27,820	80.2%	\$ 296,398	\$ -	\$ 296,398	0.0%	\$ 507,887	-41.6%
GRAND TOTAL TEMPORARY LABOR	\$ 824,993	\$ 431,897	\$ 393,096	91.0%	\$ 104,378	690.4%	\$ 5,776,957	\$ 4,063,961	\$ 1,712,996	42.2%	\$ 3,979,975	45.2%
MISSION FITNESS CONTRACT PURCH SVC	\$ 57,360	\$ 5,802	\$ 51,558	888.6%	\$ 37,491	53.0%	\$ 554,992	\$ 51,621	\$ 503,371	975.1%	\$ 501,798	10.6%
ADM CONSULTANT FEES	130,292	90,000	40,292	44.8%	92,291	41.2%	856,781	363,000	493,781	136.0%	441,488	94.1%
OTHER PURCH SVCS	3,332.50	-	3,333	100.0%	76,335	-95.6%	465,930.35	-	465,930	100.0%	146,410	218.2%
CONSULTANT FEES	26,337.00	-	26,337	100.0%	-	100.0%	176,637.00	-	176,637	100.0%	-	100.0%
OR FEES (PERFUSION SERVICES)	31,909	34,166	(2,257)	-6.6%	27,411	16.4%	474,047	307,494	166,553	54.2%	299,635	58.2%
ADM PHYS RECRUITMENT	54,676.82	9,500	45,177	475.5%	2,500	2087.1%	239,516.04	113,500	126,016	111.0%	222,558	7.6%
REF LAB ARUP PURCH SVCS	57,715	46,750	10,965	23.5%	54,351	6.2%	557,199	433,640	123,559	28.5%	574,208	-3.0%
COMM HEALTH OTHER PURCH SVCS	34,341.00	1,560	32,781	2101.3%	32	107215.6%	157,775.95	14,040	143,736	1023.8%	12,518	1160.4%
COMM REL ADVERTISEMENT PURCH SVCS	13,793	27,542	(13,749)	-49.9%	15,795	-12.7%	367,696	247,878	119,818	48.3%	378,615	-2.9%
PT ACCTS COLLECTION FEES	41,425	56,946	(15,521)	-27.3%	66,359	-37.6%	621,963	512,514	109,449	21.4%	2,277,692	-72.7%
MED ASSETS CONTRACT	24,169	-	24,169	100.0%	24,053	0.5%	237,760	141,249	96,511	68.3%	311,901	-23.8%
OBLD OTHER PURCH SVCS	19,270	7,438	11,832	159.1%	7,009	174.9%	160,982	66,942	94,040	140.5%	66,511	142.0%
FA AUDIT FEES - INTERNAL	19,910.00	7,687	12,223	159.0%	3,880	413.1%	143,270.00	69,183	74,087	107.1%	75,600	89.5%
CREDIT CARD FEES	37,030	23,096	13,934	60.3%	19,399	90.9%	279,298	210,174	69,124	32.9%	206,733	35.1%
COMM REL MEDIA PLACEMENT	52,787	34,808	17,979	51.7%	279	18816.8%	379,973	313,272	66,701	21.3%	294,362	29.1%
FHC PHC OTHER PURCH SVCS	11,750.45	-	11,750	100.0%	-	100.0%	60,344.12	-	60,344	100.0%	-	100.0%
ADM APPRAISAL DIST FEE	26,648	60,938	(34,290)	-56.3%	11,831	125.2%	240,978	182,814	58,164	31.8%	180,818	33.3%
TS OTHER PURCH SVCS	14,816.41	4,451	10,365	232.9%	6,533	126.8%	94,413.67	41,242	53,172	128.9%	42,271	123.4%
COMP PURCH SVCS CONTRACT	4,835.14	-	4,835	100.0%	-	100.0%	52,428.09	-	52,428	100.0%	-	100.0%
HR RECRUITING FEES	1,495	15,750	(14,255)	-90.5%	6,093	-75.5%	222,942	171,950	50,992	29.7%	267,189	-16.6%
CVS CONTRACT PURCH SVC	11,307.56	3,498	7,810	223.3%	3,553	218.2%	73,660.28	31,482	42,178	134.0%	31,541	133.5%
NSG ED OTHER PURCH SVCS	9,870.71	2,918	6,953	238.3%	6,425	53.6%	88,182.90	61,977	26,206	42.3%	96,239	-8.4%
LAB ADMIN OTHER PURCH SVCS	5,355.34	5,000	355	7.1%	2,480	115.9%	53,705.11	45,000	8,705	19.3%	69,520	-22.7%
4E OTHER PURCH SVCS	4,750.00	12,155	(7,405)	-60.9%	16,656	-71.5%	81,024.34	109,395	(28,371)	-25.9%	105,449	-23.2%
UC-WEST CLINIC - PURCH SVCS-OTHER	31,887	27,518	4,369	15.9%	33,277	-4.2%	241,177	254,970	(13,793)	-5.4%	266,155	-9.4%
MED STAFF REVIEW FEES	6,583.74	13,833	(7,249)	-52.4%	7,061	-6.8%	64,027.15	124,497	(60,470)	-48.6%	59,559	7.5%
ADMIN OTHER FEES	7,473.58	54,500	(47,026)	-86.3%	28,682	-73.9%	120,772.17	190,500	(69,728)	-36.6%	235,812	-48.8%
PH CONTRACT PURCH SVC	7,065.17	16,108	(9,043)	-56.1%	1,047	574.8%	74,267.43	144,972	(70,705)	-48.8%	76,026	-2.3%
ADM CONTRACT STRYKER	45,831.50	24,417	21,415	87.7%	29,880	53.4%	159,132.32	235,883	(76,751)	-32.5%	199,063	-20.1%
PI FEES (TRANSITION NURSE PROGRAM)	12,767.87	21,650	(8,882)	-41.0%	32,021	-60.1%	148,713.29	231,830	(83,117)	-35.9%	399,086	-62.7%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	52,846.09	52,996	(150)	-0.3%	44,488	18.8%	449,417	491,250	(41,833)	-8.5%	436,210	3.0%
HISTOLOGY SERVICES	30,478	36,860	(6,382)	-17.3%	22,325	36.5%	243,755	341,380	(97,625)	-28.6%	329,070	-25.9%
LD OTHER PURCH SVCS	79,968.98	91,667	(11,698)	-12.8%	73,437	8.9%	691,787.42	825,003	(133,216)	-16.1%	735,522	-5.9%
HK SVC CONTRACT PURCH SVC	80,483	87,599	(7,116)	-8.1%	70,385	14.3%	673,548	822,327	(148,779)	-18.1%	809,690	-16.8%
PHARMACY SERVICES	26,783.91	10,478	16,306	155.6%	19,978	34.1%	188,455.53	380,612	(192,156)	-50.5%	106,558	76.9%
PRIMARY CARE WEST OTHER PURCH SVCS	33,560.42	47,300	(13,740)	-29.0%	41,109	-18.4%	191,894.19	425,700	(233,806)	-54.9%	433,505	-55.7%
MISSION FITNESS OTHER PURCH SVCS	8,737.16	73,981	(65,244)	-88.2%	5,568	56.9%	93,753.99	665,829	(572,075)	-85.9%	79,239	18.3%
ALL OTHERS	2,118,183	2,104,511	13,672	0.6%	2,191,535	-3.3%	18,945,971	19,441,795	(495,824)	-2.6%	25,642,238	-26.1%
TOTAL PURCHASED SERVICES	\$ 4,035,410	\$ 3,794,445	\$ 240,965	6.4%	\$ 3,677,337	9.7%	\$ 35,703,653	\$ 34,172,519	\$ 1,531,134	4.5%	\$ 41,242,558	-13.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
JUNE 30, 2021**

		YTD JUNE 2021	2019 S&P Comparison**	YTD September 2020	YTD September 2019	YTD September 2018
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	64.7	57.8	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	37.5	N/A	41.1	34.6	6.9
Maximum Debt Service Coverage (x)	↓	4.2	2.5	5.3	7.1	7.9
Maximum Debt Service/Total Operating Revenue	↓	1.2	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	4.1	8.6	5.6	74.1	74.3
Operating Margin (%)	↑	-1.9	6.8	-2.0	-0.7	0.7
Profit Margin (%)	↓	-1.5	1.6	-1.1	-8.4	72.2
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	16.8	12.9	13.2	15.8	13.8
Cushion Ratio (x)	↑	33.4	14.4	15.5	17.8	15.0
Days' Cash on Hand	↑	132.1	168.0	65.5	77.8	71.4
Days in Accounts Receivable	↓	42.0	45.0	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	6.0	10.6	9.9	-0.3	678.5
Unrestricted Cash/Long-Term Debt (%)	↓	129.3	172.5	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	37.0	30.1	19.7	18.0	18.6
Payment Period (days)	↓	50.3	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↑	10.1	N/A	9.4	12.0	2.5

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization



Financial Presentation

For the Month Ended

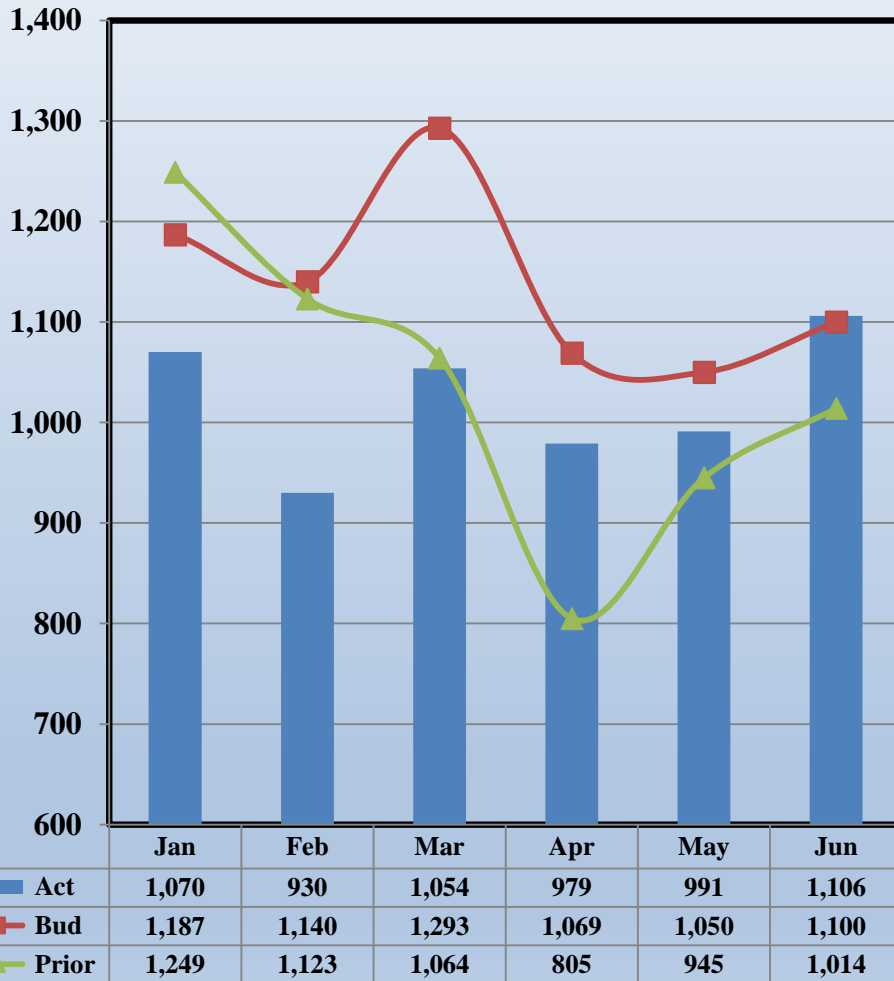
June 30, 2021

Volume



Admissions

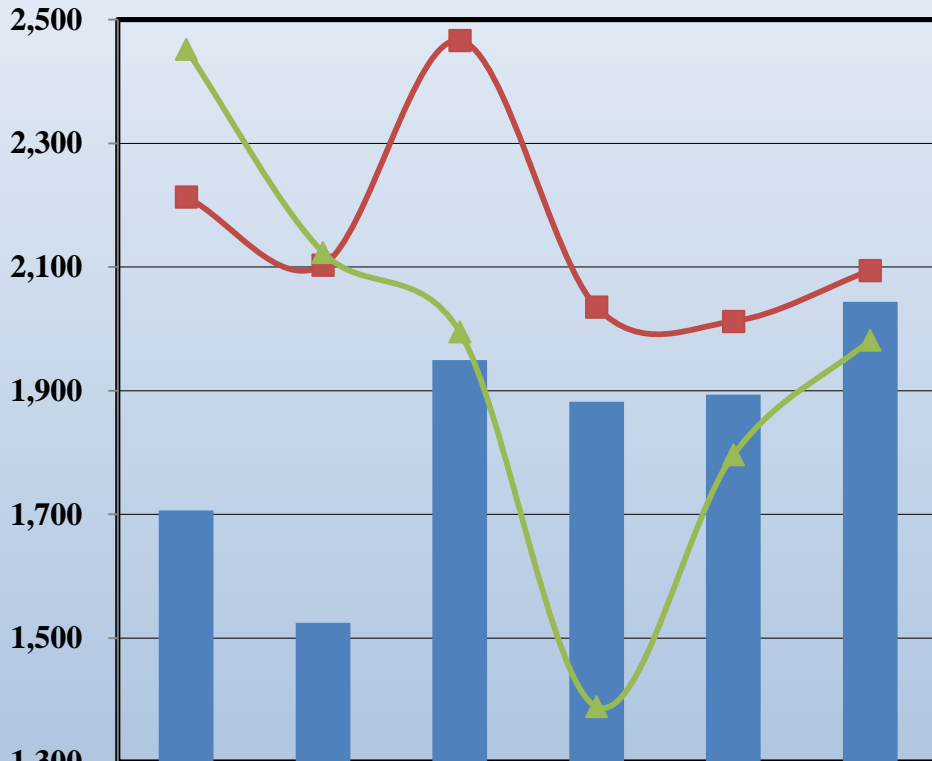
Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,106	1,100	1,014
Var %		0.5%	9.1%
Year-To-Date	9,176	10,191	9,833
Var %		-10.0%	-6.7%
Annualized	12,231	13,681	13,318
Var %		-10.6%	-8.2%

Adjusted Admissions

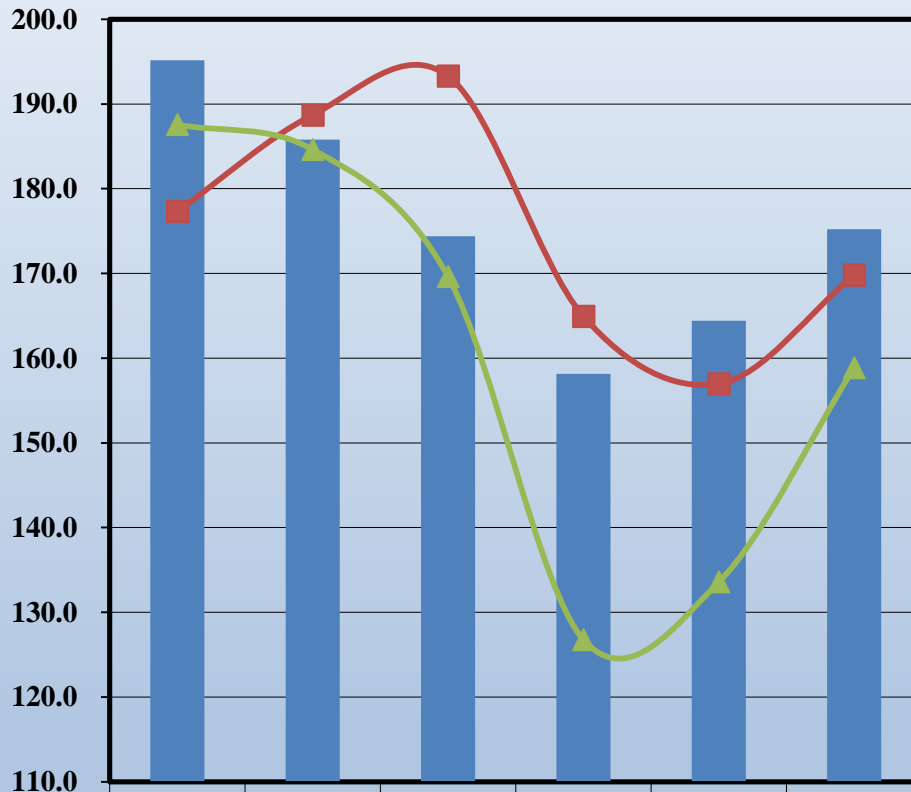
Including Acute & Rehab Unit



	Jan	Feb	Mar	Apr	May	Jun
Act	1,707	1,525	1,950	1,883	1,894	2,044
Bud	2,214	2,103	2,467	2,035	2,012	2,095
Prior	2,452	2,124	1,995	1,389	1,796	1,982

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,044	2,095	1,982
Var %		-2.4%	3.1%
Year-To-Date	16,342	19,255	18,854
Var %		-15.1%	-13.3%
Annualized	21,903	25,987	25,805
Var %		-15.7%	-15.1%

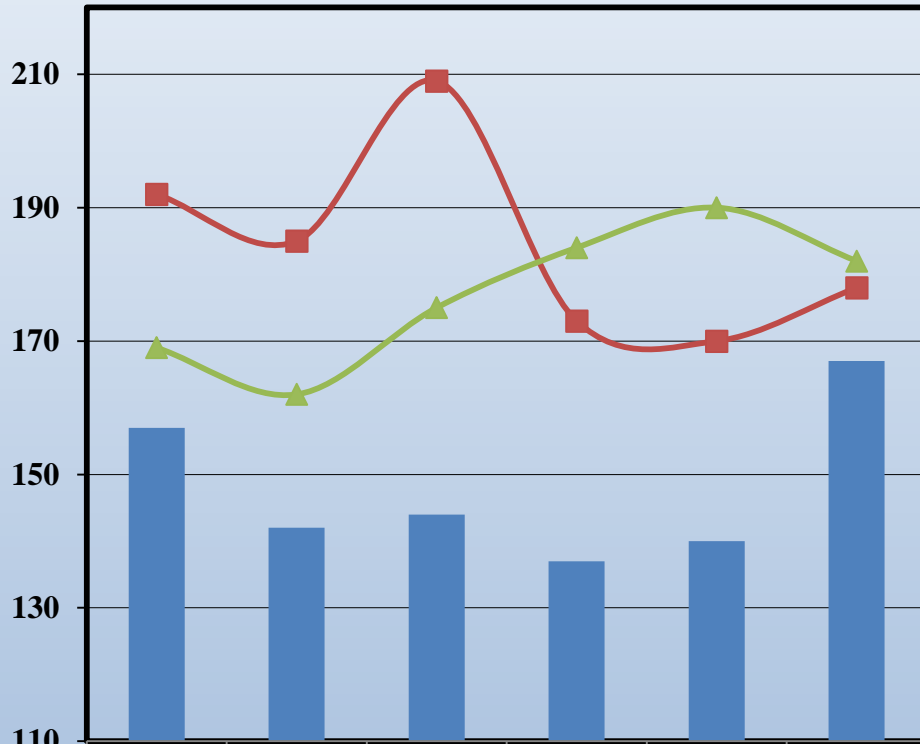
Average Daily Census



	Jan	Feb	Mar	Apr	May	Jun
Act	195.2	185.8	174.4	158.1	164.4	175.2
Bud	177.3	188.7	193.3	164.9	157.0	169.8
Prior	187.5	184.6	169.6	126.8	133.6	158.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	175.2	169.8	158.9
Var %		3.2%	10.3%
Year-To-Date	175.9	172.9	165.9
Var %		1.7%	6.0%
Annualized	172.4	174.7	167.4
Var %		-1.3%	3.0%

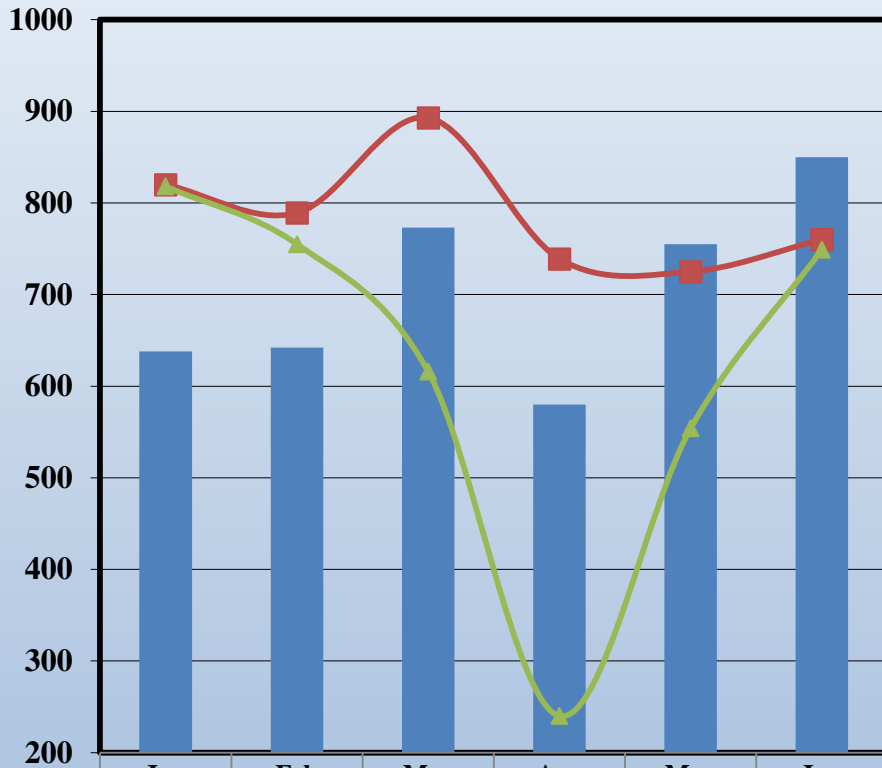
Deliveries



	Jan	Feb	Mar	Apr	May	Jun
Act	157	142	144	137	140	167
Bud	192	185	209	173	170	178
Prior	169	162	175	184	190	182

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	167	178	182
Var %		-6.2%	-8.2%
Year-To-Date	1,426	1,649	1,613
Var %		-13.5%	-11.6%
Annualized	1,947	2,147	2,231
Var %		-9.3%	-12.7%

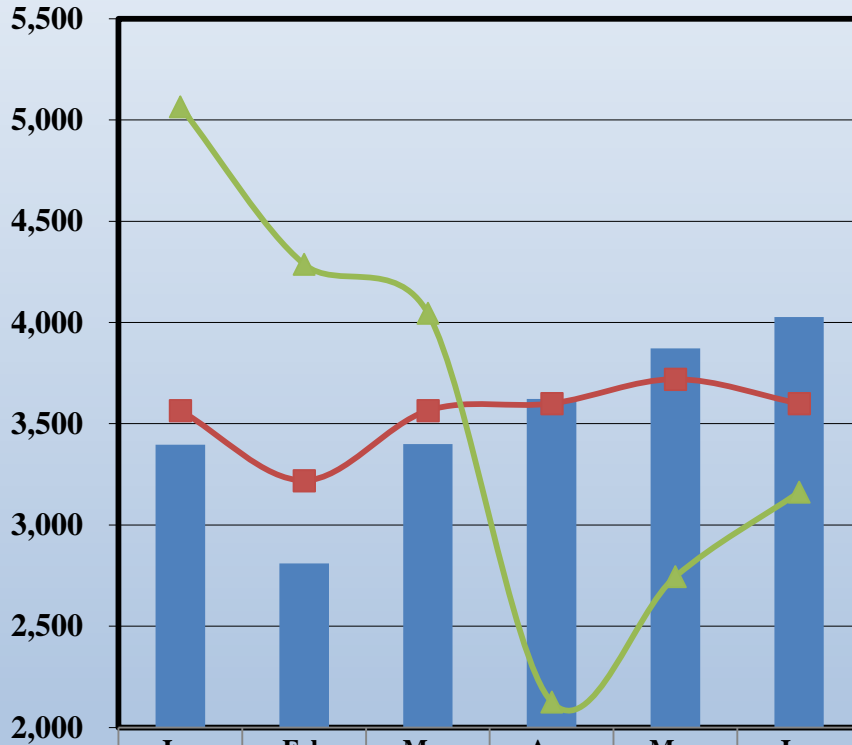
Total Surgical Cases



	Jan	Feb	Mar	Apr	May	Jun
Act	638	642	773	580	755	850
Bud	820	789	893	739	725	760
Prior	818	755	616	240	554	749

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	850	760	749
Var %		11.8%	13.5%
Year-To-Date	6,213	7,043	6,249
Var %		-11.8%	-0.6%
Annualized	8,117	9,482	8,894
Var %		-14.4%	-8.7%

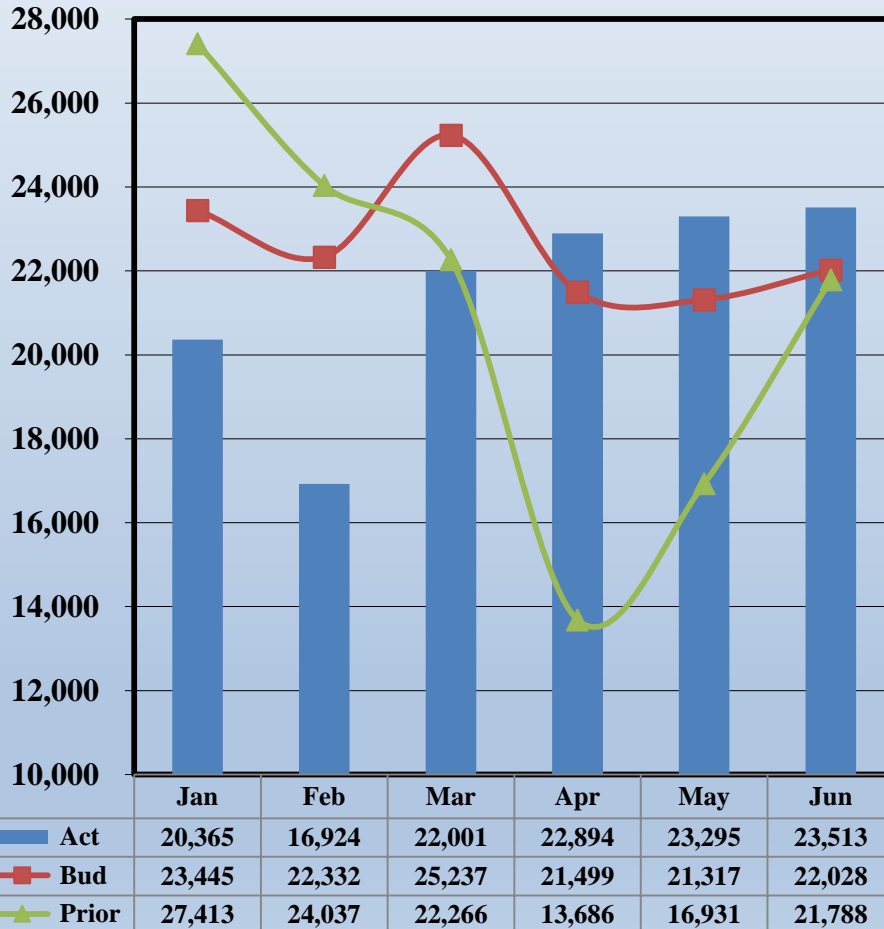
Emergency Room Visits



■ Act	3,397	2,810	3,399	3,622	3,872	4,027
■ Bud	3,565	3,220	3,565	3,600	3,720	3,600
▲ Prior	5,066	4,288	4,046	2,126	2,745	3,162

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,027	3,600	3,162
Var %		11.9%	27.4%
Year-To-Date	30,185	31,850	35,925
Var %		-5.2%	-16.0%
Annualized	39,378	45,529	49,287
Var %		-13.5%	-20.1%

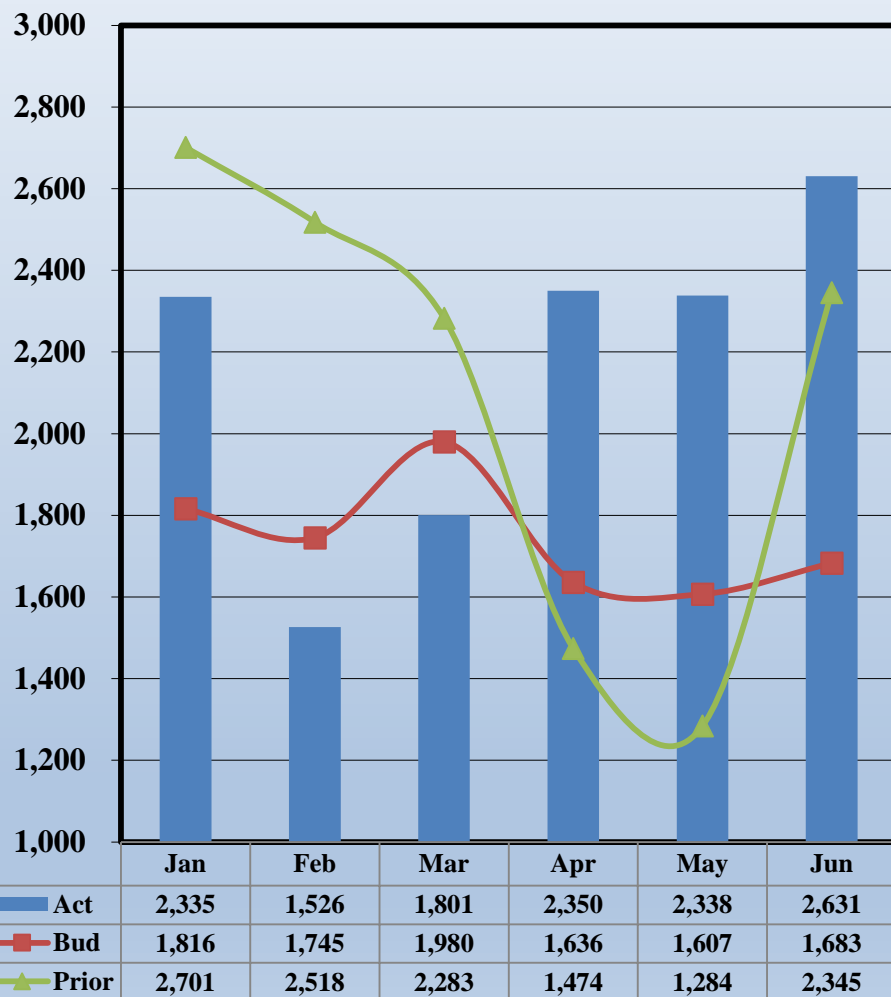
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23,513	22,028	21,788
Var %		6.7%	7.9%
Year-To-Date	191,295	202,609	203,143
Var %		-5.6%	-5.8%
Annualized	250,733	274,594	277,759
Var %		-8.7%	-9.7%

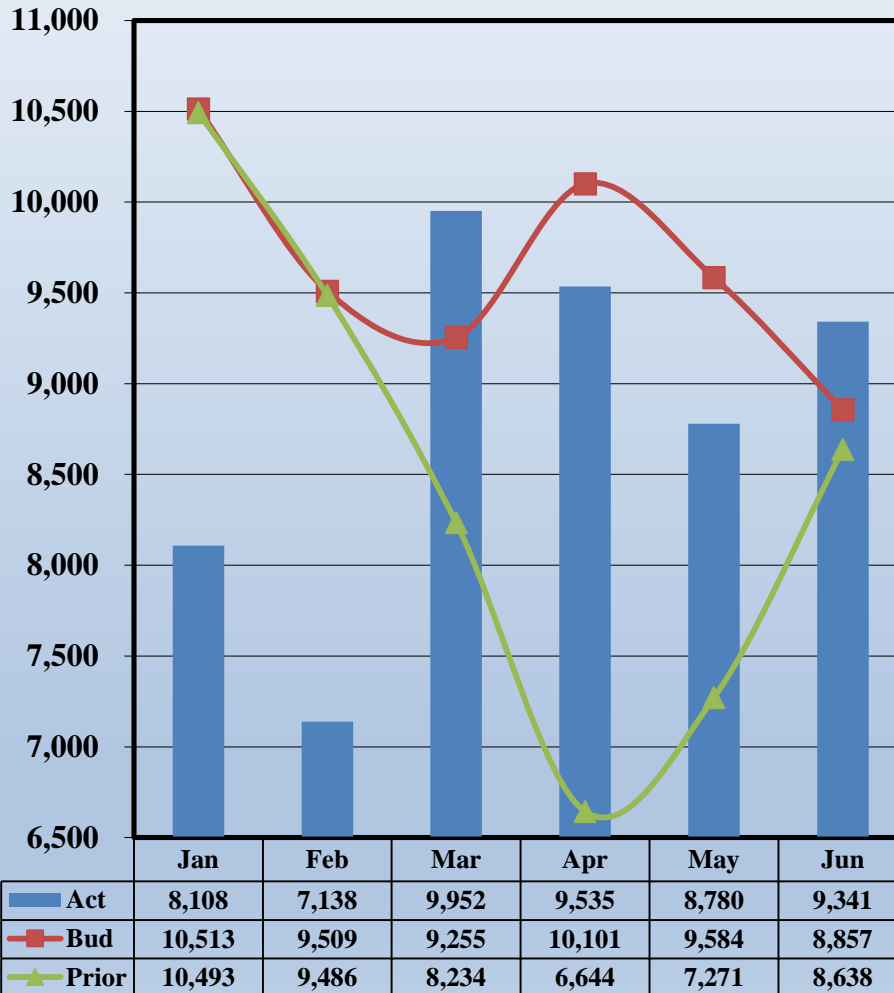
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,631	1,683	2,345
Var %		56.3%	12.2%
Year-To-Date	22,615	15,597	19,994
Var %		45.0%	13.1%
Annualized	27,887	22,478	25,250
Var %		24.1%	10.4%

Total ProCare Office Visits



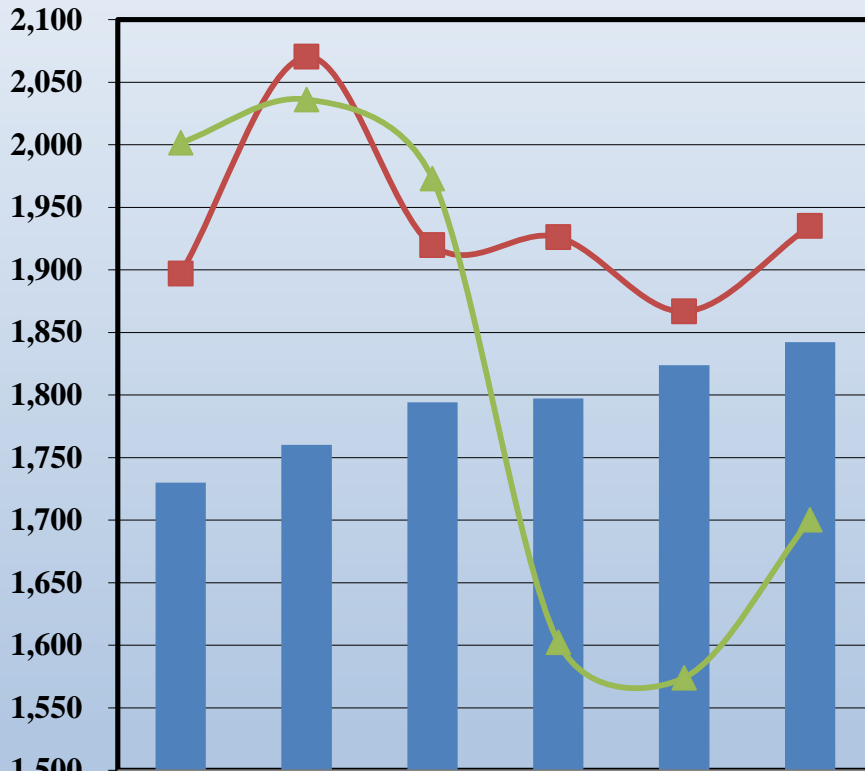
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,341	8,857	8,638
Var %		5.5%	8.1%
Year-To-Date	75,690	86,086	79,793
Var %		-12.1%	-5.1%
Annualized	101,020	114,191	108,914
Var %		-11.5%	-7.2%

Staffing



Blended FTE's

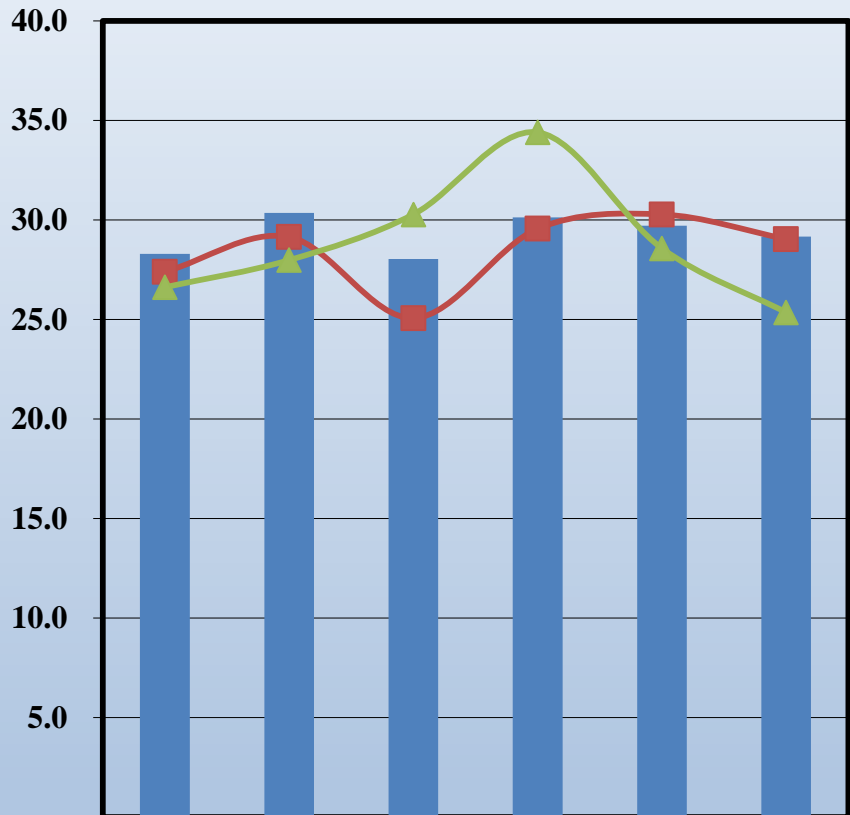
Including Contract Labor and Management Services



	Jan	Feb	Mar	Apr	May	Jun
Act	1,730	1,760	1,794	1,797	1,824	1,842
Bud	1,897	2,070	1,920	1,926	1,867	1,935
Prior	2,002	2,036	1,973	1,602	1,574	1,700

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,842	1,935	1,700
Var %		-4.8%	8.3%
Year-To-Date	1,798	1,921	1,879
Var %		-6.4%	-4.3%
Annualized	1,788	1,954	1,903
Var %		-8.5%	-6.0%

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.2	29.0	25.4
Var %		0.4%	15.0%
Year-To-Date	29.1	28.6	28.7
Var %		1.7%	1.4%
Annualized	28.8	28.6	28.5
Var %		0.7%	1.1%

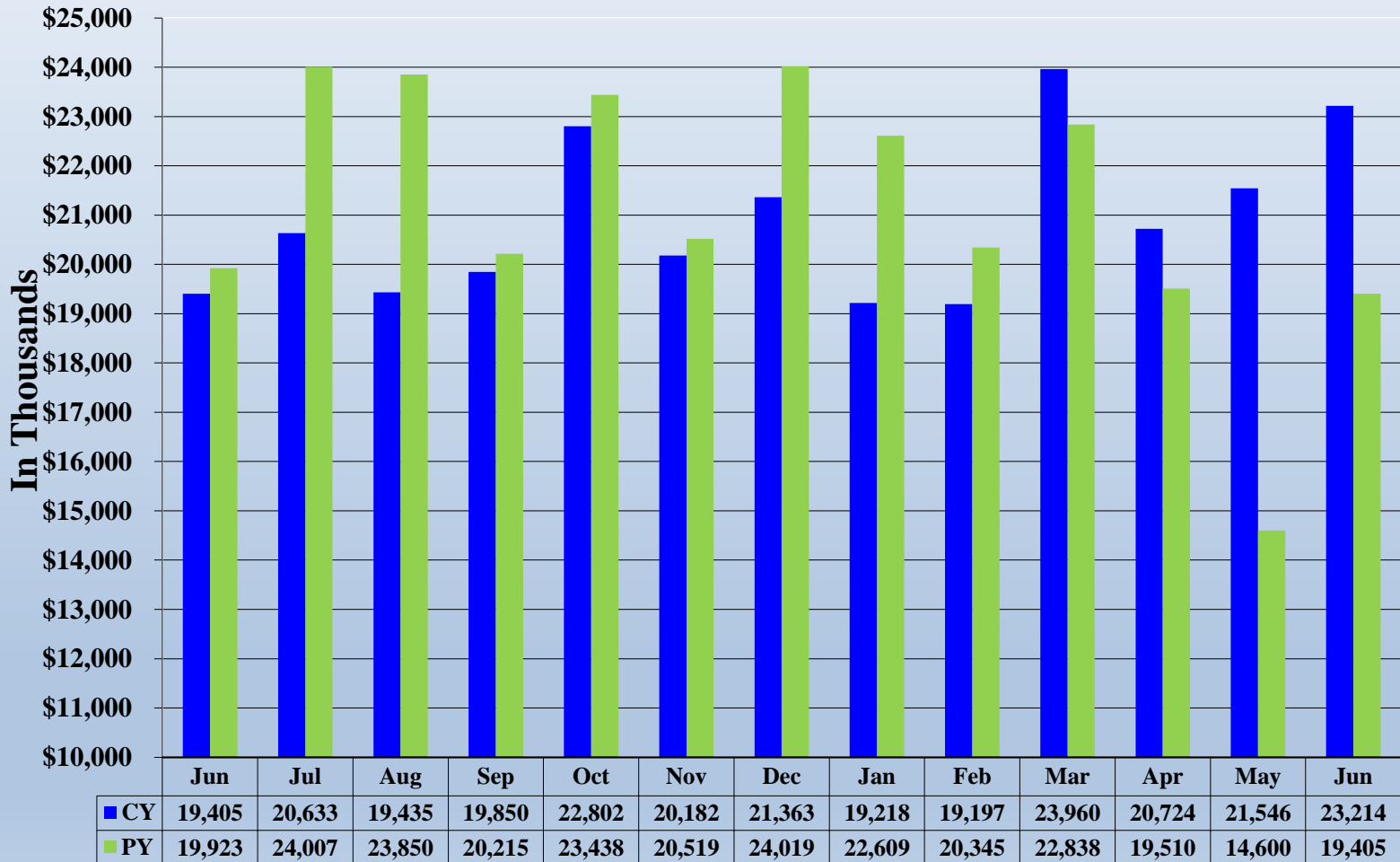
	Jan	Feb	Mar	Apr	May	Jun
Act	28.3	30.4	28.0	30.1	29.7	29.2
Bud	27.4	29.2	25.1	29.6	30.3	29.0
Prior	26.6	28.0	30.3	34.4	28.6	25.4

Accounts Receivable



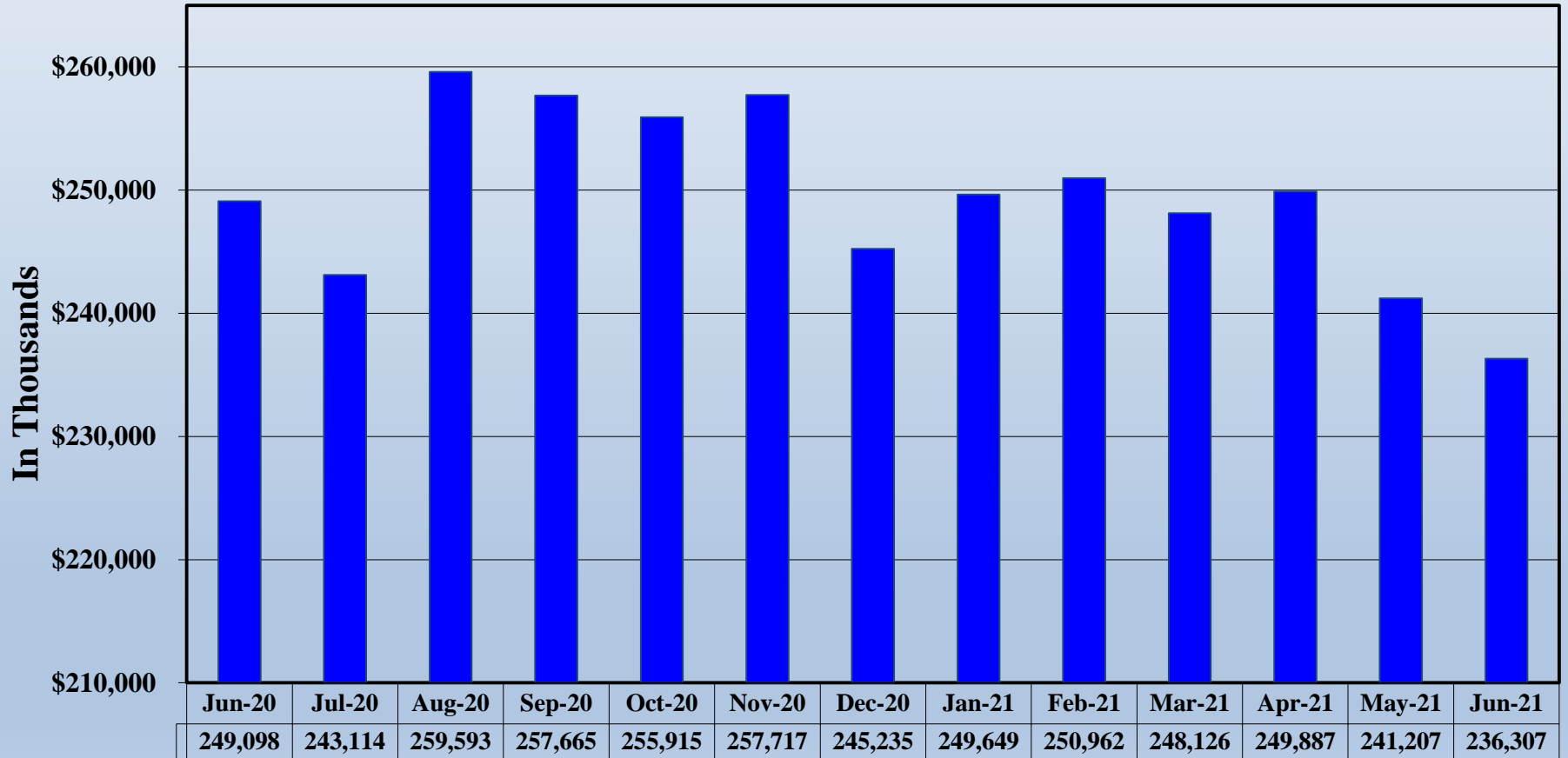
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending



Revenues & Revenue Deductions



Total Patient Revenues

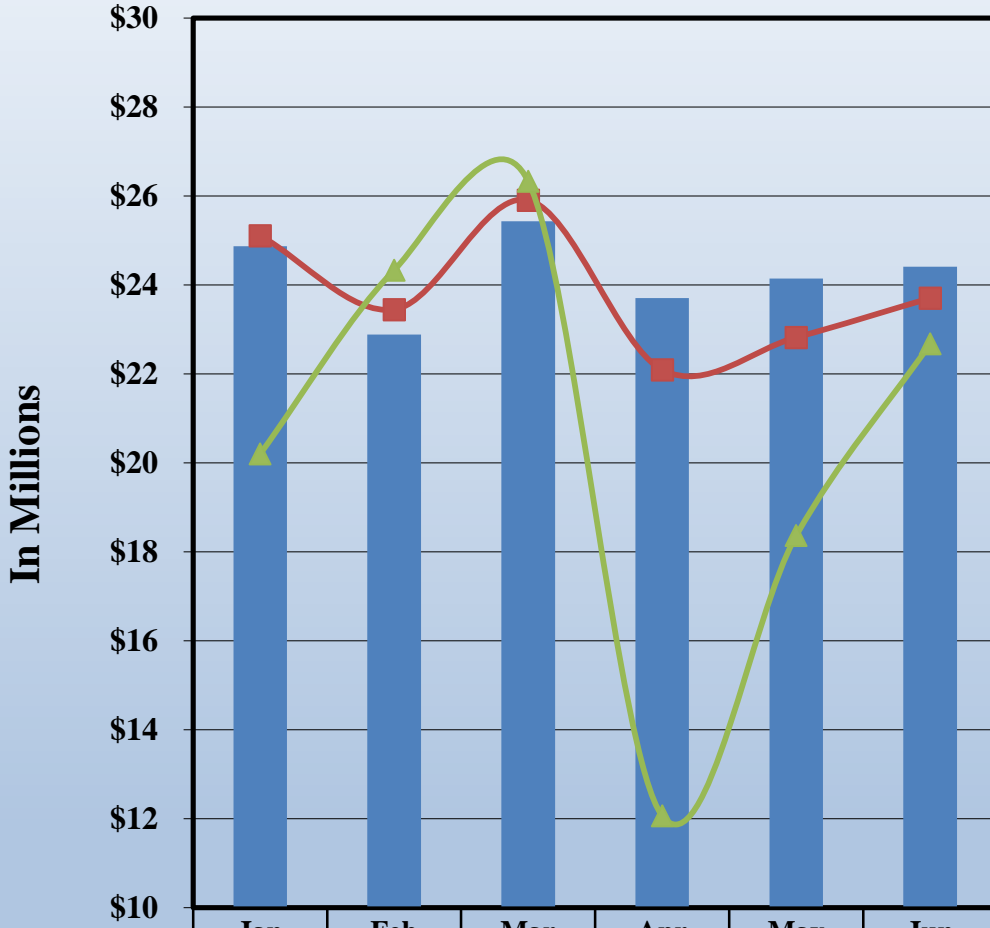
(Ector County Hospital District)



	Jan	Feb	Mar	Apr	May	Jun
Act	\$109.0	\$100.4	\$110.4	\$105.7	\$108.1	\$110.9
Bud	\$111.7	\$106.2	\$118.5	\$99.9	\$100.7	\$105.8
Prior	\$115.7	\$107.4	\$100.9	\$67.8	\$88.2	\$102.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 110.9	\$ 105.8	\$ 102.4
Var %		4.8%	8.3%
Year-To-Date	\$ 956.4	\$ 962.8	\$ 917.1
Var %		-0.7%	4.3%
Annualized	\$ 1,249.3	\$ 1,295.9	\$ 1,246.5
Var %		-3.6%	0.2%

Total Net Patient Revenues



Act	\$24.9	\$22.9	\$25.4	\$23.7	\$24.1	\$24.4
Bud	\$25.1	\$23.4	\$25.9	\$22.1	\$22.8	\$23.7
Prior	\$20.2	\$24.3	\$26.3	\$12.1	\$18.4	\$22.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 24.4	\$ 23.7	\$ 22.7
Var %		3.0%	7.7%
Year-To-Date	\$ 218.0	\$ 215.5	\$ 205.0
Var %		1.2%	6.3%
Annualized	\$ 293.0	\$ 295.8	\$ 275.4
Var %		-0.9%	6.4%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



	Jan	Feb	Mar	Apr	May	Jun
Act	\$7.3	\$5.7	\$5.7	\$7.9	\$6.1	\$6.5
Bud	\$6.0	\$6.3	\$6.0	\$7.4	\$6.4	\$5.9
Prior	\$5.9	\$6.1	\$6.4	\$5.8	\$5.9	\$5.0

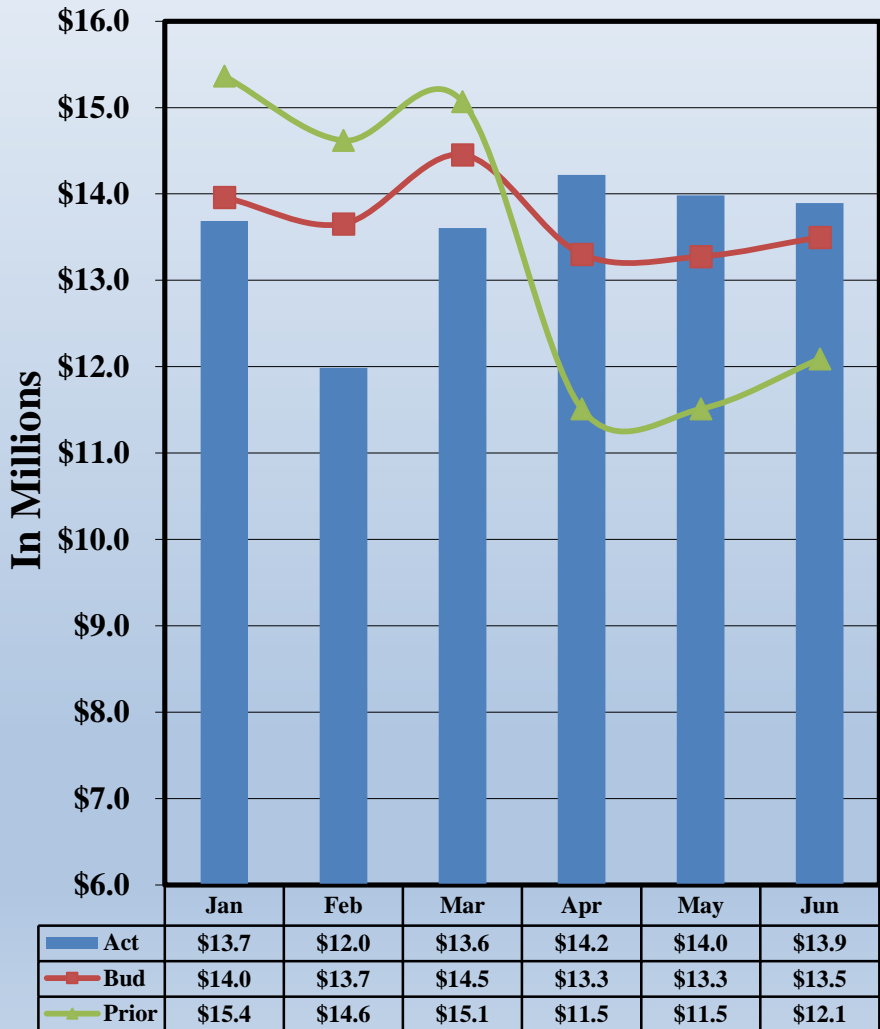
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.5	\$ 5.9	\$ 5.0
Var %		10.8%	30.6%
Year-To-Date	\$ 56.8	\$ 56.6	\$ 55.6
Var %		0.3%	2.1%
Annualized	\$ 73.8	\$ 80.3	\$ 75.6
Var %		-8.1%	-2.4%

Operating Expenses



Salaries, Wages & Contract Labor

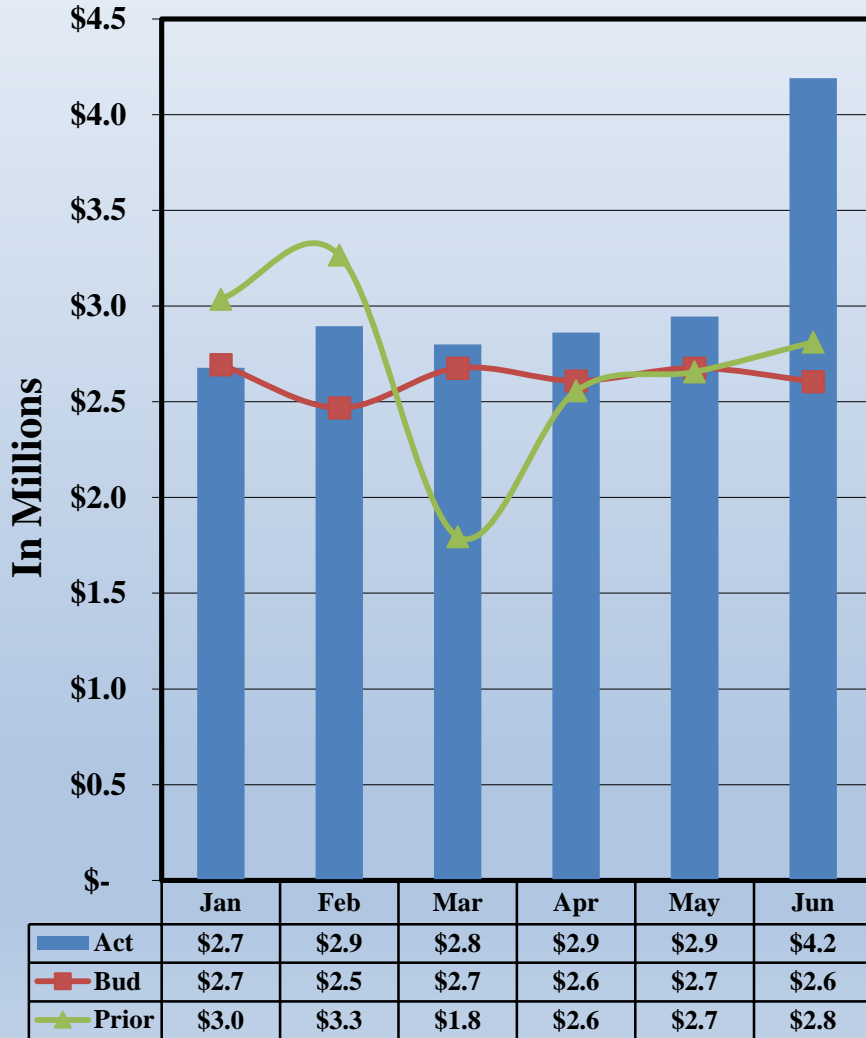
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.9	\$ 13.5	\$ 12.1
Var %		3.0%	14.9%
Year-To-Date	\$ 122.5	\$ 122.8	\$ 124.5
Var %		-0.2%	-1.6%
Annualized	\$ 162.1	\$ 166.6	\$ 168.6
Var %		-2.7%	-3.9%

Employee Benefit Expense

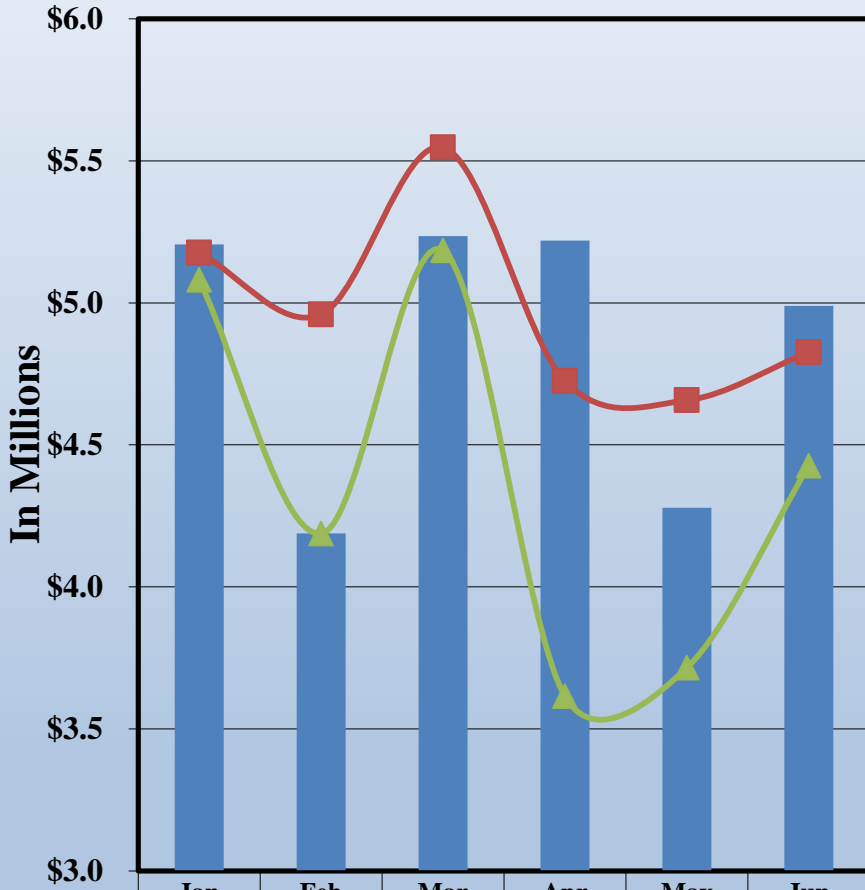
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.2	\$ 2.6	\$ 2.8
Var %		60.8%	49.0%
Year-To-Date	\$ 26.4	\$ 23.8	\$ 25.2
Var %		11.0%	4.4%
Annualized	\$ 31.3	\$ 32.8	\$ 33.2
Var %		-4.6%	-5.7%

Supply Expense

(Ector County Hospital District)

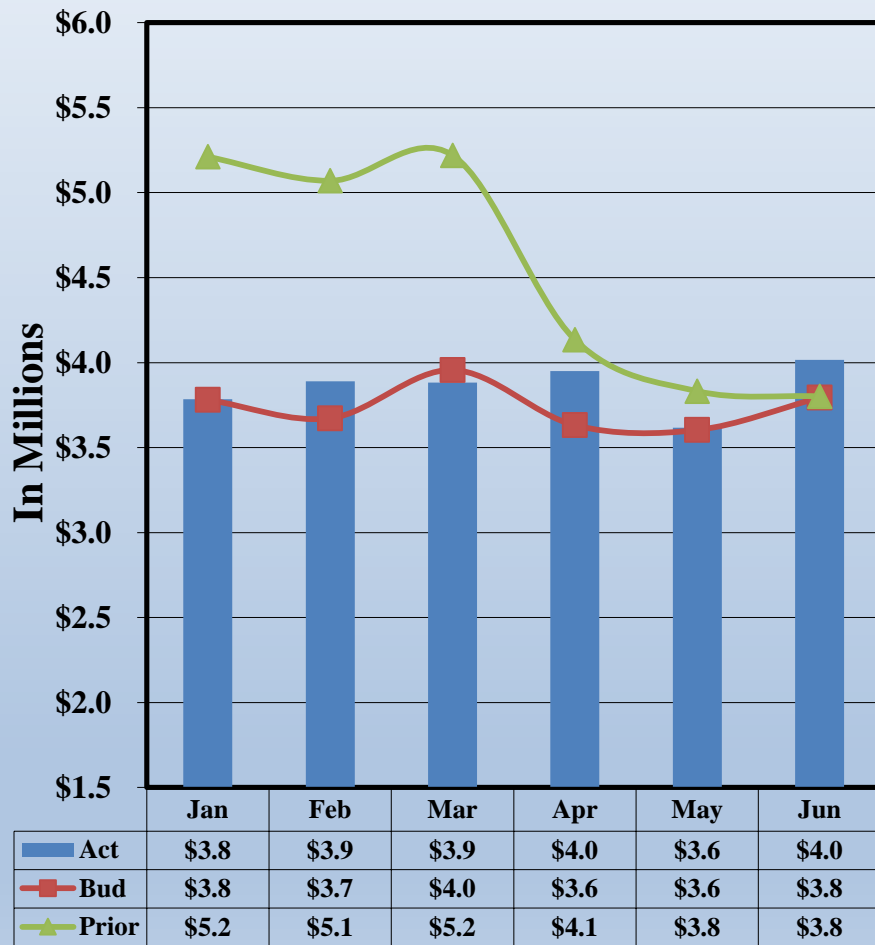


	Jan	Feb	Mar	Apr	May	Jun
■ Act	\$5.2	\$4.2	\$5.2	\$5.2	\$4.3	\$5.0
■ Bud	\$5.2	\$5.0	\$5.5	\$4.7	\$4.7	\$4.8
▲ Prior	\$5.1	\$4.2	\$5.2	\$3.6	\$3.7	\$4.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.0	\$ 4.8	\$ 4.4
Var %		3.4%	12.7%
Year-To-Date	\$ 44.6	\$ 44.6	\$ 41.2
Var %		0.0%	8.3%
Annualized	\$ 57.8	\$ 60.1	\$ 54.8
Var %		-3.8%	5.5%

Purchased Services

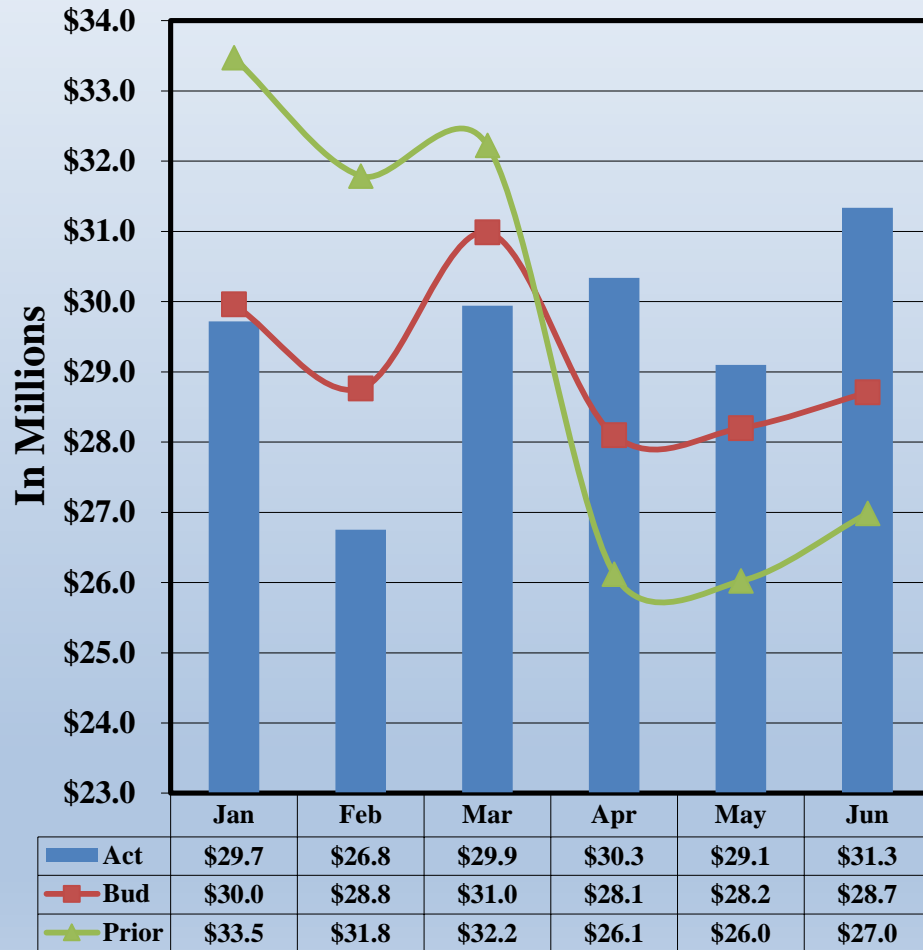
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.0	\$ 3.8	\$ 3.8
Var %		5.8%	5.6%
Year-To-Date	\$ 35.4	\$ 34.1	\$ 42.5
Var %		3.9%	-16.7%
Annualized	\$ 46.1	\$ 48.6	\$ 59.7
Var %		-5.1%	-22.8%

Total Operating Expense

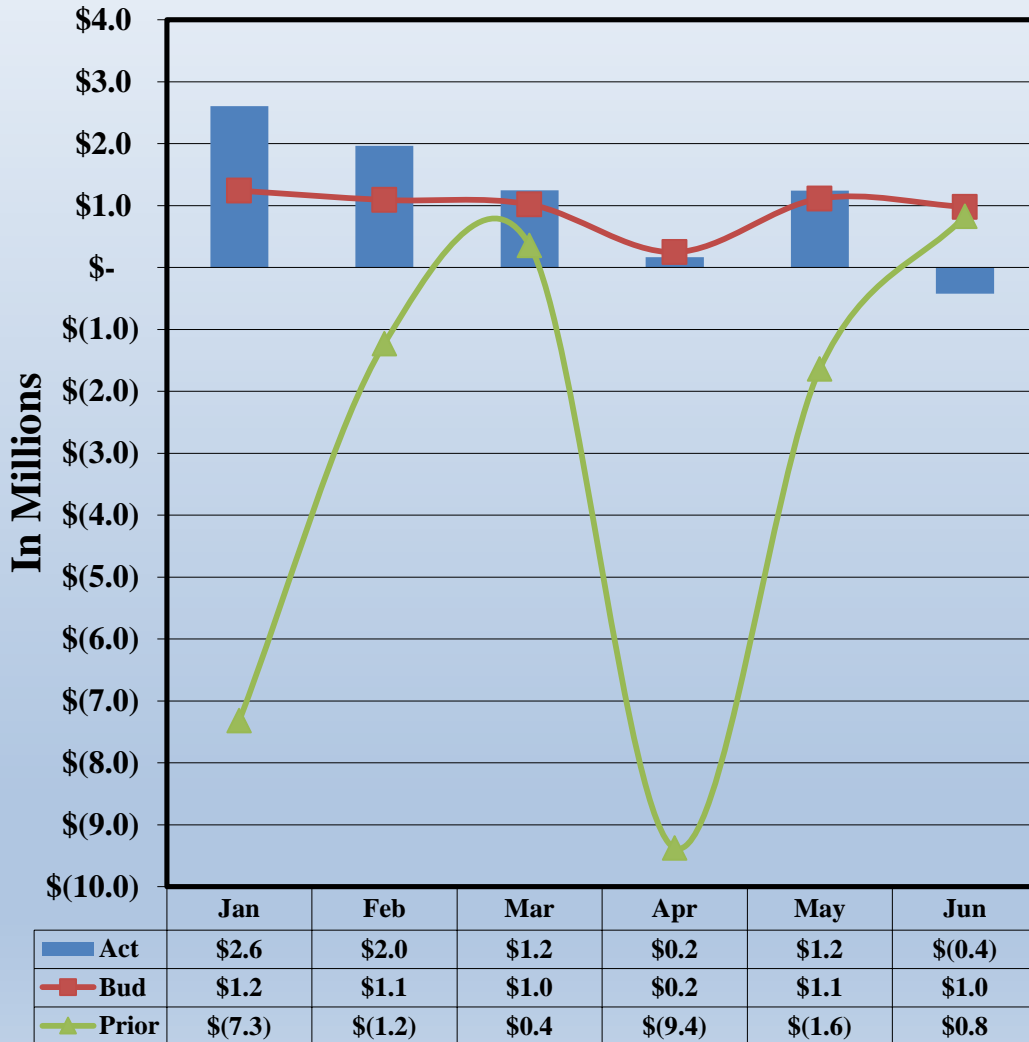
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 31.3	\$ 28.7	\$ 27.0
Var %		9.2%	16.1%
Year-To-Date	\$ 265.9	\$ 262.8	\$ 273.8
Var %		1.2%	-2.9%
Annualized	\$ 347.7	\$ 359.5	\$ 370.1
Var %		-3.3%	-6.1%

Operating EBIDA

Ector County Hospital District Operations

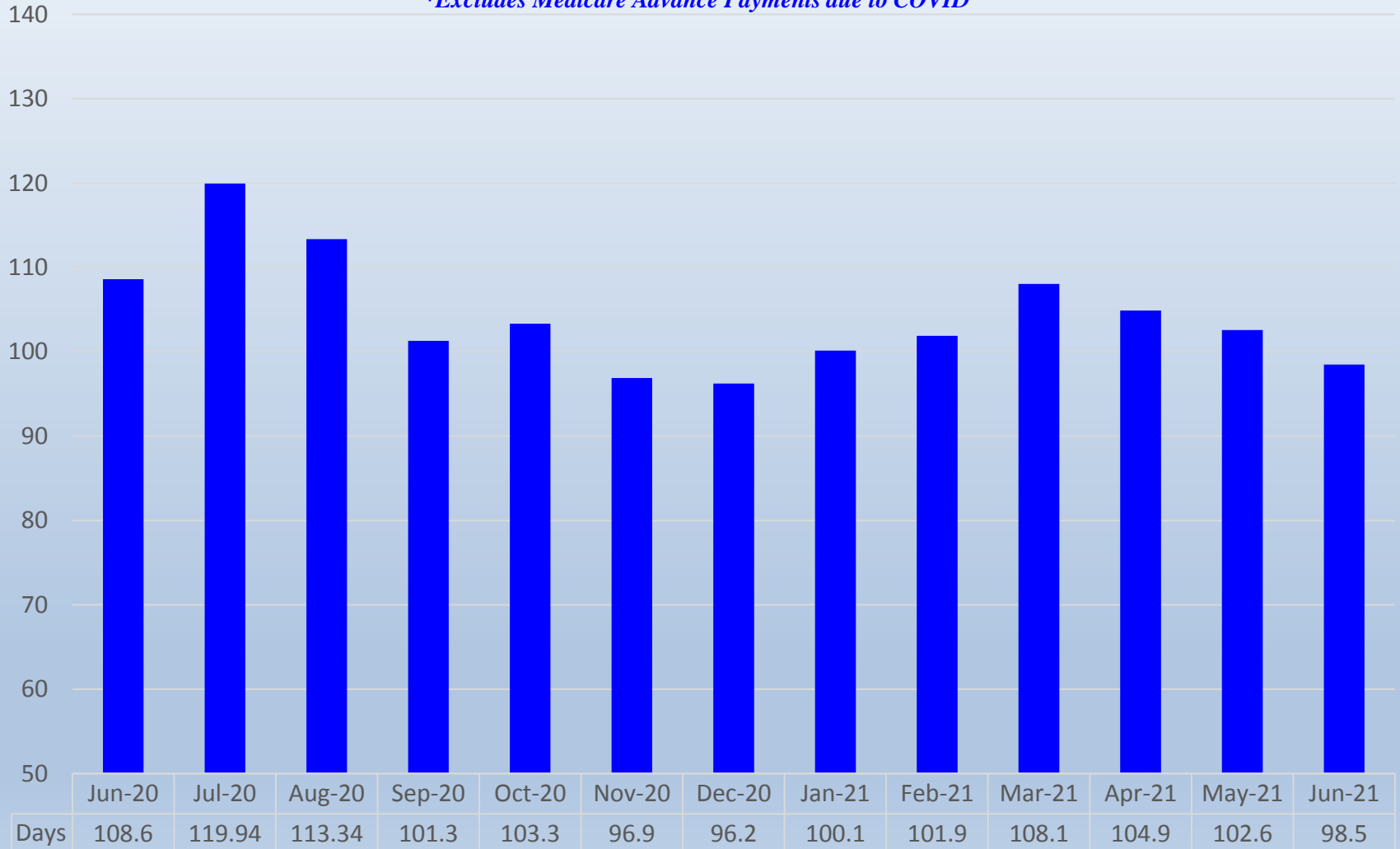


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.4)	\$ 1.0	\$ 0.8
Var		(1.40)	(1.20)
Var %		-140.0%	-150.0%
Year-To-Date	\$ 8.5	\$ 9.0	\$ (13.7)
Var %		-5.6%	-162.0%
Annualized	\$ 19.3	\$ 16.4	\$ (20.0)
Var %		17.7%	-196.5%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Culligan Contract Renewal – RO Water System

DATE: August 3, 2021

<u>Cost:</u>	
RO Water System for MCH (4/30/2021 – 5/01/2022) <i>(Operational Budget)</i>	\$88,926.48
Contract Total	\$88,926.48

Background:

This contract renewal will provide equipment and service for RO Water Systems throughout the Medical Center campuses for the next year.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Trane Contract Renewal – Central Plant Chillers

DATE: August 3, 2021

<u>Cost:</u>	
Preventative Maintenance (Inspection 7/1/2021 – 6/30/2021) <i>(Operational Budget)</i>	\$82,008.00
Preventative Maintenance (Inspection 7/1/2022 – 6/30/2023) <i>(Operational Budget)</i>	\$84,468.00
Preventative Maintenance (Inspection 7/1/2023 – 6/30/2024) <i>(Operational Budget)</i>	<u>\$87,000.00</u>
Contract Total	\$253,476.00

Background:

This contract renewal will provide all labor, tools and equipment to maintain and inspect the main central plant chillers.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
 Through Matt Collins, Chief Operating Officer

SUBJECT: Cornerstone Landscaping Contract Renewal – Landscaping maintenance

DATE: August 3, 2021

<u>Cost:</u>	
Landscaping Maintenance (Maintenance 1/1/2021 – 12/31/2021) <i>(Operational Budget)</i>	\$93,500.16
Landscaping Maintenance (Maintenance 1/1/2022 – 12/31/2023) <i>(Operational Budget)</i>	\$93,500.16
Landscaping Maintenance (Maintenance 1/1/2023 – 12/31/2024) <i>(Operational Budget)</i>	<u>\$93,500.16</u>
Contract Total	\$280,500.48

Background:

This contract renewal will provide all labor, tools and equipment to maintain the landscaping for the main hospital building and all out lying buildings.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: July 1,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Aesculap Caspar Head and Neck Rest

Total Cost	\$15,222.99
Unbudgeted Amount... CER 6620-20-01	\$15,222.99

OBJECTIVE

Obtain the positioning device for our Neurosurgery service line and improve patient outcomes. The Caspar head and neck rest is utilized when performing Anterior Cervical Discectomy and Fusion (ACDF). An ACDF is the removing of a damaged disc in the neck to relieve spinal cord or nerve root pressure and alleviate pain, weakness, numbness, and tingling. A fusion is done at the same time to stabilize the segment the cervical segment.

HISTORY

We currently do not have a specific positioning device for this type of procedure. We use several different handmade positioning methods-(shoulder roll which is a rolled-up sheet and a blue foam head pillow and 3-inch tape. Prime opportunity to provide a much higher level of care for patient safety and patient outcomes. The needed or appropriate stabilization of the cervical spine while performing ACDF procedures.

PURCHASE CONSIDERATIONS

The Aesculap Casparis Head and neck rest is the preferred and appropriate positioning device for these cervical spine surgeries. The use of such positioner will provide better traction and stabilization of the cervical spine allowing the surgeon improved access to the affected area. The better visualization and stability can lead to decreased operating room times as well.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: July 1,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Zeiss Kinevo 900 Microscope (Robotic Visualization System)

Total Cost	\$ 559,059
Unbudgeted Amount	\$ 559,059

OBJECTIVE

Obtain a reliable microscope that provides current technology and capabilities for Medical Center Hospital to provide state of the art neurosurgery and spine surgery to our community.

HISTORY

Our current microscope is approximately 20 years and does not have the functions/ technology needed to perform certain procedures. We have replaced power wiring harnesses and power supply, lock cord, adjustment knobs, and the main parts of the focusing mechanisms in 2020 and 2021 totaling \$23,400. 2019 repair and calibration costs were an additional \$600. The machine is showing age failures in the fine adjustment components and electrical wiring.

Our Neurosurgeons cannot perform certain procedures here at MCH due to the lack of appropriate equipment and instrumentation. These patients are referred to other facilities. (Imagine the advancement of technology over the last 20 years).

PURCHASE CONSIDERATIONS

The Zeiss Kinevo 900 microscope state of the art technology. Allows surgeon-controlled robotics for a precise level of positioning and less manual hassle which helps the surgeon to focus on the treatment. Provides undisturbed surgical visualization. It is the first intraoperative fluorescence module to highlight the fluorescence stained structure while visualizing non stained tissue in its natural color. This fluorescence-based surgery allows visualization of blood flow.

FTE IMPACT

No additional FTE(s) will be required.

Need IT involvement initially if we use the Smart Service. **Smart Service is at no additional cost to the facility. In simple terms it is a feature in which Zeiss Service can remotely view Error Messages and Service-related items via a secure wireless connection. This would allow for Field Service to remotely diagnosis an issue that may have occurred. The goal of Smart Service is to limit any downtime since Zeiss Service would be able to view the Error Log and arrive onsite with the parts needed to correct the issue, thus possibly eliminating a first visit to diagnose and then waiting for parts to arrive for a second visit to make any needed repair.**

INSTALLATION & TRAINING

Training provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: July 7,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Medtronic Trimline ACDF Self Retaining Retractor Set

Total Cost	\$22,951
Unbudgeted Amount... CER 6620-20-01	\$22,951

OBJECTIVE

Obtain an upgraded set of instrumentation for performing Anterior Cervical Discectomy and fusions for our Neurosurgery service line and improve patient outcomes. The Trimline ACDF Self Retaining Retractor Set is utilized for performing Anterior Cervical Discectomy and Fusion (ACDF). An ACDF is the removal of a damaged disc in the neck to relieve spinal cord or nerve root pressure and alleviate pain, weakness, numbness, and tingling. A fusion is done at the same time to stabilize the cervical segment.

HISTORY

We currently are using the Shadow line retractor system which is approximately 15 years old. The current set has some key pieces that have broken and cannot be replaced or repaired due to the age of the instrumentation. This puts our patient and surgeon at a disadvantage to get and provide optimal care.

PURCHASE CONSIDERATIONS

The purchasing of the Trimline ACDF Self Retaining Retractor Set will allow us to ensure that we can provide our patients with the proper surgical instruments needed for the best possible patient outcomes and not have to send patients to another facility.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: July 7,2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Medtronic METRx II System and METRx Quadrant

Total Cost	\$ 115,595
Unbudgeted Amount	\$ 115,595

OBJECTIVE

Obtain updated instrumentation to assist with growing our Neurosurgery service line and increase departmental efficiency. Our current surgeon has used a different technique on certain patients prior to coming to our facility which requires the instruments listed above. He has adapted to using what we currently have but states that this system can help decrease the per case OR time..

HISTORY

Our current system has a different process and additional steps that are not needed.

PURCHASE CONSIDERATIONS

Medtronic is known for its high-quality instrumentation and equipment for Neurosurgery. Current surgeon very familiar with system. Better patient outcomes- less time under anesthesia – decreasing post op issues

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Training provided to staff by vendor. Surgeon will not need training

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF INSTRUMENTATION

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



FY 2021 CAPITAL CONSIDERATION

Date: June 18, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO
Natalie Chapman, ACNO

From: Vonda Lucero, MSN, RN, CWON Director of Wound Care & Infusion Services

Re: Purchase of Stryker Stretchers

Total Cost... \$310, 181. 93

OBJECTIVE

Requesting replacement of equipment that is either past end of life or poses patient safety issues. This would include 14 stretchers for Cath Lab and 29 stretchers for the Emergency Department, remediating issues with old malfunctioning equipment and furnishing the Emergency Room with stretchers that will address patient safety concerns regarding accurate weights for medication dosing.

HISTORY

All of Cath Labs stretchers are at least 18 years old or older and far past the recommended 10+ year life expectancy. These stretchers are hard to maneuver, worn, and some having rust on them do not meet DNV guidelines. They also cause delays and room closures due to broken or worn-down parts that must be replaced. As these stretchers age it is becoming increasingly more difficult for us to find parts as well and the cost of repairs continues to go up. The Emergency Room has the needed 13 beds for Cath Lab that are 3 years old and graded an "A" in the Stryker assessment. The Emergency Room can give those to Cath Lab and order new stretchers that have patient scales. This would address a serious patient safety issue where currently ER staff are estimating weights on patients coming into the Emergency Room that are unable to stand and weigh. This weight is how certain medications are dosed for patients. Estimating weights could pose a serious patient safety issue.

PURCHASE CONSIDERATIONS

There are several options that we can use to purchase stretchers, including breaking it down and purchasing fewer at one time. However, keeping all the stretchers uniform across the campus increases patient and nurse satisfaction. This will also prevent all employees learning how to work various equipment.

WARRANTY AND SERVICE CONTRACT

This purchase will include a 2-year warranty, including parts.

We can also finance the purchase with either monthly, quarterly, or annual payments at an interest rate of 3.75%

DISPOSITION OF EXISTING EQUIPMENT

Engineering and Materials Management will be involved to get rid of all older broken stretchers.

COMMITTEE APPROVAL

FY 2021 CAPITAL EQUIPMENT REQUEST

Date: July 28, 2021
To: Ector County Hospital District Board of Directors
From: Matt Collins COO
Re: Hobart Dishwasher, Flight Type Model No. FT1000E+Base

Total Cost... (Unbudgeted) \$94,697.50

OBJECTIVE

Current dishwasher was purchased 11/1/2015 and end of life will be 10/2025. For the past two years the current dishwasher has had multiple maintenance issues and needs constant repairs, it is down for extended periods of time waiting on parts and technicians that are capable of working on the current machine. The price of the proposed model was originally priced at \$163,037.44, the current pricing considers the book value of the current machine, includes installation. After the first year, the service agreement will be reduced between \$3,000.00 and \$4,000.00 from the current amount.

HISTORY

Current dishwasher purchased in 2015. BV as of 7/31/21 is \$66,127.02

PURCHASE CONSIDERATIONS

Similar models of Flight Type Machines-Insinger Century Flight Type dishwasher quoted at a higher amount \$112,285.11.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1 year warranty and water quality coverage included

Implementation	\$10,000.00
Month 1	\$0.00
Month 2	\$0.00
Month 3	\$0.00
Month 4	\$3,331.25
Month 5	\$3,331.25
Month 6	\$3,331.25
Month 7	\$3,331.25
Month 8	\$3,331.25
Month 9	\$3,331.25
Month 10	\$3,331.25
Month 11	\$3,331.25
Month 12	<u>\$3,331.25</u>
	\$39,981
Month 13+	\$ 10,326.88

SERVICES:

Implementation and Setup:	Company will pay a flat fee of \$20,000.00 with a 50% discount, totaling \$10,000.00 plus applicable taxes for training of facility staff. This payment is due upon contract signing.
IT Support Line:	No additional charge. XFERALL will provide a 24/7 IT support line.
Facility Profile:	No additional charge. Company will have its own facility profile that can be revised and updated by Company at any time.

Additional Services:	A monthly fee of \$2,500.00 with a discount of 22.5%, totaling \$1,937.50, plus applicable taxes for Basic Business Intelligence Reporting.
Additional Fees:	A monthly fee of \$10,000.00 with a discount of 22.5%, totaling \$7,750.00, plus applicable taxes for Subscription Usage

ORDER INFORMATION:

Fees:	Company will experience <u>tiered-pricing</u> in the first year of operation following the schedule of:		
	<u>Months</u>	<u>Discount</u>	<u>Price</u>
	1 – 3	100%	Free
	4 – 12	75%	\$3,125.00 + taxes / month (\$206.25) = \$3,331.25/mo.
	13+	22.5%	\$9,687.5 + taxes / month (\$639.38) = \$10,326.88/mo.
Additional Services:	N/A		
Additional Fees:	N/A		



July 28, 2021

To: ECHD Board Members

Subject: Explanation of Requested Board Resolution for MetLife

Dear Board Members:

In an ongoing effort to better serve our employees, we are moving our voluntary 403b and 457 retirement plans' third-party administration to OneAmerica. We are doing this because:

1. It will provide for local agents to counsel our employees (now in Dallas)
2. It will dramatically reduce plan fees that our employees pay
3. It will provide our employees better rated funds to choose from
4. It will reduce our fiduciary liability
5. It will add the "ROTH" retirement option for employees
6. It will be at no cost to MCHS

In order to facilitate the transfer of employee assets from MetLife to OneAmerica, MetLife has requested a board resolution to absolve them from being the official record keeper on the transfer date of November 10. (Nationwide does not require this resolution.)

Thank you for your consideration.

Sincerely,

David Chancellor
VP of Human Resources

THE BOARD OF DIRECTORS
OF THE
ECTOR COUNTY HOSPITAL DISTRICT

A RESOLUTION

WHEREAS, the Board of Directors of Medical Center Hospital 403(b) Plan and the Medical Center Hospital 457b wishes to terminate the services of MetLife;

NOW, THEREFORE, BE IT RESOLVED:

1. That the Board of Directors of Medical Center Hospital 403(b) Plan, Medical Center Hospital 457b approves the termination of the record keeping services with MetLife, November 10, 2021;
2. That the Board of Directors approves the acceptance of services with OneAmerica, effective August 3, 2021.
3. That the Board of Directors unanimously approves the removal of MetLife as Trustee of the Plan.

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this the 3rd day of August 2021.

Bryn Dodd, ECHD Board President

ATTEST:

David Dunn, ECHD Board Secretary



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
ector@ectorcad.org
www.ectorcad.org

July 22, 2021

Mr. Russell Tippin, Administrator
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Dear Mr. Tippin,

Attached is a copy of the Certification of the 2021 Appraisal Roll for your taxing entity and a value and exemption summary.

The Ector County Appraisal Review Board approved the appraisal roll July 15, 2021 and I have certified the roll to you this date.

Pursuant to Section 26.04(c) of the State Property Tax Code, as your designated tax assessor/collector, I will begin the effective and roll-back tax rate calculations. You will be notified as soon as the rates are determined.

It is a pleasure to serve you. If you have any questions concerning your 2021 appraisal roll or values, please give me a call.

Sincerely,

Anita Campbell, RPA, RTA, CTA
Chief Appraiser-Executive Director

AC:sm

Enclosures

xc: Mr. Steve Ewing, Chief Financial Officer
Ms. Lory Olivias, ECAD Director of Collections

STATE OF TEXAS)(

COUNTY OF ECTOR)(

CERTIFICATION OF 2021 APPRAISAL ROLL FOR THE ECTOR COUNTY HOSPITAL DISTRICT

"I, ANITA CAMPBELL, CHIEF APPRAISER OF THE **ECTOR COUNTY APPRAISAL DISTRICT** SOLEMNLY SWEAR THAT THE ATTACHED IS THAT PORTION OF THE APPROVED APPRAISAL ROLL OF THE **ECTOR COUNTY HOSPITAL DISTRICT** WHICH LISTS PROPERTY TAXABLE BY THE **ECTOR COUNTY HOSPITAL DISTRICT** AND CONSTITUTES THE APPRAISAL ROLL FOR THE **ECTOR COUNTY HOSPITAL DISTRICT**."

2021 APPRAISAL ROLL INFORMATION

TOTAL MARKET VALUE	\$	18,792,622,411
TOTAL TAXABLE VALUE	\$	15,803,868,182



ANITA CAMPBELL, RPA, RTA, CTA CHIEF APPRAISER

SWORN AND SUBSCRIBED TO ME ON THIS THE 22ND DAY OF JULY, 2021, A.D.



NOTARY PUBLIC

ECTOR COUNTY, STATE OF TEXAS

ECTOR COUNTY APPRAISAL DISTRICT

2021

CERTIFIED APPRAISAL ROLL SUMMARY ECTOR COUNTY HOSPITAL DISTRICT

APPRAISED VALUE:

Mineral Property	1,072,933,545
Improvement	11,667,601,163
Land	1,862,439,745
Productivity Market	278,689,363
Personal Property	3,910,958,595

TOTAL MARKET VALUE **18,792,622,411**

Totally Exempt	1,331,924,557
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TOTAL MARKET VALUE OF TAXABLE PROPERTY **17,460,697,854**

Total Productivity Loss	275,747,469
10% Capped Homestead Loss	53,579,053

TOTAL ASSESSED (APPRAISED) **17,131,371,332**

EXEMPTIONS and DEDUCTIONS

Homestead (State Mandated)	-
Homestead (Local Option)	535,159,286
Over 65 (State Mandated)	-
Over 65 (Local Option)	233,685,747
Disabled Person (State Mandated)	-
Disabled Person (Local Option)	6,383,168
Disabled Veteran	4,605,324
Disabled Veteran (Homestead 100%)	42,415,278
Surviving Spouse (FR & DSM)	1,461,865
Abatement	259,521,708
Pollution Control	133,997,588
Freeport	110,273,186
Low Income Housing	-
Solar / Wind	-
Total Exempt Proration	-

TOTAL EXEMPTIONS and DEDUCTIONS 1,327,503,150

TOTAL TAXABLE VALUE **15,803,868,182**

VALUE BY CATEGORY:

Mineral Property	1,068,752,444
Real Estate Residential	7,571,720,861
Real Estate Multi Family	635,333,947
Real Estate Vacant Lots	233,219,781
Real Estate Acreage	278,689,363
Real Estate Farm & Ranch	65,584,066
Real Estate Commercial	2,510,012,371
Real Estate Industrial	668,241,145
Utility Property	644,363,324
Commercial Personal	3,064,548,763
Industrial Personal	124,047,119
Personal Prop Mobile Home	505,089,599
Residential Real Inventory	4,716,966
Special Inventory	86,378,105
Real Estate Totally Exempt	1,325,096,741
Personal Property Totally Exempt	2,646,715
Mineral Property Totally Exempt	4,181,101

SUMMARY

18,792,622,411

TOTAL MARKET VALUE

ECTOR COUNTY APPRAISAL DISTRICT
2021
CERTIFIED APPRAISAL ROLL SUMMARY
ECTOR COUNTY HOSPITAL DISTRICT

EFFECTIVE RATE CALCULATION INFORMATION:

Prior Year adjusted Taxable Value (excluding 25.25(d) corrections)		15,770,024,448
Prior Year Taxable Value with Tax Ceiling		-
Taxable Value Lost on Court Appeals of ARB Decisions		29,129,206
Original ARB value	344,197,757	
Final court value	315,068,551	
Prior Year Undisputed Taxable Value under Chapter 42 Appeal		381,571,021
Original ARB value	642,318,179	
Disputed value	260,747,158	
Taxable Value of Deannexed Property		-
Taxable Value Lost on New Exemptions		12,879,767
Absolute	288,604	
Partial	12,591,163	
Taxable Value Lost on New Ag		269,053
2020 Market	271,454	
2021 Productivity	2,401	
Taxes Refunded for Years Preceding Prior Year		63,329
Taxable Value of Properties Under Protest		
	ECAD Taxable	Owner Request
	19,086,372	11,993,280
Current Year Taxable Value with Tax Ceiling		-
Taxable Value of Annexed Property		-
Appraised Value of New Property (impr & pers)		248,208,775
Taxable Value of New Property (impr & pers)		236,952,400
	LAST YEAR	THIS YEAR
Average Home Market Value	209,268	217,966
Average Home Taxable Value (including Residential Homestead) (excluding Over 65, Disability, & DV Exemptions)	186,549	194,558
Pollution Control: first time exempted value		-

APPRAISAL REVIEW BOARD)(

ECTOR COUNTY, TEXAS)(

ORDER APPROVING APPRAISAL RECORDS

AFTER REVIEWING THE APPRAISAL RECORDS OF THE **ECTOR COUNTY APPRAISAL DISTRICT** AND HEARING AND DETERMINING ALL TAXPAYER PROTESTS AND TAXING UNIT CHALLENGES WHICH WERE PROPERLY BROUGHT BEFORE THE APPRAISAL REVIEW BOARD IN ACCORDANCE WITH THE TEXAS PROPERTY TAX CODE, THE BOARD, WITH A QUORUM PRESENT, HAS DETERMINED THAT THE APPRAISAL RECORDS SHOULD BE APPROVED AS CHANGED BY THE BOARD ORDERS DULY FILED WITH THE CHIEF APPRAISER.

IT IS THEREFORE **ORDERED** THAT THE APPRAISAL RECORDS AS CHANGED ARE APPROVED, AND CONSTITUTE THE APPRAISAL ROLL FOR THE **ECTOR COUNTY APPRAISAL DISTRICT**.

THE APPROVED APPRAISAL RECORDS ARE ATTACHED TO THE ORDER AND ARE INCORPORATED HEREIN BY REFERENCE THE SAME AS IF FULLY COPIED AND SET FORTH AT LENGTH.

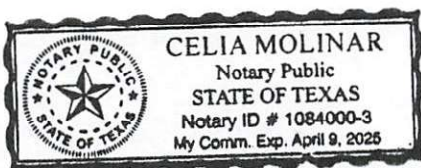
SIGNED THIS 15TH DAY OF JULY, 2021.

RANDY S. WILSON, CHAIRMAN

ATTEST:

ARB MEMBER

SWORN AND SUBSCRIBED TO ME THIS THE 15TH DAY OF JULY, 2021.



NOTARY PUBLIC
ECTOR COUNTY, STATE OF TEXAS

August Board Report 2021

Regional Services

Site visits

Andrews- Attended Dr. Nayak's grand opening of new clinic

Ward- Spoke with Letecia, updated on COVID cases and MCH status on bed availability. Letecia stated they will be getting a new PR representative and would like me to connect with him for swing bed opportunities and to help build relationships between MCH and Ward. I have let her know I would be happy to help with that.

Kermit- met with Will, Lorenzo, and Carey. We discussed the uptick of COVID cases and more recent MCH diversions. Carey stated they are needing some pediatric education, I will check with our teams and Dr Garcia to see if we can help them in anyway. I provided updates on new providers. Lorenzo requested some information on clinical ladder, they are wanting to start doing some employee engagement activities. Lastly, we discussed the board workshop MCH is wanting to host later this year and the potential for that to kick off our quarterly regional meetings, they feel this would be great.

Colorado City- Spoke with CNO. We discussed the uptick of COVID cases and more recent MCH diversions. Spoke with ED staff, updated on our newest providers. Provided them with updated list and numbers to call, they have transferred a few patients our way more recently and had no issues. They are glad to hear we are constantly growing our provider list.

Big Spring- attempted to meet with new CNO Melanie, currently in meetings. I have attempted to call, left voicemail. Also attempted to visit with ED, they were currently full unable to visit. I will reach out to ED director.

Community Outreach

Physician

Dr. Freyder- First physicians, Maria Cole, West Tx. Urgent Care, Dr. Ortega, Dr. Garcia, Dr. Prasad, Dr. Naidu.

General

Dr. Casanova, Rhonda White, First Physicians (3 locations)

MCH Telehealth

Employees Visits- 8

MCH Procure- 5% (77 patients seen)